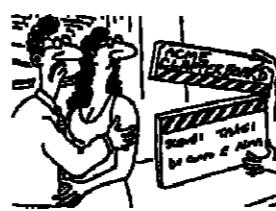


well noted

Winter in the Baltics

Why cold water means political hot water

Page 14



Brazilian soap operas

Product placement with a plot in the middle

Page 12

Technology

How Clinton plans to make the US more competitive

Page 8

Japanese brokers

Lowering profiles and cutting staff

Page 18



FINANCIAL TIMES

Europe's Business Newspaper

Major accused of misleading MPs over arms ban

UK opposition leaders joined forces to accuse prime minister John Major of misleading parliament in his statements about government guidelines covering the sale of arms-related equipment to Iraq.

Labour leader John Smith and Liberal Democrat leader Paddy Ashdown released open letters pointing to inconsistencies in Mr Major's position as Labour announced it was calling a Commons debate on the arms-to-Iraq affair on Monday. Page 7

Paris attacks Gatt talks France denounced the deal which the EC is expected to conclude with the US in a longstanding row over oilseed subsidies as US and EC trade negotiators made a last-ditch push for a pact. Page 16; Gatt deal, Page 5

Recovery hopes rise A slight rise in UK retail sales volumes in October triggered some optimism that Britain may be moving slowly out of its two-year recession. Recovery hopes were buoyed by interest rate cuts in Belgium and the Netherlands. Page 16 and Lex; London stocks, Page 27

US deficit narrows The US trade deficit narrowed in September to \$3.8bn as exports jumped 6.8 per cent on August's level, the Commerce Department reported. Imports also rose as personal spending recovered. Page 4

Japan budget warnings Two of Japan's most powerful economic policymakers warned political leaders that they risked seriously damaging fragile business confidence by delaying a special budget to boost the economy. Page 16

Reactor pull-out The UK government is expected to pull out of the European Fast Reactor nuclear research programme, with the loss of up to 400 skilled jobs. Page 17

Fighter contracts Taiwan has obtained agreement from France to buy 60 Mirage 2000-5 jet fighters for \$2.6bn, according to reports from Taipei, in a move that is likely to spark a row between Beijing and Paris. Page 6

Roh abducts brother-in-law

South Korea's presidential election took a bizarre turn after President Roh Tae-woo allegedly ordered his MP brother-in-law, Kim Bok-dong, to be "abducted" to prevent him from joining an opposition party. The affair is the latest intervention by the president to keep the ruling Democratic Liberal party from splitting a month before the election. Page 6

Vukovar celebrations Serb leaders celebrated the first anniversary of the capture of Vukovar in east Croatia when their fighters routed Croat forces after a three-month battle in which 3,000 people died. Page 3

Currency warnings The Bundesbank president warned that plans for a single EC currency should not be weakened by allowing states to proceed with monetary union when they have not met the strict economic criteria required. Page 2

BT share-sale plan The UK government said it would sell another tranche of its 22 per cent holding in British Telecommunications in the next financial year. The stake is worth £5.4m. Page 17; Lex, Page 16

Ukraine opts for reforms The Ukrainian prime minister Leonid Kuchma told parliament the country's economic crisis was so acute that there was no alternative but to adopt an ambitious reform programme. Page 3

Sandvik, the Swedish speciality steel and carbide group, reported a 21 per cent decline in profits to SKr1.17bn (\$185.5m) for first nine months after sales at its steel division tumbled. Page 17

Hewlett-Packard, the US computer and electronics maker, disappointed Wall Street with a 46 per cent drop in fourth-quarter earnings after restructuring charges. Page 17

Mercedes-Benz, the German carmaker, acquired a 5 per cent stake in Ssangyong Motor, South Korea's fifth biggest vehicle producer in a move to strengthen its presence in Asia to counter regional competition from Japan. Page 20

Commercial Union, the composite insurer, bounced back into the black for the nine months to end-September and said it was raising capital to pave the way for expansion. Page 17

STOCK MARKET INDICES

FTSE 100 2,704 (-24.8)

Yield 4.4% (4.4)

FTSE Banktrack 100 1,097.26 (+3.97)

FTSE Share 1,024.24 (+1.94)

Nikkei 16,778.84 (+78.53)

New York: Amex 1,024.24 (+1.94)

Dow Jones Ind Av 3,211.18 (+17.83)

S&P Composite 422.74 (4.47)

S & P 500 3,335.2 (334.4)

London 3,335 (334.4) Tokyo close Y 124.22

AUSTRIA 1,280 GREECE Dr1200 LUX 1,170 U.S. 2,700

Bahrain Dr1200 Hungary Ft1182 Malta 1,250 8.4-Arabia SR11

Belgium BFR100 Iceland Ft1182 Morocco 1,020 Singapore 304.10

Bulgaria Dr1200 Italy Ft1182 Norway Nkr1200 Sweden SF10.00

Cyprus Dr1200 Indonesia Rb2000 Nigeria Nkr1200 Switzerland SF10.00

Czech Kcs1 Israel Shs1,200 Norway Nkr1200 Sweden SF10.00

Denmark DK14 Italy L2,900 Oscar 011.30 Syria Syr10.00

Egypt E£1.50 Jordan JOD1.50 Pakistan Russ1200 Thailand Dr1200

Finland FM12 Korea Wos2000 Philippines Piso45 Thailand Dr1200

France FFr5.50 Kuwait Ft1,600 Poland 21.22,000 Turkey L2,000

Germany DM3.50 Lebanon US\$1.25 Portugal Es100 UAE Dir10.00

Brussels to ease steel cuts with \$1.1bn aid

By Andrew Hill in Strasbourg

EUROPEAN Community steelmakers are to receive Ecus900m (\$1.1bn) of EC funding between 1993 and 1995 as part of a special aid plan agreed yesterday by the European Commission.

The aid will contribute to the cost of restructuring in the industry and help to ease decisions on capacity cuts. They estimated the overall cost of their plans at as much as Ecusbn.

The Commission has also pledged to clamp down on cheap imports from east and central European countries with which the EC has signed trade agreements. Mr Martin Bangemann, EC industry commissioner, said: "We are prepared to allow products produced in these countries on to our markets, but at the same time it has been clearly stated that fair conditions should be applied."

He said the EC would begin negotiations, particularly with Czechoslovakia and Poland, on possible "additional measures" to curb cheap imports and avoid the EC having to impose anti-dumping duties. Commission trade officials have suggested that east and central European governments might be asked to impose standards on steel exports.

Half the Ecus900m funding in the aid plan should come from the resources of the European coal and steel treaty and EC structural funds.

Some Ecus240m will be allocated to the cost of shedding up to 50,000 steel jobs, and Ecus210m

has been committed for plant closures and rationalisation. Under the treaty, the 12 EC member states must match that central contribution.

European steelmakers, hit by recession, overcapacity and cheap non-EC imports, asked the Commission a month ago for political, financial and commercial assistance in return for drastic capacity cuts. They estimated the overall cost of their plans at as much as Ecusbn.

Mr Fernand Braun, the Luxembourg who used to head the Commission's industry directorate, has been asked to consult individual steel companies about capacity cuts and prepare a report. The aim is to avoid anti-competitive collaboration between steelmakers to cut capacity.

The Commission plan, together with the controversial short-term question of how to react to planned state aid for the Spanish steel sector, will be discussed at next Tuesday's meeting of EC industry ministers in Brussels.

Anthony Robinson, East European Editor, writes: Central European steel tube producers have reacted angrily to the Commission's decision to impose anti-dumping duties of up to 30.4 per cent on seamless tube imports from Czechoslovakia, Hungary, Poland and Croatia. Mr Vladimir Petrik, director of the steel division of the Czech ministry of industry, contested the EC figures and argued that the case for dumping was "not proven".

The scheme should significantly cut the delay in obtaining compensation for victims of air

disasters by cutting out the need to litigate in most cases. Victims and their families will be able to negotiate settlements directly with airlines, which will take on responsibility for recovering money from aircraft and engine manufacturers where appropriate.

In a move which could transform international agreements on airline liability for the death and injury of passengers, 10 Japanese airlines - led by Japan Air Lines

will on Friday abandon the compensation cap of about \$140,000 adopted under the 1929 Warsaw Convention.

The scheme should significantly cut the delay in obtaining compensation for victims of air

disasters by cutting out the need to litigate in most cases. Victims and their families will be able to negotiate settlements directly with airlines, which will take on responsibility for recovering money from aircraft and engine manufacturers where appropriate.

JAL was also under pressure to break the international compensation ceilings following average settlements believed to be in the region of \$850,000 a passenger paid to the victims of the 1985 JAL Boeing 747 crash. Japan lifted the compensation ceiling on domestic flights in 1982.

Mr Peter Martin, an aviation lawyer with London solicitors

Freder Cheshire, which pioneered the special revised conditions of carriage for JAL, predicted yesterday that all major airlines would be forced to follow suit.

Warsaw Convention limits

which range from \$10,000 to

nearly \$140,000 are widely regarded as too low and an

embarrassment to most airlines and their insurers in the event of a crash.

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lawyer with London solicitors

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conditions of carriage for JAL, predicted yesterday that all major airlines would be forced to follow suit.

Once the JAL scheme became

widely known, resentment

among travellers not receiving

the same compensation terms as

passengers on Japanese airlines

could build up, he said.

British Airways is believed to

be working on a similar scheme

under which the airline would

waive limits on liability if the

passenger or his family could

prove airline negligence.

But aviation experts say the

BA scheme is flawed and is unattractive to US passengers, the

biggest sector of the market. In

situations such as the Pan Am

Lockerbie crash, they would

rather sue aircraft manufacturers

and engine makers in the US

where damages awards are

higher.

Mr Mervyn Walker, BA's gen-

eral counsel, denied yesterday

that the airline had firm plans to

follow JAL's lead. "I'm sure oth-

ers will follow suit, but we were

reviewing our position before

JAL announced its move and we

will continue to do so. It may

result in a change in our position

and it may not," he said.

The biggest question surround-

ing the Japanese move, however,

is the effect on insurance premiu-

ms. JAL approached the world

insurance market with its pro-

posal and was well received.

Japanese airlines concede,

however, that they were able to

bring in unlimited liability at an

acceptable cost because the great-

est part of their carriage is

domestic. The cost of additional

cover for international flights

was not significant.

Decision born of embarrassment,

Page 5



Airlines to raise claims limits

By Robert Rice, Legal Correspondent, in London

JAPAN'S airlines are set to become the first in the world to remove the ceiling on compensation paid to victims of international air disasters.

In a move which could transform international agreements on airline liability for the death and injury of passengers, 10 Japanese airlines - led by Japan Air Lines

will on Friday abandon the compensation cap of about \$140,000 adopted under the 1929 Warsaw Convention.

The scheme should significantly cut the delay in obtaining compensation for victims of air

disasters by cutting out the need to litigate in most cases. Victims and their families will be able to negotiate settlements directly with airlines, which will take on responsibility for recovering money from aircraft and engine manufacturers where appropriate.

Another idea is to create an institution called the European Investment Fund to boost spending on roads, rail and communications. All EC governments would be asked to shift priorities from current to capital spending.

A senior EC official said the public works programme was only "one element" of

NEWS: EUROPE

Sapin wants to extend EMS links

By David Buchan and William Dawkins in Paris

THE European Community should increase its monetary co-operation with neighbouring countries which have applied to join it in order to promote stability and growth, Mr Michel Sapin, France's finance minister, said yesterday.

Mr Sapin, who remarked that President François Mitterrand had shifted in favour of EC enlargement in reaction to Denmark's vote last June against Maastricht, gave no details of what kind of monetary co-operation he envisaged with Community neighbours.

But in an interview with the FT, he said: "There is a whole range of possibilities between being totally out of the EMS and totally in."

Some countries such as Sweden have wanted to go beyond pegging their currencies to the Ecu and negotiating bilateral credit swaps with individual EC central banks, and have asked for formal associate status in the European Monetary System. But they were told this was not possible for non-EC members.

Mr Sapin said creating closer monetary co-operation with EC applicant countries would "just involve doing now what we would have to do later anyway". In contrast to the opening of formal enlargement negotiations, such monetary co-operation would not depend on ratification of the Maastricht treaty, because the EMS is "only an arrangement between central banks".

The minister also said that while he saw no need for any fundamental reform of the EMS, the fact that foreign exchange markets lacked the sort of rules which existed in bond, equity and futures trading should be examined at a wider, international level. France has asked the Group of 10 countries to study the issue.

Mr Sapin also rejected suggestions that France had stalled discussion of possible realignments of EMS parities, and in particular that Mr Jean-

Claude Trichet, the French Treasury director who is chairman of the EC Monetary Committee, had failed to pass on to the British a German suggestion that the pound might be devalued. He said Mr Trichet had loyally served both French and EC institutions, adding: "The British and Germans should not try to settle their differences on the back of a third party."

"In fact," Mr Sapin claimed, "I had warned my [EC] colleagues in the weeks preceding the French referendum on Maastricht that the result would be very tight, and that they should take care of their monetary policies were correct, because we don't want a big spectacular bust-up."

In general, he said he continued to regard the EMS as a system of fixed but adjustable rates. The lesson of the September crisis was that monetary authorities should take stock more regularly and more candidly, of possible divergences between their currencies.

Mr Sapin now considered the French franc to be in "a fixed system", particularly with regard to the D-Mark, given that France had a lower deficit and inflation than Germany. This had helped France win the "battle of the franc" in September, as had also the "very good co-operation" of the Bundesbank.

EMS rules require central banks to intervene when a currency hits its floor rate. But by stepping in before that happened to the franc, the Bundesbank had made its intervention appear "voluntary and at the more appreciated by the markets for that".

The EMS would withstand the unlikely event of the Maastricht treaty not being fully ratified, Mr Sapin said.

But he stressed that he did not want to go ahead with a smaller monetary union with Germany and the Benelux countries. "It is in all our interests that the zone of monetary stability is as wide as possible."



Michel Sapin: Proposed a range of possible monetary ties with countries applying to join the European Community

Schlesinger gives warning on common currency rules

By Christopher Parkes
in Frankfurt and Andrew Hill in Strasbourg

THE conditions governing the European Community's planned shift to a common currency are already weak and unclear and there is a danger they could be further diluted, Mr Helmut Schlesinger, president of the German Bundesbank, warned yesterday.

EMS rules require central banks to intervene when a currency hits its floor rate. But by stepping in before that happened to the franc, the Bundesbank had made its intervention appear "voluntary and at the more appreciated by the markets for that".

The EMS would withstand the unlikely event of the Maastricht treaty not being fully ratified, Mr Sapin said.

But he stressed that he did not want to go ahead with a smaller monetary union with Germany and the Benelux countries. "It is in all our interests that the zone of monetary stability is as wide as possible."

only if there is to be no lazy compromise in the selection of countries for monetary union."

"The convergence criteria are not very clear and also not especially strict," he said. Permissible limits for national deficits - 3 per cent of gross domestic product - was "a rule too high", Mr Schlesinger claimed.

Mr Schlesinger said conditions governing price rises had to be rigorously interpreted and stood as a "true test" of member states' commitment to stability: if monetary union were to go ahead now, countries with inflation rates of 4.5 per cent could be accepted.

The Frankfurt central bank, which regards a 2 per cent annual rate as merely tolerable for Germany, has in the past said it would prefer a fixed inflation rate to the Maastricht formulation. This defines countries with inflation rates up to 1.5 percentage points above the average of the three lowest rates in the Community as acceptable participants in mon-

etary union.

The treaty conditions on budgetary discipline appeared to be exacting, but the permitted upper limit for government deficits - 3 per cent of gross domestic product - was "a rule too high", Mr Schlesinger claimed.

This criterion was also "particularly open to interpretation". Even if member states had significant success in consolidating their budgets in the coming years, there were likely to be some which would be unable to meet the deficit criteria.

Mr Schlesinger said later he did not consider there was any need for reform of the European exchange rate mechanism to allow greater central bank intervention.

Questioned after his speech, Mr Schlesinger said he did not consider German interest rates were particularly high by normal standards.

By Tom Burns in Madrid

SPAIN'S finance minister, Mr Carlos Solchaga, yesterday criticised Germany for exacerbating difficulties in the European monetary system (EMS).

Mr Solchaga said German interest rates, having suffered the consequences of German unification, currently reflected a "policy mix that has traditionally been considered perverse". He compared German spending to that by the US in the 1980s "which led to the irreversible collapse of the Bretton Woods agreements".

At a Financial Times conference on Spain and Europe, Mr Solchaga said a redirection of the German policy mix was a "herculean task" that the German monetary authorities were addressing and which all parties concerned realised would take time.

He argued however that "the maintenance of a strong

D-Mark and a co-ordinated, and possibly not homogeneous, reduction of European interest rates" should not be mutually exclusive.

Mr Solchaga said Spain was "willing to back any Community agreement aimed at solving the EMS crisis that began in September". The UK and Italy withdrew from the system in the mid of the currency turmoil two months ago, and Spain, together with other Community partners, introduced currency exchange restrictions to maintain their currencies within the EMS.

Mr Solchaga said that even if a realignment were politically possible, little would be gained unless all the EC members were "simultaneously able to end the current anomalous situation of the EMS".

Mr Solchaga said that Spain was determined to meet the EMU criteria and would pursue convergence policies.

Brussels in conflict with UK on border controls

By Andrew Hill in Strasbourg

BRITAIN and the European Commission have "not yet found common ground" on the vexed political issue of lifting the UK's border controls on people, according to Mr Martin Bangemann, EC internal market commissioner.

Mr Bangemann said yesterday the nine continental European members of the Schengen free travel zone were unhappy with a compromise which would allow EC visitors to Britain simply to wave their passports at immigration control after January 1 1993.

After meeting Mr Kenneth Clarke, the British home secretary, in September, Mr Bangemann was widely understood to have agreed British compromise proposals.

But in an interview with the Financial Times yesterday, the commissioner said he had been misinterpreted and discussions were continuing. "What I'm interested in is having a practical situation at the borders which shows [member states] are taking on board what we believe is essential, and that is: no regular controls at internal borders."

He believes the Commission position has a strong foundation in EC law, although he said yesterday he did not want a legal dispute with member states on the issue.

Britain disagrees with the Commission's legal interpretation and has always argued that controls are essential if non-EC travellers are to be properly monitored.

British officials yesterday agreed that the question of how to resolve the dispute was still open. Mr Bangemann hopes to continue discussions with Mr Clarke when EC immigration ministers meet in London at the end of this month.

"What I need is a declaration that these regular controls will not be exercised [after January 1, 1993] and a practical situation demonstrating willingness not to exercise them," he said yesterday.

Britain is not alone in its reluctance to lift border controls on people. Denmark and Ireland also have specific problems, and even the nine Schengen countries are worried that controls on external EC frontiers may not be strong enough to justify lifting border checks so soon.

EC probes Del Monte takeover

The European Commission is to hold an inquiry into the acquisition of Del Monte Foods International by the American family investment consortium and Anglo-American Corporation of South Africa.

The deal involves an American sub-consortium and an investment consortium controlled by Anglo-American setting up a joint voting arrangement to control Royal Group Holdings, which in turn will control Del Monte, the Commission said.

Interested third parties have 10 days in which to file comments during the first phase of the month-long inquiry under the EC's merger regulation.

Danish tax minister quits to avert crisis

Mr Anders Fogh Rasmussen, who had a dual portfolio as Denmark's minister for taxation and the economy, resigned yesterday when it became clear that a majority in parliament backed a vote of no confidence in the government unless he stepped down, writes Hilary Barnes from Copenhagen.

The Financial Times (Europe) Ltd
Published by The Financial Times
Nibelungenstrasse 1; Telephone 49 69 6000
Frankfurt am Main 1; Telephone 49 69 156350; Fax 49 69 5964481; Telex
156192; Represented by E. Hugo
Manning, 100 New Bond Street, London
Gt. Britain; Tel 44 1 580 4078
Neu-Isenburg 4. Responsible editor:
Richard Lambert, Financial Times,
London SE1 9HL. The Financial Times
Ltd, 1992.

Registered office: Number One
Southwark Bridge, London SE1 9HL.
Company incorporated under the laws
of England and Wales. Chairman:
D.E.P. Palmer. Main shareholders: The
Financial Times Limited, The Financial
News Limited, Publishing director: J.
P. Gurney; Managing director: J.
C. Cade; Editor: Richard Lambert;
Ceo: 01 4297 0621; Fax: 01 4297
0629; Editor: Richard Lambert;
Printer: SA Nord Estair, 15/21 Rue de
Caire, 93100 Bobigny Cedex 1. ISSN:
0303-2753. Commission Particular
No 67800D.

Financial Times (Scandinavia) Ltd
Vimlebacka 42A, DK-116
Copenhagen, Denmark. Telephone
(31) 33 44 41. Fax (31) 33 3335.

Britain defends Maastricht vote delay

By Andrew Hill in Strasbourg

THE British government yesterday defended its decision to delay a final Maastricht vote in front of angry members of the European Parliament.

The decision to postpone the vote until May - after Denmark's second referendum on the treaty - was criticised by some MEPs during a debate on the Danish problem in Strasbourg.

But Mr Tristan Garel-Jones, UK Foreign Office minister, said the MEPs were ignoring the political risks run by Mr John Major, the British prime minister.

Stressing that he was speaking as a British minister, and not as representative of the EC presidency, Mr Garel-Jones said: "My government, and my prime minister, staked a very great deal indeed on the recent vote in our parliament."

Mr Major is understood to

have promised the postponement to recalcitrant back-benchers as the price for their support. Privately, UK officials said that without that promise, the treaty might have been blocked, and the outcry from Britain's European partners would have been even greater.

If you want leadership from John Major, you should calculate the risks that he took for the Maastricht treaty a week or two ago," Mr Garel-Jones told MEPs.

Separately, he dismissed as "dangerous talk" suggestions that Denmark might have to leave the EC. "Small nations must be comfortable in the Community," he said.

Referring to opposition MPs who voted against the treaty, Mr Garel-Jones said the Labour party had been "playing Russian roulette" with it. "The British government is not prepared to do that and we will proceed with caution and with certainty," he said.

Separately, he dismissed as "dangerous talk" suggestions that Denmark might have to leave the EC. "Small nations must be comfortable in the Community," he said.

ICL faces anti-trust inquiry

By Peter Bruce in Madrid

IMPERIAL Chemical Industries, the UK's largest manufacturer, is being investigated by Spanish anti-trust authorities for sharply, and allegedly, unfairly, increasing the prices at which it transfers agrochemical products to its largest Spanish joint venture, ICI Zeltia.

The owners of Zeltia, a Galician-based chemicals group, recently given a new lease of life by the government, has agreed to investigate Zeltia's complaints.

ICI said yesterday it believed the complaint was without foundation.

ICI Zeltia has been distributing ICI products in Spain since 1964 under an agreement Zeltia's lawyers now say conflicts with a 1988 law guaranteeing free competition as it prevents the joint venture from exporting any of its products out of Spain.

It has not dropped its commitment to legislation and was merely encouraging unions to use the potential leverage in the social chapter.

But IC Metall, the main German union, is said to be ready to "drive tanks into Brussels" to make sure that the commitment to works councils is maintained. And Mr Marcello

interpreting the social dimension too narrowly. Since 1989 about 60 per cent of the social action programme has been passed. Admittedly much of the legislation, for example on maternity pay or working time, has been watered down, but there is still much of value from a union point of view.

There has been a consistent trickle of health and safety legislation, with another batch due for implementation at the beginning of next year. The written proof of employment directive, passed last year, could also significantly improve the rights of the most vulnerable workers.

Even the working time directive, which is unlikely to be passed this year under the British presidency but will probably be passed early next year, has some useful protection for workers forced to work dangerously long hours, and might encourage more job creation and less overtime when the upturn comes.

Further, in Britain, the government's current drive to contract out central government services has been thrown into confusion by one of the oldest pieces of EC employment legislation known as the acquired rights directive.

Like so much else in the EC, enthusiasm waxes and wanes. After the spurt of the late 1980s the outlook for the social dimension is currently bleak, but it would be foolish to write its obituary.

Community's social action plans succumb to sabotage and recession

David Goodhart reports on how some high hopes have been brought down to earth

THE "social dimension" of the European Community relaunched by Mr Jacques Delors in 1989 is proving a disappointment to many of its supporters, especially Europe's trade unions.

Slower growth in Europe and successful sabotage by Britain has ensured that only a small number of the key measures contained in the 1989 social action programme have been adopted.

If the Maastricht treaty is passed, it's "social chapter", which excludes Britain, should make it easier to push through more social and employment legislation by majority vote.

But even that looks unlikely as some of the leading strategists inside the European Commission's Directorate-General 5 - the social affairs directorate - privately speculate about a less ambitious approach to legislation.

Social affairs officials appear to have taken some of the British criticism about over-centralised, over-prescriptive, legislation to heart. They are thus concentrating their attention on the idea - included in the social chapter - that the European Trade Union Congress (ETUC) and Unice, the European employers' body, should agree the details of European social and employment law between themselves.

This idea, with the Commission itself merely laying down general objectives, is likely to appeal to whoever takes over from Ms Vassos Papandreou.

Malentacchi, general secretary of the International Metalworkers' Federation, has written to the Commission saying that works councils are the most important part of the social dimension.

The reason why unions are so obsessed with works councils, which are merely consultative bodies, is that they see them as the first step towards the long-held goal of cross-border collective bargaining. It was the Maastricht treaty's ability to deliver on works councils, plus the fact that the social partners, unions and employers,

and employment will have to take the strain of adjustment in Europe's less successful economies. Even the pre-Maastricht moves towards convergence are causing a wave of strikes in Spain and Italy led by the very unions that are supporting the even more stringent convergence conditions of the treaty itself.

If the social dimension is now being taken as well, it is no wonder that Europe's unions are feeling a bit exposed on their Europhile flank. But arguably the unions are

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Brussels
in conflict
with UK
on border
controls

Russian industry may get more help

By John Lloyd and Dmitri Volkov in Moscow

SENIOR officials of Russia's central bank yesterday made clear their intention to strengthen policies designed to prop up ailing state industries.

They said they were considering lowering the 80 per cent interest rate charged by commercial banks.

They also said they could reintroduce subsidies paid by the state on imports of key products.

Mr Valerian Kulikov, the central bank's first deputy chairman, said the move would reflect the willingness of Mr Boris Yeltsin, the Russian president, and Mr Yegor Gaidar, the acting prime minister, to accommodate the pressures from the state industry bosses. This was made clear at the weekend in talks between the two men and leaders of the powerful Union of Industrialists he added.

The interest rate, at 80 per cent, is thought punishingly high by industrialists — though it still represents a strongly negative rate, given inflation estimated at around 2,000 per cent per annum.

Earlier this week, Mr Yeltsin made Mr Victor Gerashchenko, the central bank chairman, a member of his government. The move aims to bring the central bank, which is legally responsible to the parliament, under greater governmental control.

However, Mr Alexander Khandruyev, a central bank deputy chairman, said yesterday that while the move would allow for greater co-ordination between the government and the central bank, the latter would remain answerable to parliament first.

At the same time, deputies warned yesterday they might move to suspend all licences allowing foreign banks to hold accounts for Russian citizens. Mr Alexander Pochinok, chairman of the budget committee, said that the law would "stop the capital flight from Russia".

Deepening crisis pushes Ukraine into urgent reform

By Chrystia Freeland in Kiev

THE UKRAINIAN prime minister yesterday told parliament the country's economic crisis was so acute that there was no alternative but to adopt an ambitious reform programme.

In what amounts to a U-turn in Ukraine's economic policy, Mr Leonid Kuchma called for the curbing of Ukraine's runaway budget deficit — 44 per cent of GDP, he said — along with "forced" privatisation

of both large and small enterprises, an overhaul of the burdensome tax system and a focus on agriculture as an engine for overall reform.

Together with the stimulation of the private sector, Mr Kuchma plans to introduce stricter government regulation in some areas. He called for tight exchange control over all foreign currencies, including the rouble, and warned that the chaotic and often corrupt state sector would be subject to closer government control. After reciting a list of bleak

economic indicators, Mr Kuchma told the legislature: "We have no choice but to build everything from scratch as we did after the second world war."

Over the objections of ex-communist hardliners, Mr Kuchma was granted extraordinary powers until May 1, when parliament can decide whether to extend them further.

Under the existing system the prime minister, president and parliament share power, forming an awkward and weak troika. In an

effort to break through this deadlock Mr Kuchma won the right to take extensive economic decisions unilaterally or together with the president and persuaded reluctant MPs to restrict their own authority to passing economic legislation.

As the director of the world's largest missile factory, Mr Kuchma had been expected to continue his predecessor's policy of subsidising the massive state sector. But, since becoming prime minister less than a month ago, he has concluded that

Ukraine can no longer afford to prop up the old regime.

He conceded that the economic situation was worse in Ukraine than in any other former Soviet republic, citing an 18 per cent decline in GNP and a 22-fold increase in the prices of wholesale goods since the beginning of the year.

Under the stewardship of Mr Kuchma's predecessor, Mr Vitold Fokin, Ukraine stalled off total collapse by issuing more than Rb400bn of unbacked credit to bale out falter-

ing state enterprises. That option was closed last week when Ukraine, to Russia's relief, left the ruble zone. Mr Kuchma gave Ukrainians the warning that his programme of swifter privatisation and tighter control over credit would result in bankruptcies and unemployment.

To mitigate these effects he suggested the creation of a welfare system whereby the unemployed would be paid a minimum wage to work on government construction projects.

Defiant Serbs mark 'liberation' battle

By Laura Silber in Vukovar



Yugoslav Prime Minister Milan Panic (centre) yesterday visiting a federal army soldier injured in last year's battle for Vukovar

A YEAR AGO, corpses littered the streets of Vukovar and not a single building had escaped damage from the bloody three-month battle for control of the Croatian town. Today, the Serbian tricolour flag hangs from burnt-out windows in the once-picturesque town on the banks of the River Danube.

Serb leaders yesterday held a celebration to mark the "liberation" of Vukovar, in which their fighters had routed Croat forces. It was a solemn occasion. Some 3,000 people died in the battle for Vukovar.

WEEPING women laid wreaths at the graves of loved ones as Serb fighters looked on. But few admitted remorse for the devastation of the town and defiance was in the air. "No one will ever again step on the Serbs now," said Mr Zoran Milivojevic, an irregular from central Serbia who had fought in Vukovar.

The cemetery, where Serb and Croat graves lie next to one another, now offers the only testimony of the community's once harmonious mixed population of 50,000 Catholic Croats and Orthodox Serbs.

Only a handful of Croats remain in the town, mainly wives of Serbs.

Serb leaders yesterday vowed they would never cave in to international pressure against the rump Yugoslavia — which consists of Serbia and Montenegro. Major Veselin Slijepcovic, an army commander of operations in Vukovar warned that "Europe and the rest of the world must realise we would be traitors to those who

died to give in." At a ceremony in the bombed-out town centre, families of those fighters killed in battle received medals for bravery. A cold rain fell on the crowd which listened to a defiant Mr Vojislav Seselj, an ultra-nationalist and paramilitary leader linked to the Serbian president, Mr Slobodan Milosevic. "Serbia will never be brought to its knees. The international community is trying to weaken Serbia... but it will not succeed in breaking up Yugoslavia," he vowed.

Above the crowd, Mrs Milica Kovacevic, 61, and a Serb, sat in a flat she now calls home after hers was destroyed by shelling. She was not attending yesterday's ceremony and was thankful to be alive with power

and running water once again.

Mrs Kovacevic was one of some 8,000 Vukovar inhabitants to hide in a cellar while above her head Serb fighters hacked by the Yugoslav Army

fought against Croat forces.

Plastic covered the windows and the ceiling appeared to be falling down. "I don't care who is in power as long as there is peace," she said.

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THE CHALLENGE OF THE NEW SOUTH AFRICA

Poised for an expanding role in Southern Africa

Professor Owen Horwood, President and Chairman of the Development Bank of Southern Africa talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: How is the Development Bank of Southern Africa constituted?

Horwood: The Development Bank of Southern Africa was established in 1983 by a multilateral agreement between the government of South Africa and several neighbouring governments.

Spira: What is the aim and structure of the Development Bank?

Horwood: The Bank is an integral part of the delivery system for economic and social development in the region. It aims to empower people through a more equitable distribution of access to knowledge and opportunities, especially for those disadvantaged by past patterns of economic growth.

The Bank offers four main products:

- Long-term concessionary terms for development projects and programmes.
- Technical assistance and advice for the building of institutional and human capacities.
- Policy and strategy intervention to address development constraints.
- Data on development features of the region.

Bank funds come from central, regional and local governments, their development agencies and non-governmental organisations. The Bank is also involved in parallel financing arrangements with international development aid organisations for projects in neighbouring countries such as Lesotho, Namibia and Mozambique.

Spira: What is the Bank's socio-economic agenda?

Horwood: The need for structural reform to empower deprived communities and to bring them into the mainstream of the economic process has become prominent on the southern region's agenda.

The political process is taking place against a continuing weak performance of the economy. This has resulted in increasingly lower percentages of new entrants to the labour market being absorbed into the formal economy, an expanding informal economy and rising unemployment.

The recent drought gripping the subcontinent does not only have a negative effect on already weak economic performance, but also affects deprived and poor communities more severely.

If progress cannot soon be achieved on the economic front and effective programmes implemented to address poverty, the political process will be undermined. The essence of long-term economic growth is to improve the quality of life of the population.

Spira: What do the poor communities regard as their highest priority?

Horwood: With few exceptions, the provision of portable water and sanitation and access to economic opportunities (employment).

Professional, government and extra-parliamentary groups met at the bank in August last year to discuss the issue of adequate policy and institutions to address the backlog in the supply of water and sanitation in the poorer areas.

The Bank's interest in South and southern Africa indicates that the region is being accepted back into the community of nations, a process which requires considerable adaptation of old thinking patterns and approaches.

It may be argued that the current volatile political and social environment is not conducive to development actions, and that clarity on a future political and economic dispensation is required before momentum in the development field can be regained.

The Bank has taken a view that there is a distinct danger in adopting this approach; it can lead to stagnation, loss of development momentum and the increased concentration of development assets and of providers of services in the urban plains.

We are therefore adopting an active and aggressive approach to addressing imbalances, inequalities and the alleviation of poverty, characterised by our involvement in the process of restructuring and reform, rather than waiting for change.

The Bank possesses a pool of skills and experience, as well as a database of focused development information. It has extensive contacts in the international development community and enjoys international recognition for its integrated and cohesive approach to development.

Spira: How are the Bank's funds allocated?

Horwood: We endeavour to allocate our development resources in a balanced and economically sound programme. The largest portion of our resources is in the most densely populated areas. Significantly, 45 per cent of our total investment programme has been committed to projects in rural areas. The greatest part of the rural funding has been spent on the construction of roads and other infrastructure necessary to support rural-urban links.

This large investment in infrastructure will in future have value added to it if the Bank's investment focus shifts to business

and entrepreneurial development, as is now happening.

The higher percentage of mainly infrastructural projects in developing urban areas will continue to rise, as these areas have lagged behind the developed urban areas in the provision of services.

Spira: In addition to playing a role in reconstructing the greater South African economy, what is the Bank doing in terms of human development?

Horwood: The region in which the Bank operates has not only had a poor economic record over recent decades, it has also performed inadequately in the human development indicators, as defined by the United Nations Development Programme in its Human Development Report of 1990 and 1991.

Human development takes place when people's range of choices is enlarged to make development more broadly-based and participatory. These choices include access to employment, income, education and health, the ability to participate fully in community decisions and enjoy human, economic and political freedom.

In all the Bank's programmes, the ultimate objective of making these choices available to the underprivileged communities enjoys a high priority.

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Spira: What are the Bank's socio-economic issues?

Horwood: The Bank's socio-economic issues are the same as those of the Bank's shareholders.

Spira: What is the Bank's role in a broader southern African context?

Horwood: The countries of Southern Africa have been subject to dramatic political, security and economic changes in recent years, including in many cases structural adjustment programmes. This has entailed significant shifts in economic and political power relations, as well as shifts in public perception about future cooperation and development in southern Africa.

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NEWS: THE AMERICAS

Brazil's economic double act

Christina Lamb on two unknowns running the economy

A resounding *Who?* greeted last month's appointments of Mr Paulo Haddad and Mr Gustavo Krause, the new double-act controlling Brazil's battered economy. Unknown to much of Brazil, never mind the rest of the world, the two men are now preparing to present themselves on the international stage.

Early next month, they will resume negotiations with the International Monetary Fund (IMF) in talks long put on hold while the country was absorbed by the corruption scandal that brought down President Fernando Collor.

Although Mr Krause holds the normally more important portfolio of finance, it is Mr Haddad, the new planning minister, who has clearly emerged as the one in charge of economic policy. He seems untroubled by the inevitable comparison of his provincial experience, as an economist and state planning secretary in Minas Gerais, with that of his internationally respected predecessor, Mr Marcilio Marques Moreira.

Nevertheless, Mr Haddad – the third economy minister in two years to begin battle with Brazilian inflation (now running at an annual 1,500 per

cent) – admits that his problems are daunting.

However, he was yesterday putting the final touches to the short-term economic programme which the new team will present to the IMF and which he believes will reassure doubters of the government's commitment to modernisation.

He feels people are being a little hard on the new team: "We are up to date with payments to the World Bank and Interamerican Development Bank. Tomorrow we will pay almost \$1bn in past-due interest to creditor banks. We have maintained the opening of the economy. Before the end of the year we will carry out a big privatisation with the sale of National Steel. The facts speak for themselves."

He plans to avoid unorthodox measures such as freezing or fixing wages and prices or dollarisation. He says that the much-mooted idea of a social pact is impossible because "the co-operative spirit is very small as too many people are benefiting from the current situation. We have more than \$100bn in short-term applications, for example."

Mr Haddad is betting everything on his fiscal reform package, through which he hopes to raise at least \$8bn to begin

amortising federal debt. He refuses to be worried by the lack of congressional enthusiasm for the package, but he warns: "If we don't pass it this year, the situation will be very dramatic, with sweeping cuts even in areas of social policy."

Mr Haddad hopes that a new tariff policy and consolidation of the privatisation programme will encourage the return of foreign investors. These changes will also have to be incorporated into the IMF accord, which requires a 15-17 per cent real increase in tariffs by the end of 1993.

Technical level talks with the IMF begin next week, to be followed by the mission led by Mr Haddad. He hopes that before his visit the Senate will have approved the termsheet for the restructuring of Brazil's \$44bn commercial debt.

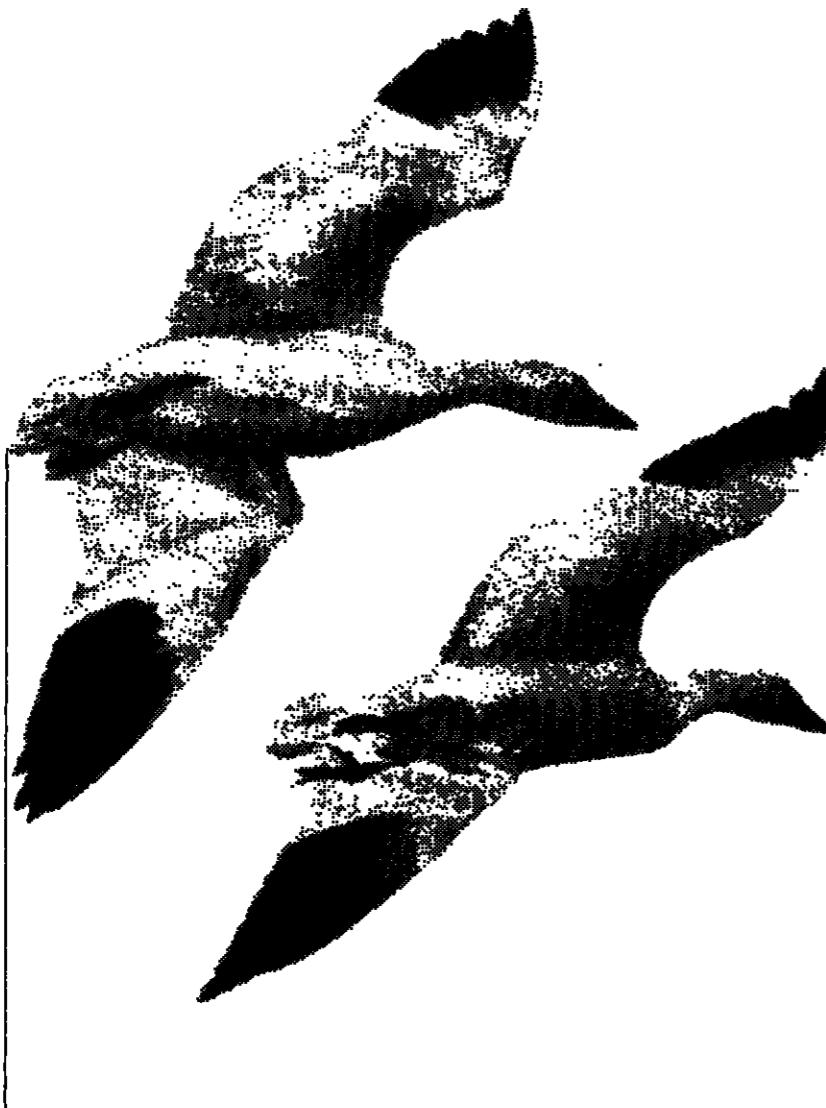
The IMF is likely to ask some tough questions, given Brazil's poor record of the last decade of never progressing beyond the first instalment in an IMF loan agreement. But Mr Haddad says he expects a sympathetic reception: "Such international institutions come under a lot of pressure from public opinion, and the fact that they had been negotiating with a corrupt government which had been wasting a lot of money will mean they will be eager to help the new administration."

Mr Haddad is betting all on fiscal reforms



Mr Clinton on his way to meet President Bush

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Clinton meets Bush in White House

By George Graham
in Washington

PRESIDENT-ELECT Bill Clinton yesterday arrived in Washington for a private White House meeting with President George Bush and what Mr Clinton described as "a candid assessment of world affairs".

Particularly at issue is the degree of co-operation that Mr Clinton can expect from President Bush in the run-up to the presidential inauguration in January.

In fact, Bush has promised the full cooperation of his administration, and Clinton has praised the president's helpfulness. Nonetheless, Mr Clinton planned to spend just 55 minutes with the president.

Republican congressional leaders have served notice on Governor Bill Clinton that they intend to act as his chaperons on his presidential honeymoon.

But although Mr Clinton says he prefers to "dance with the one that brought you", he may be tempted from time to time to flirt with his escorts.

Party divisions are rarely clear in the US, and many presidents have governed with shifting congressional coalitions.

Many Republicans are now hinting that they could be receptive to President-elect Clinton on some issues, especially if he sticks to the centrist views that he has espoused as governor, rather than the more liberal doctrines of his presidential campaign.

That is particularly so of some of his fellow-governors, many of whom have worked

with him during his years running Arkansas.

"We will be as supportive as we can with the new president. He can be assured that this group will not take any cheap shots," said Governor George Voinovich, president of the Republican Governors' Association.

Mr Voinovich says the number one problem most governors face is the federal government's habit of issuing new mandates to the states without giving them any additional money.

"We take consolation from the fact that he is a governor. He certainly understands our concern about mandates without money."

Governor Carroll Campbell of South Carolina, who co-chaired a governors' taskforce on education with Mr Clinton but who has fought him tooth and nail over the last six months as head of Mr Bush's re-election campaign in the South, also takes a conciliatory line.

"Everybody likes Bill... There are areas where we can get out there and support him, and we should," Mr Campbell said.

But Senator Robert Dole, Republican leader in the US Senate, warns that he has no plans to give Mr Clinton an easy ride. "The American people want him to succeed, but I have never thought as a Republican that it was our obligation just to give up. Don't expect Bob Dole to hand over the keys of the place without a fight," he said this week.

Exports make small dent in US trade deficit

By Michael Prowse
in Washington

A REBOUND in exports led to a US trade deficit of \$3.3bn (£2.55bn) in September, \$300m lower than in August but still one of the biggest deficits in two years, the Commerce Department reported yesterday.

The slight narrowing in the deficit reflected unexpected strength in exports, which rose 6.8 per cent from August to \$38.2bn, a record in cash terms. The improvement was broadly based, with sectors such as computers, semiconductors and civilian aircraft rebounding after declines in August.

Imports rose 4 per cent to \$46.5bn, also a cash record. The increase was concentrated in consumer goods, reflecting a recovery of personal spending.

The longer-term trends, however, point to a deterioration of the trade deficit in coming months.

Adjusting for the volatility of monthly figures, exports have barely risen since the spring, while imports have increased sharply.

The discrepancy mainly reflects stronger growth in demand in the US than in other big markets, such as Japan and Europe.

The deficit for the first nine months of the year was \$60.1bn, compared with \$49.2bn in the same period last year.

The geographical spread of the deficit indicated possible trade tensions next year with Japan and other Asian countries should the US recovery, and hence import demand, gather momentum.

Last month, the US ran deficits of \$4.4bn with Japan, \$2.3bn with China and \$1.7bn with Asia's newly-industrialised countries.

By contrast it ran a surplus with most other regions, including western Europe and Mexico.

Chip strategists seek way ahead

By Louise Kehoe in San Francisco

TOP semiconductor technologists from industry, academia and US government laboratories are meeting in Dallas this week to develop a strategy for semiconductor research and development that can be used to direct future US industry and government spending.

The group will prepare a report to be presented to President-elect Bill Clinton shortly before his inauguration. The meeting has been planned for over a year, but has taken on a new significance in light of Mr Clinton's plans to boost government spending on non-military research and development.

"The report is not expected to call for new money or government-supported programmes for semiconductor research and development," said Mr Gordon Moore, chairman of Intel, who is chairing the meeting. "but it should serve as a useful guide to ensure that both public and private funds are spent efficiently".

The technologists will identify critical areas of research that need to be addressed and determine where this work can best be done – whether at Sematech, the government-backed semiconductor industry research consortium, in national laboratories, universi-

sity research departments or by individual companies or groups of companies.

Elements of the strategy are expected to be drawn from the work of other industry-led groups including the Semiconductor Research Council, the National Advisory Committee on Semiconductors and Sematech.

Rather than compiling a "wish list" for semiconductor research, however, the technologists will attempt to formulate a plan for the industry to maintain its competitive posture without the influx of new funds, Mr Moore explained. The group hopes to guide the efforts of university and government researchers. Mr Moore said, preventing the possibility of research being diverted into "weird materials and weird effects" with little commercial potential.

"I don't know of any other industry in which the chief technologies from government laboratories, universities, consortia and private industries have come together to work out a technology direction. This could serve as a useful model for other industries," Mr Moore said.

The plan to present the industry-led report to Mr Clinton signals what is expected to be a much closer relationship between industry and the White House under the new administration.

NEWS: WORLD TRADE

Europeans look for Japanese investors

By Emiko Terazono in Tokyo

GERMANY. France and Portugal have sent delegations to Japanese companies to promote their regions as attractive investment areas. At the same time Japanese manufacturers face sharp profit falls due to the economic slowdown, the missions want to make their mark ahead of a business recovery.

Their efforts may undermine the UK as a first choice for Japanese investment, since the Japanese have begun to look at continental Europe for further investments, due to the large German and east European markets.

We do not expect Japanese companies to rush into invest just after one trip," said Mr Christian Cambon, president of the business promotion agency from Ile de France, the region which includes Paris.

Mr Cambon and said he and other 25 members were in Tokyo to remove the negative image many Japanese hold of France. Comments last year by Mrs Edith Cresson, then prime minister, that Japanese companies want "to conquer the world" and that Japan "doesn't play fair" shocked many Japanese business leaders. Some 180 Japanese manufacturers have set up operations in the UK, with only 128 in France and 111 in Germany.

Mr Shigeuyuki Onishi, deputy general manager of the Bank of Tokyo's corporate advisory division, said many Japanese companies were looking to move the centre of their European operations to continental Europe from the UK. "More Japanese companies are focusing on the huge potential of former east European markets," he said.

The confusing swirl of Com-

mission figures, and contrary

French statistics on the impact

of CAP reform and the farm

trade obligations of a Gatt

deal, will not easily settle into

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edged to be sub-scientific, pre-

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as the weather and a bandit

of multinationals trad-

ers, is well-nigh impossible.

For the purposes of a Gatt

deal, the reformed CAP looks

like a gamble. But it is a gam-

ble agreed by all 12 member

states in May, and was passed

into law in July. The bet is on

future prices and production

levels for food. Yet it is a bet

placed within a new frame-

work, which contains two linked

variables, and two constraints.

The Commission claims that

CAP will cut the exportable

surplus of cereals - linchpin

of the reform and the most

inflammatory part of the Ur-

uguay Round farm chapter - to

15m tonnes in three years. It

says Gatt would still allow sub-

sidised exports of 23.5m tonnes

Airline compensation decision born of embarrassment

By Robert Rice,
Legal Correspondent

THE decision by Japan's airlines to remove the ceiling on compensation to victims of accidents on international flights was born of embarrassment shared by most world airlines and their insurers that limits on compensation, set by international conventions are too low.

Dissatisfaction with liability limits set by international agreements stretches back to 1965, when the US refused to be party to the Hague Protocol doubling the original compensation limits of \$10,000 (now

\$26,623) set by the Warsaw Convention in 1929. When the Convention was adopted, a cap on liability was seen as necessary to protect the infant aviation industry from catastrophic loss for which adequate insurance cover might not be available.

But by 1955 the industry was well established and the US refusal to ratify the Hague Protocol (because Congress felt \$20,000 was inadequate compensation for the loss of an American life) marked the beginning of the end of uniformity on the issue of liability.

The US remained a party to the

1929 convention but by 1966 had persuaded all carriers serving the US to adopt the Montreal Agreement limiting liability to \$75,000 regardless of fault for all flights starting or ending in the US.

In 1971 a further attempt to raise the limit to \$100,000 and restore uniformity was made in Guatemala. Among other features, the Guatemala Protocol allowed parties to it to adopt a domestic system to supplement the legal liability limits for passengers.

The US had been a prime mover in trying to lift the compensation limit, but did not sign the protocol,

which could not come into force without US participation. Instead, the US tried in 1972 to amend the Montreal Agreement by adding protocols, the third of which, Montreal Agreement Protocol 3 (MAP3), dealt with liability, raising maximum limits to \$130,000.

MAP3 picked up many features of the Guatemala Protocol, allowing states which are parties to it to set up supplemental compensation plans (SCPs), so that a two-tier system would arise under which airlines could be liable for the first \$130,000 per passenger and the SCP, for which passengers would pay an

enforced levy, would be expected to provide compensation above that amount.

The UK and a number of other Warsaw countries have ratified MAP3, but by the time of this year's US election, the US had not done so, and had not introduced an SCP. MAP3 cannot come into force until 30 states have ratified it; that is unlikely to happen until the US signs.

International air carriers thus face an impasse on liability which has not been helped by the International Air Transport Association's unwillingness to promote any change other than one based on MAP3. IATA fears any other course would prompt the US to denounce the Warsaw Convention, leading to chaos and the renewed risk of punitive damages awards, only just outlawed by the US Supreme Court in the 1991 Korean Airlines case.

The Japanese move to adopt a special liability contract within the framework of the Warsaw Convention is an attempt to break the logjam and is likely to be followed by other carriers unless the industry, through IATA, takes steps to restore the uniformity missing since 1955.

Statistics and contrary statistics muddy Gatt farm deal

Unknown variables make the search for an agreement seem almost an impossible quest, David Gardner writes

IF MR Ray MacSharry can bring back a package resolving EC-US food export disputes and opening the way for a Uruguay Round world trade reform deal from Washington, he will be obliged to demonstrate that it is compatible with the Community's reform of its Common Agricultural Policy (CAP).

Mr MacSharry, the EC farm

commissioner who has the figures of Europe's premier agriculture bureaucracy, the European Commission's directorate-general VI, at his fingertips, is unshakably confident he can. France, which is opposing a deal under the General Agreement on Tariffs and Trade, says it will be lopsided against the EC and French farmers, and has despatched officials to Brussels with satchels of figures to show that it cannot. The US, from which Mr MacSharry and the EC have to extract a deal to avert trade hostilities next month, want real proof that he can deliver a difficult proposition when the sceptical French are the Community's main food exporters.

The confusing swirl of Com-

mision figures, and contrary

French statistics on the impact of CAP reform and the farm trade obligations of a Gatt deal, will not easily settle into a stable pattern accepted by all. If economic forecasting and industrial trends are acknowledged to be sub-scientific, predicting the course of agriculture, vulnerable to vagaries such as the weather and a bandit of multinationals traders, is well-nigh impossible.

As a result, US farm trade negotiators have been particularly careful to provide tables supporting every set of proposals "so that there is no doubt about what we proposed". The EC hasn't exactly accepted or rejected these concepts, so we don't know when they tell us a percentage with swing or aggregation whether they're talking about the same swing or aggregation, he said.

"These things make a difference to what happens each year, and cumulatively over six years." Asked for specific examples, he counselled against becoming entangled in the numbers: "I suggest, if we reach an agreement, that you just turn to the last page of the novel and see how it turns out."

after six years, assuming a worst-case outcome to the Washington talks of a 24 per cent cut in subsidised sales abroad (21.5 per cent is more likely).

France says CAP production

cuts will be exceeded if export volume restraint exceeds 18 per cent. Beyond this figure, land taken out of production, or "set aside" under the CAP, would have to exceed the 15

per cent currently agreed. France may be right, up to a point. For the set-aside regime, which they also agreed to, is variable. It can go up or down depending on whether output is over or within EC projections.

Which brings in the second variable: price. The CAP aims to set EC prices at or near world market levels after three years, mainly through drop-

out price excesses. Additional to these two linked variables, the CAP has two constraints, in the form of a rigid budget and the now regime of freezing of crop yields eligible for subsidy.

The 12, including France, agreed to budget "guidelines" based on the Commission's output projections. These ceilings are contained in the "Delors II" future financing package, yet to be agreed, but were reaffirmed by the 12 heads of government at the Lisbon summit in June.

Put crudely, if output exceeds the projections, there will be no money to subsidise exporting the excess. "We'll hit a budgetary problem before we hit a Gatt problem," one Commission official says.

France's concern in May was that prices would not be reduced enough, thereby imposing an informal quota through set-aside. If world market prices are reached by 1996, set-aside can be reduced; if not, France may be in the vanguard of a drive for lower prices if

system was reformed by Commission president Jacques Delors in 1988, the Commission has resisted all efforts to breach the farm spending ceiling, including an attempt last year backed by Mr Delors.

The second constraint is that compensation for price cuts, and subsidy, is linked to past crop yields which are frozen. This is a disincentive to farmers spending on fertiliser and pesticide to extract higher tonnage for which they will not get their money back. Yields are already falling. French figures claiming that 38 per cent set-aside would follow a "split-the-difference" deal on oilseeds with the US (fixing output at a de facto 9.5m tonnes a year) are based on 1991 yields of 2.48 tonnes per hectare, whereas oilseed yields are in fact down to 2.08 tonnes a hectare.

In agriculture, statistics can be found for just about any prognosis. All the more reason why this argument is likely to develop into a forensic examination of whether the mechanisms in the new CAP are compatible with any Gatt deal with the US.

Canada drug industry gives warning on cheap exports

By Bernard Simon in Toronto

CANADA'S generic drugs industry has warned that the sale of cheap medicines to many third world countries will be jeopardised if proposed legislation to tighten patent protection for brand-name pharmaceuticals is passed.

The warning is part of a furious rear-guard action being fought by the generic drugs industry against a bill, known as Bill C-91, introduced in parliament in Ottawa this week. The bill will extend the same 20-year patent protection to medicines as applies to other products. This fulfills Canada's pledges under the Uruguay Round trade rules.

It means the end of a 23-year "compulsory licensing" system which has allowed cheap, generic medicines to be distributed within a few years of the brand-name products. Compulsory licensing has made Canada's generic industry one of the world's biggest, with annual sales of C\$400m

(\$188m). The generic industry is angry that Bill C-91, which is likely to become law in the next few months, will be retroactive to last December. This provision would nullify pending compulsory licensing applications on about 35 products.

An official at Apotex, the largest generic producer, said the new licensing curbs would hamper exports, which make up a quarter of the company's total output. Apotex sells to 80 countries, from Vietnam to Morocco and Iran.

Apotex says many third world nations follow Ottawa's lead in approving medicines for sale. "If we're not licensed to sell it in Canada, we can't export it," the official added.

The industry contends that by delaying introduction of their products, the new law will raise drug costs.

Ontario's Drug Benefit Plan,

providing free medicines to the elderly and welfare recipients, estimates generic products save it C\$80m-C\$100m a year.

The warning is part of a furious rear-guard action being fought by the generic drugs industry against a bill, known as Bill C-91, introduced in parliament in Ottawa this week. The bill will extend the same 20-year patent protection to medicines as applies to other products. This fulfills Canada's pledges under the Uruguay Round trade rules.

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NEWS: INTERNATIONAL

Iraq silent on list of nuclear suppliers

IRAQ continues to balk at United Nations demands to provide lists of suppliers for its weapons programme, the head of a UN inspection team said yesterday, Reuter reports from Manama.

Speaking on his return from a 10-day mission to Iraq, Mr Dimitri Perricos said Baghdad had still not complied with UN Gulf war ceasefire requirements to name suppliers of materials for its nuclear programme.

"So long as they are not replying to this, it is considered a violation," Mr Perricos said. He said that disclosure of the supply network was "an absolutely essential part of breaking the backbone of the programme."

Mr Perricos, a scientist from the UN International Atomic Energy Agency in Vienna, told reporters before leaving Baghdad that the UN was still not ready to give the Iraqis "a clean nuclear health bill."

US to improve ties with Vietnam

President George Bush yesterday said in a letter to Vietnamese President Le Duc Anh that Washington would take action to improve relations with Hanoi. US Senator John Kerry said the promise was in response to a big increase in Vietnamese co-operation in recent months to help resolve the fate of US servicemen missing from the Vietnam war.

Mr Kerry was speaking at the end of a three-day visit.

He did not say whether Washington might ease or lift the trade embargo it imposed in 1984 or move towards opening diplomatic relations with Vietnam.

The letter was the first direct communication by a US president to a Vietnamese leader since 1973, when then President Richard Nixon ended the US combat role in Vietnam.

Philippines may set up new bank

The World Bank has asked the Philippines to look at the feasibility of setting up a new bank that would cater to the needs of local exporters suffering the effects of a strong peso, Reuter reports from Manila.

"I think they are biased towards a separate institution like a Philippine Eximbank [export-import bank]," trade and industry secretary Rizalino Navarro said.

He said the proposed bank could tap a \$150m export development fund from the World Bank.

Mr Navarro said one alternative open to the government was to convert an existing export-oriented institution.

An Eximbank is seen as an ideal solution to local exporters' financial woes since it could provide long-term concessional loans and be used as a conduit for development funds, officials said.

The government could convert the Philippine Export and Guarantee Loan Corp (Philgarantee) into an eximbank, Mr Navarro said. But the cash-strapped company would have to be nursed back to health, he said.

Bhutto barred from entering Islamabad

By Farhan Sokhari and agencies in Islamabad

THE PAKISTAN government yesterday banned opposition leader Ms Benazir Bhutto from the capital, Islamabad, for 30 days and ordered her deportation to the southern city of Karachi.

Officials said she had not been arrested but had been taken into protective custody. No charges had been brought against her.

Ms Bhutto had attempted to lead an opposition anti-government protest march from the city of Rawalpindi to the parliament building in neighbouring Islamabad.

Early in the day, police attacked Ms Bhutto and her supporters with batons after they broke through barbed-wire barricades erected around her house in Islamabad. Ms Bhutto, who wore a bullet-proof vest, was hit several times.

As she sped to the neighbouring city of Rawalpindi to begin the march, police fired dozens of tear-gas shells at her vehicle. Then, as she drove along the 11-mile route from Rawalpindi to Islamabad, police stopped her, forced her driver to get out of the vehicle, and took over the steering wheel.

"My arrest won't make any difference. The struggle will continue," Ms Bhutto told a

crowd - estimated in some reports at 30,000 to 40,000 - in a brief address before being driven away. After her arrest, the angry crowd battled thousands of riot police in Rawalpindi.

Other leaders of the opposition coalition People's Democratic Alliance were taken into custody, as well as dozens of opposition party members among them several members of the National Assembly. Ms Bhutto's mother, Mrs Nusrat Bhutto, was arrested while trying to leave Lahore to join the demonstration.

Tight security measures were in effect across Pakistan to prevent Bhutto supporters from travelling to Rawalpindi. Clashes were reported in Lahore and Peshawar. In Islamabad, troops were deployed around the parliament building and at road junctions.

Yesterday's planned march represented the biggest challenge yet to the government of Mr Nawaz Sharif, prime minister, elected after Ms Bhutto was sacked for alleged corruption by President Ghulam Ishaq Khan in 1990. Ms Bhutto claims that the government is corrupt and is seeking its dismissal and new elections.

It was unclear whether the opposition would press ahead with demonstrations in the face of the government's show of force.

Roh 'abducts' brother-in-law

By John Burton in Seoul

SOUTH KOREA'S presidential election took a bizarre turn yesterday after President Roh Tae-woo allegedly ordered his MP brother-in-law to be briefly "abducted" to prevent him from joining an opposition party.

The affair is the latest intervention by the president to keep the ruling Democratic Liberal party (DLP) from splitting just a month before the election.

But the episode could damage the electoral chances of Mr Kim Young-sam, the DLP presidential candidate, as well as the reputation of Mr Roh, who earlier promised to stay neutral in the campaign as part of the country's democratic reforms.

The DLP was formed this year by Mr Chung Ju-yung, the founder of the Hyundai business group.

The Blue House dismissed the incident as "a family affair." But the UPP and the main opposition Democratic party (DP)

constituency in Taegu, where he was scheduled to announce his defection to the opposition United People's party (UPP), according to an aide to Mr Kim.

Mr Kim was brought back to Seoul and a breakfast meeting at the Blue House, the executive mansion, with Mr Roh. The MP later said that he would stay with the DLP, although he acknowledged his interest in joining the UPP.

Mr Kim's defection posed a potential threat to the DLP. UPP officials claim Mr Kim's departure would have encouraged as many as 30 other MPs from the ruling party to join the UPP and eliminate the government's parliamentary majority.

The UPP was formed this year by Mr Chung Ju-yung, the founder of the Hyundai business group.

The Blue House dismissed the incident as "a family affair." But the UPP and the main opposition Democratic party (DP)

said the action violated the government's pledge of neutrality, with the UPP demanding the resignation of the caretaker cabinet appointed to supervise the presidential election.

Members of Mr Roh's majority faction in the DLP have threatened to leave the party because of their dislike of Mr Kim Young-sam, a former opposition leader who became new DLP president this summer.

Although the revolt is being staged by his political allies, Mr Roh fears a party split would allow Mr Kim Dae-jung, the DP presidential candidate, to win the election.

A small group of conservative MPs left the DLP last month to form the New Korea party. But Mr Roh defused that threat by persuading several prominent Koreans, including the leaders of the Daewoo business group and the Posco steel company, not to accept the NPK's presidential nomination offer.

N Korea threatens to quit all talks

NORTH KOREA yesterday threatened to suspend all negotiations with South Korea in the latest sign of increased tension between the two sides, writes John Burton in Seoul.

Progress in inter-Korean relations has been blocked by Pyongyang's refusal to accept challenge inspections by Seoul of suspected nuclear weapon facilities.

However, other issues have contributed to the stalemate in recent weeks.

South Korea last month announced the discovery of a North Korean spy ring and demanded an apology from Pyongyang, which has dismissed the incident as a "fabrication".

Seoul and Washington also recently said that they would resume the joint "Team Spirit" military exercise next year after suspending it this year due to North Korea's acceptance of scheduled nuclear inspections by the International Atomic Energy Agency.

Seoul is following a carrot-and-stick policy in persuading Pyongyang to accept challenge nuclear inspections. While offers of economic aid to Pyongyang are the carrot, Team Spirit represents the stick. Pyongyang said at yesterday's session of the bilateral Joint Nuclear Control Commission that it would cancel meetings with the South, including the prime ministers' talks in December, unless Team Spirit is cancelled.



KOREANS DEMONSTRATE: Relatives of victims of the 1983 downing by Soviet fighters of a Korean airliner, which killed all 269 people on board, protest yesterday outside the Russian embassy in Seoul before President Boris Yeltsin's arrival in South Korea.

France and Taiwan cement \$2.6bn jet fighter contract

By William Dawkins in Paris

TAIWAN has obtained a long-awaited agreement from France to buy 60 Mirage 2000-5 multi-role jet fighters for \$2.6bn (£1.7bn), according to newspaper and radio reports from Taipei.

Neither the Paris government nor Dassault, the French aerospace group which makes the Mirage fighter, would comment on the deal, the latest stage in the island's attempts to boost its defences against a military

build-up in China and as such likely to spark a diplomatic row between Beijing and Paris.

But they did not deny the report. It comes two months after a US decision to sell up to 150 F-16 jet fighters to Taiwan for \$5.8bn, seen as a factor in resolving French hesitation.

If confirmed, this will be the second big recent French defence sale to Taiwan after last year's \$4.8bn sale of 16 frigates, never officially announced. The Mirage sale would also include 1,500 missiles, bringing

the total contract value to \$3.8bn, said Taiwanese press reports.

China has objected strongly, causing Paris to pause before jeopardising already strained relations with a powerful ally. The Beijing Foreign Ministry yesterday warned that China was "firmly against" such a project. However, China took no significant steps against France over the frigate sale, beyond voicing loud objections, and has countenanced recent defence equipment sales to Taiwan from Germany, Belgium and Italy.

France is China's second largest aid donor after Japan, with FFr30bn (\$3.7bn) of credits and cheap loans outstanding and an important investor there.

The deal would be a godsend to Dassault, which has not had a single military export order for four years and badly needs new business to give a lift to its dwindling profits.

Dassault, 46 per cent state-owned, makes nearly three-quarters of its sales to the French military. Like many of its counterparts, the

French Defence Ministry has been forced to curb spending, even to the extent of trimming orders for the Beluga, Dassault's future jet fighter for delivery from 1997.

The Taiwan deal would be a boon to the French defence industry generally, at a time when export sales, at FFr3.42bn last year, are stagnating.

Other potential beneficiaries are Thomson-CSF, the defence electronics group which supplies radar for the Mirage 2000-5, and Matra, supplier of air-to-air missiles.

Indian brokers end strike

By R. C. Murthy in Bombay

INDIAN stockbrokers yesterday called off a boycott and resumed trading on the Bombay bourse after a call from the Securities and Exchange Board of India (Sebi), the market watchdog, to restore normal trading before it would discuss their grievances.

The brokers were protesting at the introduction of hefty registration fees.

Mr G. V. Ramakrishna, chairman of the Sebi, told a Bombay stock exchange delegation that wildcat strikes on stock exchanges would not be tolerated. But Mr Ramakrishna held out an olive branch offering to give immediate attention to genuine problems brokers might have.

Presidents of all the big stock exchanges will meet in Bombay on November 23 to discuss the brokers' complaints. The brokers are claiming that the registration fee is a form of turnover tax.

Thai trader accused of manipulation

By Victor Mallet in Bangkok

THAILAND'S six-month-old Securities and Exchange Commission yesterday accused a leading stock market trader of manipulating share prices and ordered the suspension of trading in Bangkok's Bank of Commerce shares.

The SEC said it had filed a case with the police against Mr Song Watcharasiriroj, better known as Sia Song, and his associates for "alleged breach of securities law on price manipulation and the take-over

code." Mr Song has announced a 10.65 per cent personal holding in the bank, but he and his associates are reported to hold more than 25 per cent, which would oblige them to make an offer for the rest of the bank, Thailand's ninth largest. They have not done so.

The SEC's move yesterday follows a concerted effort by the central bank and the finance ministry to restrict speculation on the stock exchange and reduce the amount of credit extended by stockbrokers to their clients

for buying shares.

Thai share prices rose sharply after May, when troops killed about 50 pro-democracy demonstrators in Bangkok, and continued to rise following the election of a civilian coalition government in September, but they have started to fall back in response to the credit squeeze.

Yesterday the SET index fell 23.45 points, or 2.6 per cent, to 868.04 on news of the proposed prosecution of Mr Song.

An SEC statement said: "This action is carried out by

the SEC board to protect the interest and stability of the country's financial system and of the majority of stock investors.

The SEC board hopes that the action will not have a serious impact on the stock market or the work of finance and securities firms as a whole."

Mr Reg Clough, a spokesman for the bank, was quoted as saying that 11 arrest warrants had been issued for Mr Song and his associates.

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S African cabinet seeks to defuse army scandal

By Philip Gash in Johannesburg

THE South African cabinet yesterday sought to restore the government's reputation in the face of accusations that army intelligence had sought to subvert the African National Congress (ANC).

Further pressure on the gov-

ernment came yesterday from Mr Harry Schwartz, the South African ambassador to the US, who said he was "furious and outraged" at the Goldstone Commission disclosures.

"It has undermined all our effort here, all the hard work that so many people have put into changing our situation here. There can be no room for

this sort of thing in South Africa," said Mr Schwartz.

The scandal broke on Monday when Mr Justice Goldstone, appointed by the government to probe the causes of political violence rocking the country, accused military intelligence of seeking to involve the ANC's armed wing in common crime.

The revelations are a considerable embarrassment to the government as they cast doubt on the veracity of previous pledges to stop covert campaigns against political opponents. They also impede efforts to revive the constitutional negotiation process, stalled since May.

The ANC has called for an

expanded judicial inquiry into the military, echoing Judge Goldstone's own request for wider powers, more resources and greater co-operation in carrying out his investigations.

Meanwhile, Mr Gene Louw, minister of defence, said he "seriously disputed" several of Judge Goldstone's statements about the affair.

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Meanwhile, Mr Gene Louw, minister of defence, said he "seriously disputed" several of Judge Goldstone's statements about the affair.

Now in his eighth year in office, Gen Babangida is presiding over a country in disarray.

"We want to go down in history as having stated our credibility on a viable and democratic workable third republic," he told Nigerians on Monday night. History may well come to a different conclusion.

Nigerians ponder political uncertainty and economic crisis

Michael Holman analyses why the country is facing the most critical period in the 32 years since it became independent

WITH a mixture of resignation and apprehension, Nigerians are preparing for one of the most critical periods in their country's turbulent 32-year post-independence history, beset by political uncertainty and gripped by a deepening economic crisis.

No one was surprised when General Ibrahim Babangida announced on Monday that the presidential election due to be held next month would be delayed until June. Presidential primaries last August had been marred by rigging and other electoral malpractices by both the Social Democratic party (SDP) and the National Republican Convention (NRC).

But doubts surrounding the country's transition to civilian rule are unlikely to be set at rest by yesterday's decision. Both parties have to rebuild in the wake of the president's earlier decision to sack their executives, a task made more difficult by Monday's ban on all 23 presidential candidates from contesting the new round of primaries.

Nor is it clear how the authorities will be able to eliminate

the electoral fraud that seems endemic, judging by past polls in 1979 and 1983.

For many Nigerians, a civilian government, whatever its credentials, remains the lesser of two evils. Hence the forthright warning from Olusegun Obasanjo, the retired general who led Nigeria's military government from 1976 to 1979 before handing over to a civilian administration, toppled in a 1983 coup.

Stick to January, he urged Gen Babangida: "Any prolongation of military rule...will amount to war against the sovereign rights of people in Nigeria to choose their own leaders."

Yet a weak civilian government invites military intervention, and this remains uppermost in Gen Babangida's mind, say government officials. It may well

ARMS FOR IRAQ - THE MATRIX CHURCHILL SCANDAL**Party leaders claim Major misled MPs**

By David Owen, Tony Jackson and Ralph Atkins

THE LEADERS of Britain's main opposition parties last night joined forces to accuse Mr John Major of misleading Parliament in his statements about government guidelines covering the sale of arms-related equipment to Iraq.

In separate open letters released as the Labour party announced it was calling a Commons debate on the subject next Monday, Mr John Smith and Mr Paddy Ashdown, highlighted repeated government pledges that 1985 guidelines had been consistently applied and contrasted them with Downing Street's admission to journalists that changes had taken place.

"Any objective analysis of the statements made by John Major and other Ministers must reach the conclusion that Parliament and Members of Parliament have been consistently misled on this issue," Mr Smith wrote.

The Labour leader called on the prime minister to "say sorry" to Parliament. It was "extraordinary" that Mr Major had "so categorically denied" that ministers had misled MPs in Prime Minister's questions on Tuesday, when Downing Street was telling journalists that the 1985 guidelines were changed in December 1988, following the ceasefire between Iran and Iraq.

The softer tack taken by Mr Ashdown was rather to ask Mr Major to explain "this discrepancy".

"Were you badly briefed by your officials - did you mistakenly inform me and the House in your previous statements and letters - or is this all part of what many are now increasingly regarding as a high level and systematic action which has had the effect of misleading Parliament?" the Liberal Democrat leader asked.

This brought to light an April 1989 letter signed by the private secretary of Mr William Waldegrave, then foreign office minister. It said: "We agreed that we should continue to interpret the guidelines more flexibly in respect of Iraq, as we have done in practice since the end of last year." The letter was addressed to Mr Alan Clark, then trade minister.

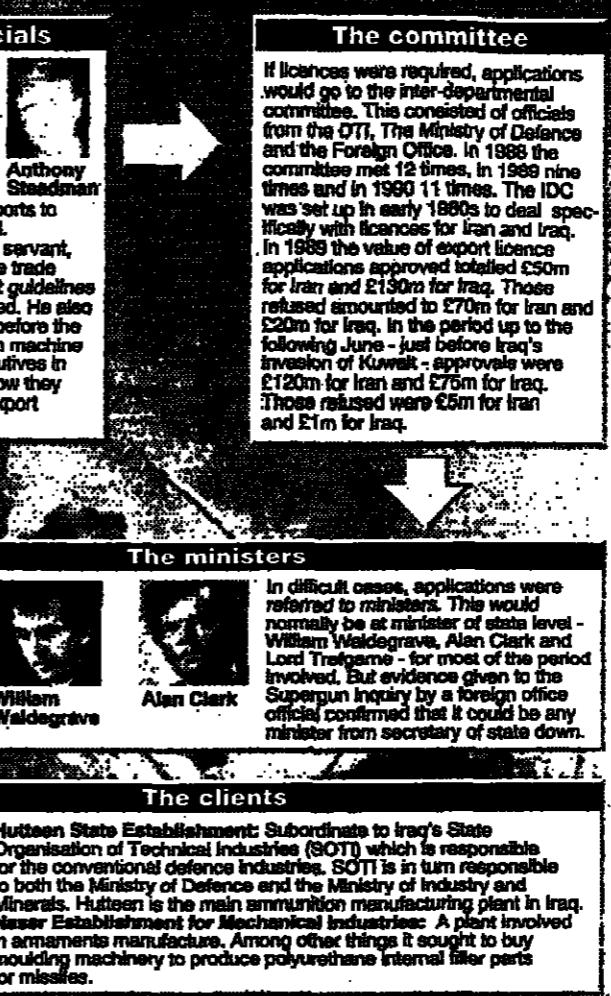
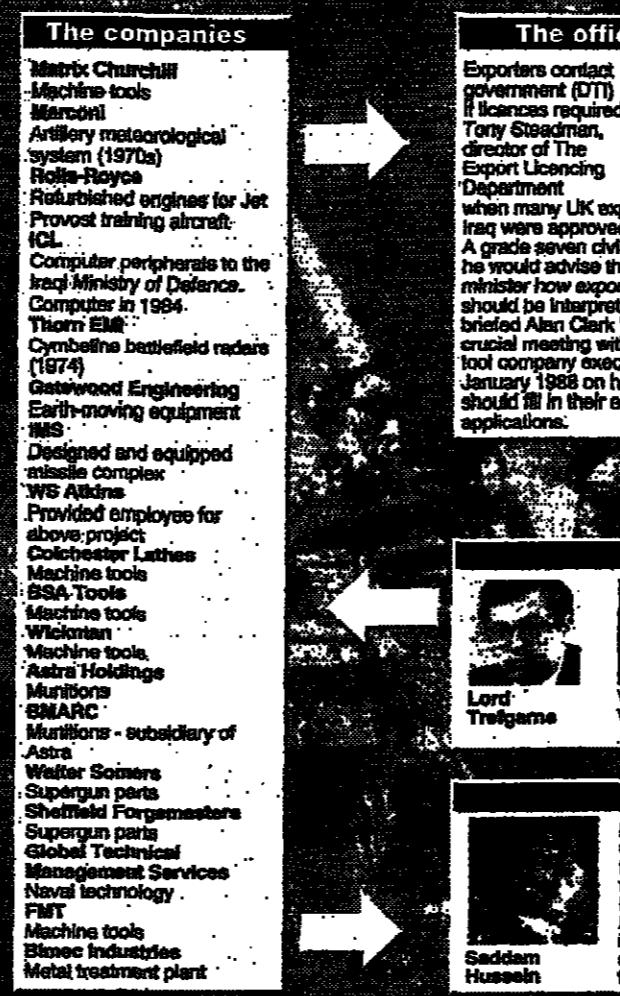
Downing Street, which had no immediate response to yesterday's correspondence, has argued that the 1988 changes were not "significant".

Labour co-ordinated yesterday's attack on the prime minister with the security of British troops, with open government, and with the just administration of legal processes," it continued.

"Her Majesty's Government was granting export licences for the supply to Iraq of defence equipment and munitions machines in clear breach of the Howe Guidelines of 1985 preventing the export of equipment that would significantly enhance military capability."

Mr Major is expected to be absent for the debate which will be opened by Mr Robin Cook, Labour trade and industry spokesman.

Labour said last night it would use the debate to set out the case against the government and the questions that it hoped Lord Justice Scott's inquiry would be able to answer.

THE TRAIL OF WEAPONS AND EQUIPMENT TO BAGHDAD

The clients

Hutteen State Establishment Subcontractor to Iraq's State Organisation of Technical Industries (SOTI) which is responsible for the conventional defence industries. SOTI is in turn responsible to both the Ministry of Defence and the Ministry of Industry and Minerals. Hutteen is the main ammunition manufacturing plant in Iraq. Nasser Establishment for Mechanical Industries. A plant involved in armaments manufacture. Among other things it sought to buy moulding machinery to produce polyurethane internal filter parts for missiles.

Opposition asks who pulled the trigger on smoking gun

The arms to Iraq affair has become a question of competence, writes Philip Stephens

THE government was innocent. John Major is innocent. Such was the judgment offered by a former member of the Thatcher government on the Iraq arms trade saga. As the story unfolds, it looks as good an assessment as any of state of what Mr Alan Clark refers to as the "actual".

The charge of government guilt was not meant to imply a great conspiracy to arm Saddam Hussein. For all the talk of a smoking gun, nothing has emerged so far to suggest that ministers and their officials conspired from their smoke-filled government offices to help build the Iraqi war machine.

We now know, for example, that officials agonised before

granting an export licence for four, yes four, shotguns destined for Baghdad. Many other borderline requests were turned down.

But Downing Street has as much as admitted that the documents now in the hands of the media demonstrate that overall the government's behaviour in private was not consistent with its public stance.

After the ceasefire which ended the Iran-Iraq war in 1988, the guidelines restricting defence-related sales were relaxed, in effect allowing the export of more "dual-use" equipment.

Clever officials drafted parliamentary replies which

encompassed this shift but which effectively concealed it from MPs. The government insists now the rules were "re-interpreted" rather than changed. But nine months ago it admitted to the Commons trade and industry committee that one clause in the guidelines had been replaced.

This all leaves enormous scope for semantic arguments when Lord Justice Scott's inquiry gets under way. We can expect all sides to consult their dictionaries to determine what constitutes a change of policy and what can be more reasonably described as a reinterpretation.

The debate will be important because in the last resort the

British companies alleged to have traded with Iraq yesterday claimed the information was either not new or did not relate to defence. British Aerospace reacted dismissively to its inclusion, along with the Royal Ordnance arms manufacturer which it took over in 1987. The company said it adheres to government approvals

in all its activities. ICL, the UK-based computing services company controlled by Fujitsu of Japan, said it had supplied computer peripherals to Iraq but denied any trade regulations had been breached.

Racal, the electronics company, said to have supplied radios, claimed its trade had "the full knowledge of the government". The list also includes three companies - Astra Holdings, Walter Somers and Sheffield Forgemasters - involved in supplying components for the Iraqi Supergun project. But a 1990 legal case in connection with the Supergun affair against Walter Somers was dropped because of insufficient evidence.

affair will damage the government only if it is proved that ministers consciously misled parliament over the guidelines.

Ordinary people may judge that the most important issue is whether companies or politicians broke the law. Or whether ministers would have happily allowed three directors of Matrix Churchill to go to jail to avoid the release of some embarrassing papers.

But such are the peculiar values of Westminster that more often than not politicians are punished not for the act of wrongdoing but for attempting to conceal it from the House of Commons.

Some of his erstwhile colleagues hope that Mr Clark -

at the centre of the web in his role as a trade and then a defence minister - will be

a "fall guy".

But there is also considerable animosity in Whitehall about the police investigation into Mr Clark's apparently conflicting statements. If there are skeletons to be found - and it is clear that Matrix Churchill was far from alone in supplying controversial equipment - Mr Clark knows which cupboard to open.

That leads on to the Mr Major's role. So far there is no evidence that during his brief sojourn as foreign secretary or during his longer spell as chancellor Mr Major had anything that could be called a significant role in the discussions over trade with Iraq.

But both Mr John Smith and Mr Paddy Ashdown judge that his failure in subsequent exchanges to acknowledge that the guidelines were relaxed in 1989 leaves him vulnerable to charges of abetting a Whitehall cover-up.

The opposition leaders want to Harry Mr Major into making mistakes. They want to implant also the notion that the only excuse he can offer for not knowing the full story is incompetence. If it is not a question of guilt, the opposition argument runs, then it is one of competence.

Mr Major is taking the row seriously. He spent much of

the weekend in 10 Downing Street poring over the files to confirm his recollection that he was not implicated.

Sir Robin Butler, his cabinet secretary, was relaxed enough to go off to watch the South African rugby team. The prime minister thought it more important to draft a detailed rebuttal of Labour party charges.

But he must be careful. His obvious irritation at what he regards as scurrilous accusations may provoke mistakes.

Last week he blamed Mr Clark for misleading him. This week he issued a blanket assertion that past ministers had not misled parliament. It is difficult to square the two. Mr Major has to demonstrate that he is competent as well as innocent.

Blue Circle plans big cutback in workforce

By Andrew Taylor, Construction Correspondent

BLUE CIRCLE, Britain's biggest cement manufacturer, will announce plans today to cut its workforce by a fifth in response to the continuing recession in the UK construction industry.

The company is expected to announce that more than 500 jobs will go as a result of a series of kiln closures at its 10 UK plants.

The move is expected to reduce Blue Circle's annual capacity by about 1m tonnes to 7m tonnes.

This compares with company sales of just under 6m tonnes forecast for this year - accounting for just under half of the cement market in Britain.

The cuts will be a further blow to the UK construction industry which has lost more than 400,000 jobs since the summer of 1989 and which expects further redundancies next year.

Annual sales by UK cement manufacturers have fallen by a third since 1989, from 17.3m tonnes to just under 12m tonnes.

The cement industry has warned that sales could slide further in 1993 with UK construction output forecast to fall by up to another 2 per cent next year.

Blue Circle, which has been operating its plants at under 75 per cent of capacity, is understood to have decided that it can no longer postpone kiln closures given the depth of the recession and the delay in recovery.

After the latest cuts, the UK's three largest cement manufacturers, Blue Circle, Castle and Rugby which produce more than 85 per cent of cement sold in Britain, will have annual capacity of 13m tonnes, about 1m tonnes more than current sales.

MacGregor backs road pricing

By Richard Tomkins, Transport Correspondent

MR JOHN MacGregor, transport secretary, yesterday signalled that motorists would have to start paying for the use of the roads in UK cities in the next few years.

Tolls would be collected electronically, with in-car meters activated by roadside transmitters clocking up charges according to distance travelled, type of vehicle and time of day.

Mr MacGregor appears to have accepted that charging people on a pay-as-you-go basis is likely to provide the only feasible long-term solution.

The move is expected to

reduce traffic congestion in urban areas. He also has the support of environment ministers who strongly favour road user charges as a means of curbing the rise in carbon dioxide emissions accompanying traffic growth.

Speaking at a London traffic conference yesterday, Mr MacGregor effectively launched a campaign to soften up public opinion in readiness for the introduction of road pricing.

He said no firm decisions would be taken before the completion of a three-year feasibility study at the end of 1994, but his intention was to get a debate going in the run-up to the report's conclusion.

Mr MacGregor acknowledged that road pricing was likely to prove unpopular, but said the alternative could be even worse. "Is increasing congestion, and ultimately gridlock, a more attractive option?" he asked.

Road pricing would speed up journey times and cut transport costs, he said. It would also boost trade and commerce by making cities more attractive places in which to live, shop and work.

Yesterday's initiative marks an about-turn from the policies of Mrs Thatcher's government, which ruled out road pricing as an infringement of the motorist's right to drive.

The Revenue stressed that the average cost of collection was an about-turn from the policies of Mrs Thatcher's government, which ruled out road pricing as an infringement of the motorist's right to drive.

The policy could include guidelines to cover controversial areas such as patenting

Tax collection costs rise sharply

By Andrew Jack

THE COST of tax collection in Britain increased sharply during 1991-92 to the highest level in at least five years, the Inland Revenue's annual report showed yesterday.

Costs as a proportion of revenue collected rose to 2.06 per cent - a total of £16bn - compared with 1.7 per cent last year and 1.61 per cent in the previous 12 months.

The Revenue stressed that the average cost of collection was only a partial indicator of performance, and was influenced by changes in the structure and level of tax and movements in income and profit as

well as departmental efficiency.

It said nearly half of the increase was the result of the new bank and building society interest arrangements, and the balance reflected a 2 per cent increase in expenditure above inflation and a 3 per cent fall in tax yield.

Setting up the new arrangements for tax and building society interest totalled £16m for 1991-92 and £46m for 1990-91.

Total tax received was £210bn, offset by repayments of £21bn. The Revenue collected a further £37bn on behalf of other government departments, principally from

National Insurance contributions which are levied to pay for state security and health benefits.

Tax yield from tackling non-compliance rose by more than one quarter to £55m, including a contribution of £17m from counter evasion and counter avoidance.

The proportion of tax unpaid from total collectable rose from 63 per cent to 64 per cent, in line with the target for the Revenue's collection offices.

The proportion of days in the year on which cheques received were banked on day of receipt fell from 93.2 per cent to 92.5 per cent, against a target of 100 per cent.

Storm as school rankings released

By Andrew Adonis

PUBLICATION by the government of this year's GCSE and A-level examination results for secondary schools in England caused fierce controversy yesterday.

Mr John Patten, education secretary, hailed the exercise - involving the publication of 3m booklets - as central to the Citizen's Charter, enabling parents to make informed choices about schools for their children.

Opposition parties, teachers' unions and an array of educationalists denounced the tables as "lies, damned lies and school exam statistics".

Mrs Ann Taylor, Labour's education spokesman, said: "No parents should set too much store by raw results which cannot reflect the real achievements of schools - unless viewed with caution tables could unfairly damage the reputation of a school."

Yesterday's tables are only the first instalment. Next year all primary schools will be included with their results in the national tests for seven-year-olds.

human genes and preventing discrimination against carriers of inherited diseases. It could also lay down a strategy to enable industry, particularly drug companies, to benefit from genetic research.

The Office of Science and Technology (OST) - set up after the general election under Mr William Waldegrave - has decided genetics is a particularly important area of science which could benefit

from such a co-ordinated approach. If the effort is successful, it could be a blueprint for similar action by OST in other fields.

Researchers are discovering thousands of new human genes every year. Within 15 years they expect to have decoded all of the 100,000 genes which provide the blueprint for human development from the foetus to old age.

The issues covered by the

OST review are likely to include:

- Ethics - how to protect the rights of individuals and families who are carrying genes that dispose them to serious diseases such as cancer.

- Ownership - the terms under which researchers can patent human genes and exploit them commercially.

- Research - how to co-ordinate programmes in the UK with similar efforts elsewhere.

Government decides to simplify company law

By Andrew Jack

THE GOVERNMENT is to launch a detailed review of company legislation in preparation for a bill which could be in the parliamentary programme for the next session.

In a speech in London yesterday, Mr Neil Hamilton, minister for corporate affairs at the Department of Trade and Industry, outlined his intention to review the 1985 Companies Act, the principal piece of company legislation since 1948.

Mr Hamilton said the review would focus on areas which have become "unduly burdensome or ineffective". A number of recent corporate failures had raised questions about the effectiveness of existing legislation and he outlined

three principal "reform candidates":

- Simplifying and distinguishing public companies from private companies in the act's requirements, which were scattered throughout existing legislation. The aim would be to reduce burdens on private businesses where there was no severe threat to protection of the public.

- Tightening the act to ensure the enforcement of regulations for fair dealing by directors of companies.

- Clarifying the extent to which companies could assist people to buy shares on their behalf.

The review is also at first designed to cover about 17 other areas, including disincorporation of limited liability companies, insolvency proceedings concerning Company Voluntary Arrangements,

directors' transactions and the clauses dealing with the objects of a company.

Mr Hamilton stressed that it would be part of a "rolling programme" of reform. There would be an initial period of discussion with organisations such as the Law Society followed by consultative documents on specific issues over the next few months. He said he wanted submissions to be prepared by next summer so that the DTI could be ready with amendments if the government could find sufficient parliamentary time during the next year.

• Publication of official statistics on trade between companies in EC

TECHNOLOGY

As speculation grows about US president-elect Bill Clinton's likely changes in policy, there is one safe bet at least: the new democratic administration will take a far more vigorous line on technology than its predecessor.

Clinton has pledged to make research and development no less than a national priority, in line with his vision of technology as "an engine for economic growth". Thus his technology policy is set to be activist, aimed at boosting private and public spending on the development of technologies with broad potential economic benefits.

Before the election, Clinton asserted: "Leadership in developing and commercialising new technologies is critical to regaining industrial leadership, creating high-wage jobs and ensuring our long-term prosperity." He has cited Japan and Germany as countries to emulate.

To some, his approach signals a radical and disturbing change in Washington: a switch to interventionist "industrial policy" with bureaucrats "picking winners and losers", an idea anathema to republicans.

Yet Clinton stresses that the primary responsibility for industrial competitiveness lies with the private sector. He adds, however: "It is imperative that we recognise that government has a role in encouraging pre-competitive technology development, encouraging dual-use (military and commercial) technologies, supporting industry-led consortia and making the most of technological advances."

While there may be deep philosophical differences between the new president and his predecessor, Clinton's approach to boosting industrial competitiveness does appear in many ways remarkably similar to that of President Bush.

Bush has, for instance, supported funding for Sematech, the semiconductor industry consortium, and significantly increased funding for

Louise Kehoe looks at US president-elect Bill Clinton's plans for boosting technological competitiveness

Driving down a 'superhighway'

civilian or dual-purpose research and development. On the campaign trail, Bush trumpeted his support for greater co-operation between federal laboratories and business.

But among high-technology industry executives, who have long urged more government action to stem the declining technological leadership and international competitiveness of US industry, Clinton is expected to give higher priority to stimulating competitiveness than did president Bush.

The man charged with putting this policy into effect will be vice-president-elect Al Gore, a decade-long campaigner on technology and telecommunications policy issues.

als, information technology and new manufacturing processes.

• Reform of the National Laboratories, reassigning 10 to 20 per cent of their \$25bn (£15bn) annual budget to joint ventures with industry.

• Creation of a "world-class business environment" through changes in US tax, trade and regulatory policies.

This means making the R&D tax credit permanent, providing tax credits for investment in new equipment, and ensuring that depreciation schedules reflect rapid technological obsolescence. A 50 per cent tax exclusion would be provided for entrepreneurs who make long-term investment in new businesses.

• Investment in technology pro-

gramme, and incentives for industry to invest in worker training.

The most ambitious, and potentially most expensive, of Clinton's proposals is the development of advanced communications technology for information superhighways.

Clinton aims to make this project a symbol of a national effort to regain technological leadership, akin to the space race of the 1960s.

His proposal builds upon the existing High-Performance Computing and Communications (HPCC) programme, a pet project of Gore, which last year won the support of the Bush administration. HPCC already includes research and education network linking universities and government laboratories.

new national apprenticeship programme, and incentives for industry to invest in worker training.



Bill Clinton: calling for a national effort to regain technological leadership

grammes aimed at small businesses, establishing 170 manufacturing extension centres. The budget of the National Institute of Standards and Technology would be doubled and industry-led R&D consortia supported by matching industry funds.

• Establishment of education and training programmes for a high-skill workforce. This would include set standards and a national examination system in core subjects, a

Such a network "could do for the productivity of individuals at their places of work and learning what the interstate highway of the 1950s did for the productivity of the nation's travel and distribution systems," Clinton predicts.

His plan to create a network of "manufacturing extension centres" throughout the US is designed to "diffuse" technical knowledge and

which is not what the president-elect has in mind.

Overall, Clinton proposes giving "generic industrial technologies" a higher priority in the federal research and development budget. Currently, the US government spends about \$75bn per year on R&D of which military work consumes about 60 per cent.

The president-elect aims to shift the balance to 50 per cent defence and 50 per cent commercial, providing about \$5bn in new spending for civilian R&D programmes. Even then the US would trail Germany and Japan in private and public spending on non-defence R&D as a percentage of gross domestic prod-

This may involve the formation of a civilian version of the Pentagon's Defence Advanced Research Projects Agency which has taken a controversial leadership role in government funding for dual-use technologies over recent years. However, such plans remain vague.

Clinton also recognises the need to seek changes in the way multiple congressional committees authorise R&D spending, "making it nearly impossible to set priorities among competing programmes".

But however his ambitious plans work out, the fact that Clinton looks like being the first president to put technological competitiveness high on the policy agenda is alone seen by many industrialists as an important step forward.

uct. "Civilian industry, not the military, is the driving force behind advanced technology today," Clinton says. "Only by strengthening our civilian technology base can we solve the twin problems of national security and economic competitiveness."

A central element of Clinton's technology policy is to forge a "new partnership" between government and business. He plans to "create a forum for systematic private sector input into US government deliberations about technology policy and competitiveness". This represents a fundamental change in the US, where government has traditionally been a watchdog over business with a relationship that is frequently adversarial.

It is a measure of Clinton's success in moving toward this "new partnership" that he is backed by several high-technology industry leaders, among them John Sculley, head of Apple Computer, and John Young, former chief executive of Hewlett-Packard.

Perhaps the biggest challenge facing Gore will be to establish a central focus for the co-ordination of technology policy, drawing together programmes which currently span several departments and agencies.

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field of sprouting green wheat looks different from a leafy cover such as clover. Debbie Hindley, the project's applications specialist, says: "We know from the information supplied by the ministry which field we should be looking at. To confirm that a claim is valid, we don't actually have to identify each crop from its satellite picture."

No one will be accused of making a fraudulent claim solely on the basis of remote sensing. "The aim is to throw up queries which will then be checked on the ground," says a ministry spokesman. But knowing that satellite checks are possible will be a strong deterrent.

Nuala Moran

While European and US trade negotiators fight it out over oilseed subsidies, EC officials are seeking the answer to a less controversial but highly practical problem - how to police the subsidy payments made to farmers.

At the moment, claims are monitored by officials trudging around to check that farmers are growing what they say they are. This is a daunting task, since the EC grows more than 12m tonnes of subsidised oilseed. The problem is about to be compounded by the introduction of "set-aside" schemes under which payments will be made for land taken out of production.

But a new weapon is now being

used in the struggle to catch crafty farmers trying to wriggle round the rules - the satellite. Earlier this year, the EC set up several projects to investigate the technical feasibility of using remote sensing by satellite to verify subsidy claims.

From 1993, farmers will be able to claim subsidies for taking 15 per cent of their arable land out of production in a scheme set up as part of the reform of the Common Agriculture Policy. Although the scheme is voluntary, the terms are such that most cereal growers are

expected to participate.

In the UK, the pilot projects to monitor oilseed crops and set-aside land are being carried out by the National Remote Sensing Centre (NRSC) in Farnborough in collaboration with the Ministry of Agriculture, Food and Fisheries, responsible for processing UK claims.

The study involves the comparison of images of the land surface obtained by the US Landsat and European Spot satellites with subsidy applications received by the ministry. The NRSC receives the

digitised satellite images on computer tapes and these are fed into an image processing system which produces the familiar satellite pictures of the ground.

Project staff at NRSC outline the fields which farmers say are set aside or under oilseed on large-scale Ordnance Survey maps. These are then digitised on to the NRSC's geographical information system.

A template of individual farms highlights the fields for which farmers are claiming subsidies. The system also relates the co-ordinates

of the farm to the much larger area of the satellite image (each Landsat image covers 185 square kilometres and each Spot image 60 sq km) and overlays the template exactly.

Bright yellow fields of oilseed rape in flower have become a familiar - and some say jarringly - sight in the UK. The satellite images are taken in the infra-red part of the spectrum, so oilseed rape shows up as white rather than yellow.

Set-aside land is more difficult to identify because the rules only specify that the fields must have

green cover. This could be confused with other crops or pasture, and so interpreting the infra-red satellite images requires trained analysts.

"There are a number of crops you can have in set-aside and the type of image you get is a function of the time of year; for example, most cereal crops show up as blue when they are young," says Duncan Jenkins, project director.

The level of detail shown on the images does allow one green crop to be distinguished from another by its structure. For example, a

field of sprouting green wheat looks different from a leafy cover such as clover. Debbie Hindley, the project's applications specialist, says: "We know from the information supplied by the ministry which field we should be looking at. To confirm that a claim is valid, we don't actually have to identify each crop from its satellite picture."

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Nuala Moran

With interest rates still falling, where do you invest for income?

We asked a number of financial advisers to invest a notional £100,000 for income. Read the recommendations of the experts in Finance and the Family in this Saturday's Weekend FT.

No Weekend FT...no comment!

Recharging at Lucas

Sir John Fairclough and Louis Tomasetti were yesterday appointed to the board of Lucas Industries as non-executive directors. They replace Lord Armstrong, who has been on the board since 1989 and is 65, and 55-year-old American Des O'Conor, who has been on the board since 1988.

Sir John, 62, was chief scientific adviser to the cabinet between 1988 and 1990. He is a director of NM Rothschild, chairman of the Engineering Council and non-executive director of Oxford Instruments Group.

Louis Tomasetti, 61, and also American, retired as executive vice-president of the aerospace business of General Electric of the US in 1990.

Lucas has been rocked by the sudden departure last month of Tony Edwards, the boss of the aerospace division who had also been expected to take over as chief executive from Sir Anthony Gill, who still combines the roles of chairman and chief executive. Lucas moved quickly to fill Edwards' gap earlier this month by naming Frank Turner from Rolls-Royce as his successor in charge of aerospace.

Sir John, 44, spent 20 years at 3i, becoming group managing director for UK investments. He left at the beginning of this year because, he says, he was not wholly in agreement with 3i's proposed flotation, since postponed.

■ UK Gold, the new satellite channel running the best entertainment programmes from the libraries of BBC and Thames Television, has appointed its first chief executive, Bruce Steinberg.

■ David Kent, formerly European sales and marketing director for Wilson Sporting Goods, has been appointed commercial director of GRANADA Hospitality; he succeeds Tom Sheriff who is leaving to become a consultant.

■ Derek Lewis, the former chief executive of the Granada

Group who was responsible for the launch of the channel, becomes non-executive chairman.

■ Chris Wright, 48, the chairman and founder of Chrysalis Group, has turned to Steve Lewis to help rebuild the recording interests of his music publishing, communications and media company.

■ Lewis, 39, who has one of the music industry's most successful track records after 20 years with Virgin, will be chief executive of a new music division which will encompass new record company (as yet unnamed) and all the group's record publishing activities in the UK, Europe and the US.

Chrysalis last year sold its remaining 50 per cent stake in the Chrysalis Records joint venture with Thorn EMI for £30m in cash and Wright is now freed from a non-competition agreement. He says: "I have been waiting for the right opportunity to bring in an individual who shares my vision and philosophy. Steve Lewis is that person."

During his five years as deputy managing director of Virgin Records, Lewis was involved in launching artists such as Phil Collins and Simple Minds. From 1983, he was managing director of Virgin Music Publishers. In March, Virgin Music Group was sold to Thorn EMI for £510m.

Lewis, who will have an equity stake in the new record company, will also retain his shareholding in the Tuskwood Label which he established with Rob Melbourne.

more companies that may be faltering than those actually needing intensive care. "They may have made one acquisition too many, or become over-exposed on property," he says.

Unlike banks' all too active intensive care and recovery operations, aimed at picking up the pieces of sick or dead companies, this unit is intended to provide assistance to businesses whose problems have not yet become critical but may deteriorate, and thus protect the bank's loans.

The idea of setting up Specialised Lending Services came from within the Royal Bank and Sach was approached by the Royal Bank: "Companies were backed then which often came good later."

The unit is absorbing the Royal Bank's intensive care and recovery operations and will employ 300 people. Sach, who pronounces his name "saith", will be based in London but the unit will also operate from Manchester and Edinburgh.

Chrysalis re-pupates

Chris Wright, 48, the chairman and founder of Chrysalis Group, has turned to Steve Lewis to help rebuild the recording interests of his music publishing, communications and media company.

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Lancashire Enterprises is regarded as a business in its own right: Page 2

LANCASHIRE

Thursday November 19 1992

Lancashire faces an economic reconstruction during the 1990s. Previously cushioned by its defence industries, now threatened by the new world order, its prospects depend crucially on the EFA. Ian Hamilton Fazey reports

Waiting and worrying

ACCORDING to Ms Gillian Beeley, Lancashire is one of Britain's great secrets. About 43 per cent of the workforce is in manufacturing, most of it high technology. The worry at present is of the secret being carried to an early grave.

It is not so much the recession, but the end of the cold war, for much of the industry is in the defence sector, and most of that is aerospace, accounting for 21,000 jobs and 34 per cent of the county's manufacturing output. No other county in Britain has more jobs in the aerospace industry. Lancashire has one-eighth of the national total.

It does not stop there. Mechanical and electrical engineering between them account for another 15 per cent of output, rubber and plastics another 5 per cent. These sectors depend heavily on aerospace for work, making 54 per cent of the local economy vulnerable in some way to the international recession and changes being wrought by the new world order.

Just how things have changed from the county's traditional image is shown by only 6 per cent of output now coming from textiles, footwear and cloth, another traditional Lancashire sector, produces only 4 per cent now. Chemicals, food and drink, paper and publishing, are all bigger industries.



The tranquil hills around Burnley, reflected in the modern facade of the Advanced Music Systems building

Picture by Michael Aron

Past official secrecy and geography help explain why Lancashire's transition to a place at the leading edge of technology has remained relatively unsung.

The county is on the periphery of England, with many communities dotted about the hills, dales and moors of the western Pennines. This made it difficult either to reach or bomb in the second world war, but comparative remoteness has also limited national perceptions today.

As Ms Beeley, deputy director of East Lancashire chamber of commerce, points out, few appreciate that the letter B in the RB211 jet engine stands for Barnoldswick, the small town between Pendle Hill and the Yorkshire Dales where Rolls Royce has one of its most advanced factories.

Today, the future of the European Fighter Aircraft (EFA) — a joint venture between Britain, Germany, Italy and Spain — dominates Lancashire's prospects. Germany has left EFA out of next year's national defence budget and its future is in doubt as the other partners look at ways to trim costs and manage on their own.

The second prototype sits in a hangar at Warton aerodrome near Blackpool. The first is in Germany and is supposed to fly first. The Lancashire aircraft has been towed out and

has revved up its twin Rolls Royce EJ200 engines on local television, as though challenging the reluctant Germans to take off.

Lancashire needs EFA to carry on where production of the war-proven Tornado will leave off. There are worries about the latter, too, with an order from Saudi Arabia awaiting, but EFA is Lancashire's future.

Mr Jim Mason, Lancashire Enterprises' chairman, says:

"We are in the unemployment business. We know a lot about it; how to avoid it, how to fight it. The Lancashire economy will be devastated if EFA stops. From our very extensive experience of this sort of work, we can't see it being possible to regenerate the regional economy for at least a decade if EFA goes down."

Ms Beeley says: "It's jobs lost, rather than unemployment, that matters, because of difficulties in ever being able to re-employ or reuse skills that go with the jobs concerned. We are talking of 3,000 in Blackburn, 2,200 in Burnley and 2,000 in Pendle."

It cut its teeth on large local casualties of the 1980-82 recession, such as the withdrawal of Turner and Newall (now the T&N group) from the centre of Lancaster, the collapse of the Fleetwood fishing industry, and decimation of the footwear, leather and textiles industries in the Rossendale Valley.

Even if it were possible for people to move, the scale of exodus from these small towns would cause domestic property markets to collapse, leaving widespread dereliction and local economies ruined.

In every event, national recession inhibits mobility. The large numbers involved are also their own argument against solving the problem by inward investment or trying to grow small businesses to fill the gap.

In spite of these threats, much of Lancashire's industry and commerce has weathered recession. Mr Jim McKinstry, director of the East Lancashire chamber, says some companies in export markets such as carpet-making machinery, have been "laughing all the way to the bank."

A survey last month of 300 companies in the county by Latham Crossley and Davis, a leading indigenous Lancashire firm of accountants based in the new town of Chorley, showed 80 per cent confident of upturn within nine months.

Three-quarters believe north-west England as a whole would be better placed than the south-east to take advantage of recovery when it happens.

The names of some of the companies located in Lancashire give a clue to the country's success in resisting recession: ICI chemicals and polymers at Fleetwood, Baxi, the gas fires and central heating boiler manufacturer at Preston, Crown Glasses, the spectacles manufacturer at Blackburn, where the Scapa Group of specialist-niche engineering companies is also based.

Defence spending has also cushioned Lancashire, just as cutbacks threaten it now. The role of giants such as British Aerospace and Rolls Royce is obvious but more than 50 other substantial, highly skilled businesses are part of a widespread, interdependent, inter-trading network.

This base of sound, well-run companies did well for the county in the latter half of the 1980s, when unemployment in the Clitheroe travel-to-work area fell at one stage to 3 per cent — or full employment, for all practical purposes.

Recession has bitten, but in some places the effect has yet to show much in the statistics.

Clitheroe's jobless rate had risen to 4.9 per cent by the time Britain left the ERM in September but Burnley's, at 8.8 per cent was only 0.4 percentage points worse than in July 1989.

Lancashire as a county reported 8.6 per cent unemployment in September, compared with 10.8 per cent for north-west England and 9.9 per cent for Britain as a whole.

This has produced an interesting reversal of previous north-south divide conventions. "Everyone is checking up very carefully on whom they do business with because of the risk of giving credit to someone who is put into liquidation before they can pay you," Mr McKinstry says.

"The majority of the companies most at risk these days are in the south-east. You have to be very careful about accepting non-cash customers from that part of the country," he adds.

This is no cause for complacency. Whether or not EFA survives, Lancashire has too many eggs in one basket; long term, it must spread its risks.

Better infrastructure is seen as crucial.

Improved roads have cut the journey to Manchester to half an hour. Mr McKinstry says extension of the M65 across the moors to Leeds would open high technology skills to West Yorkshire's diverse opportunities and improve access to the Humber ports.

He also echoes a widening northern view: the channel tunnel will be irrelevant to most northern businesses; Mr McKinstry believes they would do better from an improved west coast main railway line and a second runway at Manchester Airport.



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Lancashire 2

Ian Hamilton Fazey examines Lancashire Enterprises, 'a business in itself'

A model for the modern

Jim Mason, Louise Ellman and Mike Hynes: "A new type of economic initiative"

leader, knew the private sector was suspicious of Labour but was sure that public and private sector had to be partners. There was also an éminence grise: Mr Jim Mason, a former chairman of the Co-operative Wholesale Society, deputy chairman of the Co-operative Bank, and once the chairman of Warrington New Town Development Corporation.

The first Thatcher government sacked him from this last appointment. It was nothing personal, Mr Michael Heseltine, then environment secretary, explained. Mr Mason's skills were admired – but he was a Labour supporter, and all Labour-appointed holders of similar public jobs had to go.

Mrs Ellman says: "We were faced with recession, economic decline and unemployment. We decided to try and construct a new type of economic initiative which would involve the private sector and help build their confidence to work with us."

The exact formula was worked out by Mr Len Collinson, chairman of Collinson Grant, a Manchester management consultancy.

The mechanism was simple: take the product of a 2% rate – which councils were then allowed to spend locally on any-

thing they wished – and use this as capital to fund a company which would take over Lancashire's economic development functions. The deal was a good one for Lancashire's ratepayers: the money – all £4m of it – did not disappear as non-returnable grants, but was capitalised and put to work.

For all his left-of-centre credentials, Mr Mason's views were capitalistically correct. "Where we were unique compared with all other regeneration agencies at the time is that we went into property. My

experience at the CWS had taught me to borrow only against tangible assets. There was lot of bricks and mortar around."

Here was a coincidence of needs and interests. Mr Mike Hynes, now managing director, says: "We had a shortage of places for small and medium-sized businesses, but we had a lot of old mill buildings."

These were too well-built to knock down, but in need of too much work to appeal to private sector property developers who had more profitable fish to fry in

southern markets. The new agency, with Mr Mason as chairman and Mrs Ellman as his deputy, took the job on, carefully investing and nurturing unused capital while doing so. The council topped up resources as needed.

The approach attracted cross-party support and private sector partners both on the agency's board and in projects. An early test was the decision of Turner and Newall to shut down in Lancaster, where the company occupied a 15-acre site in the town centre.

Lancashire Enterprises bought it for £3m. Nine years on, the site now houses 120 companies employing 350–350 more than when Turner and Newall left – and has achieved a 9 per cent return on the £13m used to develop it. Lancashire Enterprises put in about half and got most of the rest from the European Investment Bank.

Other big projects have included the redevelopment of large sections of Leeds-Liverpool canal, a derelict relic predating even the Industrial revolution; Eanam Wharf, a rundown canalside part of central Blackburn; the redevelopment of Hardman's Mill at Rawtenstall; and a systematic training programme to improve

the skills of the old British Leyland workforce at Leyland, so that they and their factory could successfully transfer to Volvo bus manufacture.

Lancashire Enterprises also set up venture and development capital funds to finance new and growing businesses in the county and established a network of "hands-on" help to improve survival rates.

It now has two offices in Brussels, as well as the one in Luxembourg. Grants and work have been the reward.

The ultimate test, however, came when the government forced all local authorities to stop trading activities. Lancashire Enterprises, although at arm's length from the county council, fell foul of the legislation and was forced to privatise itself by going public.

Lancashire Enterprises itself now employs 230 people, compared with six when it started. It is a profitable and successful property owner.

The question is why Lancashire Enterprises is without much national honour in Britain, when it is so well-regarded elsewhere in Europe.

The answer has to be political. Capitalistic and profitable as it has been in practice, it is the child of a Labour administration. It is interventionist and its directors and managers believe in economic planning, at least at regional level. This was anathema to government in the Thatcher decade.

But it works, encouraging private sector investment, reclaiming derelict land, bringing seemingly dead buildings back to life, and making money while doing so.

Stewart Dalby reports on strategies to attract inward investment

Each town has decided to beat its individual drum

AT A TIME WHEN LOCAL AUTHORITIES AND REGIONAL DEVELOPMENT BODIES THROUGHOUT THE UK AND EUROPE ARE SEEKING TO ATTRACT INWARD INVESTMENT, THE APPROACH IN LANCASHIRE IS WORTH NOTING. WHAT IS POSSIBLY A LITTLE ODD ABOUT THE LANCASHIRE TOWNS IS THAT THEY ARE INDIVIDUALLY SETTING OUT THEIR STALS.

Lancaster's decision to beat its own drum is perhaps not so

strange. It is isolated from the other towns and has a different economic structure. The city has benefited from the expansion of the port of Heysham, where British Gas's 20-acre purpose built operations base for the Morecambe Bay gas field is located. But Lancaster has also developed a strong service sector.

The three towns of Preston, Blackburn and Burnley are

close together physically. Preston is the largest, with a population of 120,000, but the two other towns have catchment populations of more than 100,000. The three have similar economic structures: traditional industrial centres, where in spite of some diversification there remains a heavy dependence on manufacturing.

In this belt of towns along the M65, employment in manufacturing accounts for over 40 per cent of all employment. Moreover, they now face similar problems with the possible rundown of defence industries. Would it not make better sense to pool resources to attract new investment?

Mrs Louise Ellman, leader of the Lancashire County Council, says: "There is little rivalry between the county and the district councils. We all realise we are part of the same problem – we are facing a potential problem with the rundown of defence industries. There could be 21,000 jobs lost

from aerospace alone." Mr David Borrow, the leader of the Preston borough council, areas says: "There is little rivalry between the councils. We would rather a new company came to Preston rather than Blackburn, but we are all close, so any new investment to the region is welcome."

Mr Peter Greenwood, the

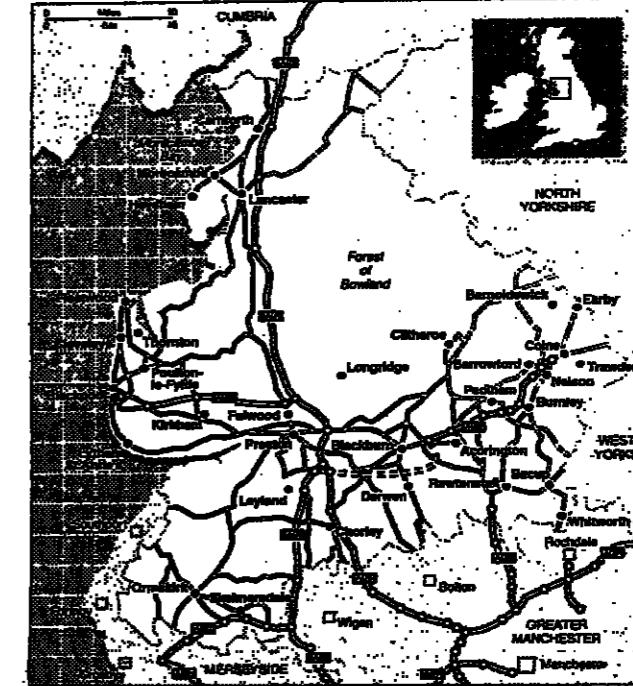
parts of overlapping travel-to-work areas. He says: "People come to work here in Burnley from Blackpool and Lancaster. We also have people commuting out to work in Preston and Warton. Any new company benefits us all."

Mr Stanley Henig, leader of the Lancaster city council, sums up: "You need both. You

Blackburn and Burnley would like to be unitary authorities if the offer should come when the local government commission reports next July.

Mr David Borrow in Preston feels no pressure to become a single tier of local government. Mr Henig in Lancaster says his council is broadly in favour of a single tier of local government; the city would probably opt for unitary status if it were offered, but he adds:

"The worst of all possible worlds would be if some of the boroughs were offered unitary status but not others. This would leave an enfeebled county council with fewer resources and less power to do deal a very large area. That would be a real bodge."

**Tourism around the county****Those clouded hills**

BLACKPOOL may be the largest tourist resort in Britain but it is not the only visitor destination in Lancashire. Other attractions range from heritage sites to industrial museums and markets in old manufacturing towns. There is good walking, fishing and riding in countryside areas such as Pendle Hill, the Ribble Valley and the Forest of Bowland – with a well known beauty spot, the Trough of Bowland.

But Blackpool dominates tourism in Lancashire, accounting for more than 70 per cent of all tourism destinations in the county.

The town had 16.8m holiday visitors in 1988, showing an average of £445m. (It is estimated that this year's visits will show a decline of about 6 per cent from the 1988 mark.) Blackpool has 120,000 holiday beds – more than in the whole of Portugal – in 3,500 hotels and guest houses. On a typical summer's day, 1m ice creams are consumed and in high summer 25,000 vehicles a day enter Blackpool. (There are 15,000 parking spaces.)

More than half all visits come from people living in the north west region. A further 18 per cent of visitors from elsewhere in the north of England. Very few foreign visitors go to Blackpool; it is quintessentially a British resort.

All the main towns in Lancashire, as elsewhere in the old manufacturing centres in the north of England, have turned former factories and dark, dank mills into industrial

museums. Blackburn has its Lewis textile museum; Burnley has the Weavers Triangle visitors' centre, with displays showing the manufacture of cotton, and the Leeds and Liverpool canal.

From any of the towns

access to splendid countryside is easy, whether to the West Pennine moors in the south of the county, the Ribble valley in the centre, or the Forest of Bowland in the north.

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Conversion of the old central station into a coach and car park makes the resort ideal for coach parties; the large number of these is reflected in the figures for day trippers: 75 per cent of all visits. (Although day trippers spend only £100m of the total holiday expenditure.) But it is not just the geography and ease of access which account for Blackpool's continued popularity.

Developing new attractions

has helped Blackpool to extend

its season. Switched on each

year by a celebrity amid great

fanfare at the beginning of Sep-

tember, when other resorts are

beginning to close down, the illumi-

nations continue until No-

vember 9. They cost the

local council £1.8m a year to

install and run, but it is esti-

mated that the illuminations

alone attract 8m visits and

£180m worth of tourist spend-

ing. Conferences similarly

extend the season well into the winter.

Originally opened in 1878,

the Winter Gardens are now

covered over. They contain the

Empress ballroom and the

Opera House (claimed to be

Britain's largest theatre), along

with bits and pieces of dream

palaces of different cultures.

Sprawling over 4.5 acres, the

Winter Gardens can thus

accommodate all kinds of con-

ferences and meetings and



The river Hodder flows through Lancashire's Forest of Bowland

make a small profit for the bor-

ough council.

For ordinary tourists there is

no end of diversion. The Pear-

se beach is a 42 acre amaze-

ment park; the Tower has a

circus and a ballroom as well

as shops and amusements at

its base; the Golden Mile is an

unbroken ribbon of shops sell-

hamburgers, chips, ice

creams and candyfloss, inter-

spersed with cabaret spots and

arcades. The latest addition is

the 25m Sea Life centre, com-

plete with shark tunnel.

Stewart Dalby

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LANCASHIRE 3

Ian Hamilton Fazey reviews higher education provision in the county

Brain drain goes into reverse

A REMARKABLE new industry has erupted in Lancashire in less than a generation. It turns over more than £100m a year and has grown continually; about half its turnover is spent locally, generating three jobs outside for every two within the industry itself. By the end of the decade, more than 30,000 people will be involved.

The "industry" is higher education. Size – and the monies involved – are more than mere indicators of economic importance: the speed of take-off says much about previous pent-up, unsatisfied needs and markets; a big hole in Lancashire's social and economic infrastructure was waiting to be filled.

Mr Brian Booth, an economist who is now rector of the new University of Central Lancashire, sums up the raison d'être of the sector: "Lancashire and Cumbria have long been net exporters of students. They had about one-thirteenth of Britain's population but well under one-thirtieth of the nation's student places. Two universities are now trying to redress the balance."

The other university is Lancaster, one of the "new" ones of the early 1960s, built on a greenfield site to the south of Lancaster itself. Central Lancashire is "new" in the 1990s' sense, springing from Lancashire Polytechnic in the middle of Preston. Previously, there were no universities in the region west of the Pennines north of Manchester and Liverpool.

Central Lancashire's origins lie in the Institution for the Diffusion of Knowledge, founded in Preston in 1823. Although this eventually became the Harris College in

1966, it never attained the size and status of the regional technical colleges on which other polytechnics were founded.

When Mrs Margaret Thatcher, then education secretary, designated Preston Polytechnic in 1973, it started with 500 students. Mr Booth says this weakness proved the new institution's strength: it could build from scratch, based on market need.

It has done so: there are 14,000 students

Lancaster University works with the local authority to expand without overstretching housing

now. About 8,500 are full-time undergraduates and another 1,000 are part-timers studying for their degrees in the evenings. Others are doing diplomas and postgraduates work.

Being in a large town like Preston has helped rapid growth, although there have inevitably been strains. There is usually a student lodgings crisis at the start of each academic year, for example, forcing the university to rent Pontins holiday camp at Southport to tide people over while the situation is sorted out.

Meanwhile, Lancaster University's growth has been no less impressive, although it has been constrained by its island status in green fields. Mr Colin Adams, its planning officer, says it could only grow as fast as it could build, and many students have long used the seaside resort of Morecambe for accommodation.

Nevertheless, Lancaster now has 6,200 students, of whom a fifth are mature, but few part-time. The university is working closely with the local authority to expand without overstretching local housing provision. It expects to have 8,500 students by 1994 and 10,500 by 2001.

From a strategic economic point of view, what is going on is a form of import substitution, with consequent benefits to Lancashire's balance of trade in human resources.

Previously, the cream of local talent went away for higher education and much of it never came back. At the same time, large numbers of capable people had no means of furthering their potential if they could not get away.

It is hard to judge the exact size of this latter market, but one indicator is the success of an institution called the Open College of the North West. This is jointly sponsored by the two universities and con-

sists of all community-level colleges in the Lancashire and Cumbria sub-region.

It enables people to do a "year zero" at their local college, where they can qualify for a three-year degree course at Central Lancashire or Lancaster without having to leave the conventional GCSE "A" level entry hurdle. It is proving ideal for mature students, enabling them to prove they are capable of benefiting from a university education without having to pretend they are 17-year-olds all over again. Several thousand students are now involved.

Starting from scratch has also enabled both universities to tailor faculty structures to market demand. Central Lancashire now has five faculties: science; design and technology; a business school; health; and cultural, legal and social science.

Design and technology includes fashion, graphic and three-dimensional design. It aims to use the institution's good engineering reputation to marry design and manufacturing, producing better products that are easier for industry to make.

Courses available at Central Lancashire range from astronomy and journalism to fashion design and midwifery. Its law school also has a good name. Mr Booth believes market relevance was borne out

by 30,000 applications for 3,000 first-year full-time places this year.

Lancaster's five faculties are a management school; humanities; social science; science and engineering; and teacher education. The management school has proved particularly successful as a bridge to industry and commerce, with relevant undergraduate postgraduate and management training functions.

The school's seven departments –

Central Lancashire now has five faculties, including science and a business school

accounting and finance; behaviour in organisations; economics; management learning; marketing; operational research; and systems and information management – are in themselves indicators of the main thrust of teaching and research.

Lancaster has strong links to British Airways, British Nuclear Fuels and VSEL, the Barrow-in-Furness nuclear submarine builder. About 300 British Airways managers have been involved in company-sponsored masters of business administration (MBA) degrees or management diplomas.

There is also an MBA programme for a consortium of 10 companies, although recession has reduced the intake to one per year of 30 students, instead of two per year of 25 each. MBA degrees can be taken full-time or part-time, but Lancaster also stresses the value to industry of other masters courses, such as in accounting and finance, or operational research.

Both universities attract students nationwide; many leave the region after graduating. Mr Booth says one of Lancashire's tasks as a community will be to develop its economy, ensuring more job and career opportunities to keep as many qualified people as possible.

Lancaster University is therefore working hard with small and medium-sized companies to help them grow, thus helping the long-term potential jobs market. Central Lancashire intends to play a significant role in Preston Technology Centre, which is being developed near the campus in British Aerospace's Strand Road factory as it runs down.

Mr Booth also hopes that a Fashion Design Centre, which the university is setting up with Preston Council, will help develop a widely-based cottage industry for graduates using personal computer-aided design and manufacture software to sell to large clothing companies.

Meanwhile, Lancaster University is planning joint property development in Lancaster to clear up derelict sites and bring old buildings back into use. It hopes to build an urban equivalent of the green-field science park favoured by universities in 1980s, broadening the economic base of the local community at its very heart.

Town profile: Preston**Skills base on offer**

accounts for more than 8 per cent of total full time employment; education for a further 9 per cent. Retailing distribution is put at 10 per cent.

In the past decade Preston, the sub-regional shopping centre for a catchment area of 400,000, has built up its central shopping area. There is also a thriving indoor market, and an outdoor market operat-

ing four days a week. The town has also attracted some headquarters of banks and insurance companies.

Mr Peter Bulmer, assistant director of planning, says: "We estimate that of the 2,221 jobs created at Preston Riverway, the docklands redevelopment, 810 are office based."

Despite these successes in service industries, including

themselves of the existing skills base.

Mr David Borrow, leader of Preston borough council, says: "We need to make sure we do not lose the highly skilled labour that we have here. We want smaller companies because we want to avoid the branch factory mentality where decisions to close factories are taken by distant parent companies."

In the past a shortage of industrial land has acted as a brake on attracting new manufacturers, but 1m sq ft of space should become available at the Strand Road plant. A further 200 acres for industrial use have been identified; some belong to the Commission for New Towns (CNT), which took over from the Central Lancashire New Town Development Corporation. At about £100,000 an acre, it is competitively priced compared with other locations in the north west.

Preston receives aid under the urban programme and also derelict land clearance grants, but it does not qualify for assisted area status.

Stewart Dalby

Town profile: Blackpool
Dilemmas amid the glitter

BLACKPOOL, Britain's largest, brashest and, in terms of money spent, most successful resort, is an overwhelming experience no matter what time of year you visit.

At 10 o'clock in the morning on a grey, drizzly day in late September the ornate ballroom in the Blackpool Tower is full of pensioners waltzing to a thundering organ. The streets are full of shoppers. The seven live shows are already taking bookings.

By lunchtime it is difficult to get near the bar of Yates wine (champagne on draught is its proud boast).

At a time when most British seaside resorts are pulling down the shutters for the end of the season, Blackpool remains in full swing. The famous illuminations, which remain switched on into November, also ensure that Blackpool has a longer season than other English resorts.

But beneath the glitter of the lights along the Golden Mile, Blackpool has its problems.

One cloud hanging over town is the future of the British Aerospace works at nearby Warton, where some 7,200 are employed, from various parts of Lancashire, including Blackpool. If the European Fighter Aircraft does not proceed, there will be severe job losses compounding an already serious unemployment situation.

Tourism is Blackpool's most important industry. Some 15,000 people are directly or indirectly associated with the trade or 25 per cent of the working population. (If retailing, distribution and catering in the broad sense of the term are included, then the figure is much higher). About 80 per cent of the working population

is involved in service industries, compared with a national average of under 70 per cent. Only 15 per cent is involved in manufacturing compared with 24 per cent nationally.

Tourism is, however, a seasonal business which is slanted towards female employment. Even if Blackpool has a longer season than most resorts, unemployment is still high – more than 10 per cent overall, and in some inner city wards unemployment among young males is more than 20 per cent.

Tourism is also a poor paid industry. Mr Ivan Taylor, the leader of the Labour party-controlled city council, estimates that incomes in Blackpool are 35 per cent lower than average incomes in the south-east.

"Blackpool has survived the change from old style long-stay family holidays very well," Mr Taylor says. "We have managed to extend the season with conferences and the illuminations. We have constantly brought on new products, such as the Pleasure Beach. There continues to be new private investment. First Leisure, which owns the Tower is spending £13m over two years on refurbishment and upgrading. We have been able to keep the visitors rolling in."

But the very success of Blackpool is at the heart of the borough council's dilemma.

"We project the image of success in order to keep the visitors coming, but the heavy dependence on tourism means that the government in Whitehall does not see or accept that we have inner city problems as bad as anywhere in the north of England. We also have infrastructural problems," Mr Taylor feels Blackpool should receive more help in diversifying its economy.

"On the so-called Z-score, an index drawn up by the Department of Social Security for inner city deprivation, Blackpool came in the bottom 20 per cent of towns in the north of England. But we are not even in the urban programme."

Not being in the government's programme for urban aid means that Blackpool cannot participate in City Challenge bids for urban renewal.

Furthermore, because Blackpool no longer qualifies for British government assisted area status, the town receives no help from the European regional development fund (ERDF) towards infrastructure projects.

Mr Taylor says: "Our sea defences are in need of repair. Also we have the oldest electric tramway system in the country: together with the illuminations, this taxes our electricity system. We need new cabling. This would cost £5m. The borough council has not got this kind of money."

Stewart Dalby



Miller Arcade in Preston, the county centre

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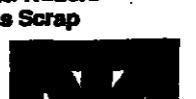
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Stewart Dalby

MANAGEMENT: MARKETING AND ADVERTISING

The attractive young woman walks along the road, hips swaying provocatively and a boutique bag swinging from her shoulder. Stopping at a bar, she sits down and takes out a shoe box.

Suddenly Reginaldo, her punk haired would-be paramour, appears as she opens the box and removes a sports shoe. Caressing it lovingly, he places it on Yasmin's foot.

After a tantalising few seconds she bounces away leaving Reginaldo holding one of the shoes which he takes to his room, kisses, and holds up to Ze, his pet skeleton. Dancing round the room with the shoe, he finally places it on his bedside table next to Yasmin's photo.

The scene is from *De Corpo e Alma*, Brazil's top soap opera which draws a 50m-plus audience six nights a week. To the innocent viewer it all seems part of the story of Reginaldo's obsession with Yasmin. But by the end of the 90-second sequence, the camera has focused seven times on the Azaleia label and the shoe company can expect an instant increase in sales.

For what the viewer has just experienced is a lucrative spot of merchandising - the Azaleia shoe company cashing in on the Brazilian national obsession with *novelas* or soap operas. TV Globo, Brazil's main channel, claims that seven out of 10 televisions are switched on to the *novelas* which make up two thirds of programming between 6pm and 10pm.

And so powerful is the force of *novelas* in promoting new trends that Marco Grahl, media planning director at Standard, Ogilvy & Mather, says: "If a star of a popular series appears with her hair dyed red, you can bet you'll suddenly see a whole lot of dyed redheads in the street."

Boutiques frequently report selling out of particular lines the day after they are worn in a *novela* and, currently, male strip clubs are springing up everywhere because of the prominent role of one such *Clube das Mulheres* in *De Corpo e Alma*.

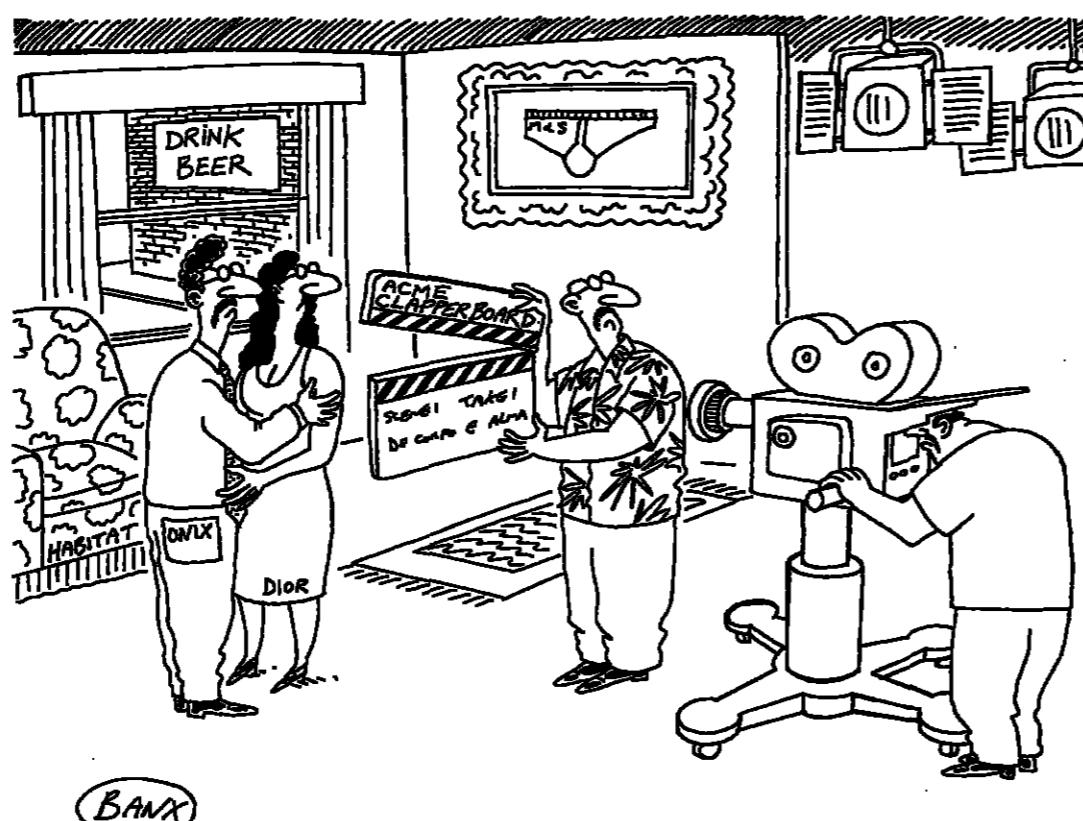
Ingrid Buzzman from the Contemporaneo advertising agency recently used the *Doce de Amor* soap opera to launch a new range of Triumph lingerie and has no doubt of the medium's pull: "It's fantastic. You have an enormous audience and you're speaking to your consumer when he's absorbing 100 per cent and is not unresponsive as he would be during a normal commercial slot."

Banned in many countries - though used increasingly in the US film industry - perhaps nowhere is merchandising used as blatantly as in Brazilian soaps.

Conversations take place over bottles of Antarctica beer, business

Mass-appeal TV programmes which sell a wide range of consumer goods and services as part of the story line are big business in Brazil. Christina Lamb reports

Soft soap and high drama



deals are struck in Itau bank, dinner parties use Santa Marina glassware. Jeans, watches, fridges, even underwear, are all making appearances, sponsored by their makers. In last week's episodes of *De Corpo e Alma* eagle-eyed viewers could spot the camera zoom in on Renner paint as young Junior watched his room being redecorated, admiring the colour at some length, or catch his father using his Itau credit card in a toy store, lingering over the trade name.

Merchandising is used so exten-

“advertising which sometimes has a *novela* in the middle”.

TV Globo has been selling merchandising spots for the last 15 years and now has a 120-member support department largely for this purpose. Its director, Jorge Adib, is a staunch defender: “Merchandising exists because of the need to give authenticity to a *novela*. *Novelas* focus on the day-to-day lives of people – they travel by car, they drink beer, they catch flights, they check the time, so we need real cars, beer, planes and watches. As good capitalists, we use the products of those who pay.”

TV Globo's only rule is that it will not allow merchandising of cigarettes, drugs or hard drink, nor anything of a dubious nature. Each series can feature only one bank and one brand of beer and no product can appear more than eight times.

A bank will appear roughly every 20 episodes. Merchandisers pay about the same per product appearance as they would for a commercial spot at that time – an average \$30,000 (£19,800).

According to Adib, the company aims to cover a third of the production costs of each soap-opera

through merchandising, which averages \$33,000 in revenue per episode and around \$20m a year.

He has no doubt about the pull: “It's a very powerful vehicle because you're not obviously promoting a product, but rather creating the sympathy of the viewer for it.”

Washington Olivetto, who runs the creative agency, W/Brasil, agrees. “If well used, merchandising can be very effective. A couple kiosks in front of a bank might just irritate a consumer but a man dreaming of owning a brand new Volkswagen seems like part of the story. If needs to appear as reality.”

To achieve the natural touch as soon as Adib's team receives the synopsis of a new *novela*, it starts focusing on “sales opportunities”.

“We don't change or destroy characters or interfere with the story line, but we may alter a character's trajectory,” Adib says.

“Say for example that the writer has a scene involving an English journalist going to interview a businessman. We might suggest to the author that the journalist uses a Big pen and, if he or she agrees, then whenever this character does an interview the same pen will be used. Then we might choose a Ford car for the journalist to travel in and may even suggest stops on the way to the interview to buy shoes,” he says.

Once this has been cleared with the writer and the artist, both of whom will receive a bonus, Adib approaches his clients to suggest the appearances. Unlike normal advertising, the client cannot see the clip before it goes out.

In some cases the product even becomes part of the story. In this year's hit, *Pedro sobre Pedro*, the main character, Jorge Tadeu, is a denim-clad photographer with whom all the women in the village fall in love. After his death, the women remember him every time they see a pair of his trademark Onix jeans.

Another case this year where merchandising became integral to the story was the policeman in *Perigoso Pervis* who was almost stripped of his commission after modelling Y-fronts on billboards around the city.

Soap operas are frequently used to launch products or to change the image of a well-established product. Itau bank has been appearing in *Globo novelas* for 10 years as part of a long-term campaign to change its sober image and appeal more to the younger and less monied classes.

And Melissa plastic sandals, which are now the rage in trendy Copacabana and Ipanema, were mostly only bought by poor slum dwellers until they started appearing on the feet of sophisticated soap opera characters five years ago.



Going underground is just the ticket

By Gary Mead

Travellers on London's underground railway have long been accustomed to whiling away spare moments by studying the highly inventive and often attractive posters and artwork which line the stations and trains. From today the 2m passengers a day who use the Tube will have something else to study – the backs of their tickets. London Transport Advertising has reached agreement with Mercury Communications – trading hard with BT for the ear of the telephone-using public – to carry Mercury ads on the back of Tube tickets.

Mercury is spending £2m on a television, poster and back-of-ticket campaign to spread its message. The slogan will appear on 20m daily and one-day travel card tickets. The message – “I must remember that Mercurycard Phones take credit cards” – is aimed at reinforcing the growing trend of using ordinary credit cards to make telephone calls.

LTA acts for London Transport, which runs London's buses and underground, and carries 11,000 different advertising campaigns, from the mammoth to the tiny, at any one time. LTA's turnover from selling advertising space is £23m annually, which, after costs, is ploughed back into LTA.

In recent years the Tube, the first stretches of which were constructed in the 1860s, has been showing signs of its age. But its ingrained dirt has been enlivened by wonderfully poster representations of paintings as well as mini-posters of some of the best poetry in English, the brainchild of a New York émigré, Judith Chernak, who badgered London Transport into the scheme.

But the Tube is also home to

some of the most creative outdoor advertising. Unlike most other outdoor poster sites, rapidly passed by and swiftly forgotten, underground passengers often have little to do but wait for their train and gaze around, giving copywriters and graphic artists the almost perfect cross-class and multicultural captive audience.

Not that anything goes. Tube adverts are subject to close scrutiny by LTA. In September 1988 it declined to carry posters for Martin Scorsese's film, *The Last Temptation of Christ*. In June it rejected one on behalf of the English Shakespeare Company, featuring a 1514 drawing by the German artist, Hans Baldung Grien, of (naked) witches from Macbeth. In July a poster commissioned by the Barbican art gallery from cartoonist Ralph Steadman, who has a dramatically violent style, was turned down. But the Mercury ads, both on the tickets and in every carriage, are likely to offend no-one, perhaps alarming only BT.

London Transport says that though Mercury's back-of-ticket advertising scheme is a first, other advertisers are beginning to form a queue. Indeed, according to Brian Robinson, managing director of LTA, back-of-ticket advertising could offer advertisers a highly targeted opportunity, with corner shop businesses potentially able to buy space on the back of tickets sold from a single station.

But as ill-luck would have it, Mercury's campaign looks like it will coincide with one of the Tube's most serious industrial protests for several years. Tube staff are threatening an all-out strike next week against planned redundancies. What chance a refund?

ONE MORE EXAMPLE OF HOW BMW IS IMPROVING THE LOOK OF OUR MOTORWAYS.



At BMW we believe a car should be something everyone can enjoy.

Which is why our designers make sure that each and every BMW is as beautiful to look at as it is to drive.

These days, however, achieving that end is especially challenging. To preserve the characteristic BMW design while accommodating new social and environmental concerns requires an unprecedented amount of skill and artistry.

combined with entirely new ways of thinking about how a car should be designed and built.

Take the desire to make a BMW even more aerodynamic. Conventional wisdom said this could be achieved only by compromising the way a BMW looks. Our team of engineers and designers thought otherwise. So they came up with a solution incorporating a simple yet ingenious innovation. By reducing drag on the underside and less visible areas of the car, one could

improve aerodynamic efficiency without abandoning aesthetic integrity.

This is just one example of the efforts we make to ensure that every new BMW remains a true BMW. Whether it's the 8 Series shown above or our award-winning 3 Series, we go out of our way to guarantee that our cars provide pleasure not only to their owners, but also to anyone who just happens to see a BMW pass by.



THE ULTIMATE DRIVING MACHINE.

ARTS

Cinema/Nigel Andrews

Heroines in search of a plot

Imagine that you are a single white male and that into your darkened bed glides your supposed girlfriend. She is in the midst of doing unpublishable intimate things to you when you realise - horror! - that it is not your girlfriend at all. It is your girlfriend's girlfriend.

Babett Schroeder's *Single White Female* is a delectably creepy tale of role-exchange from the director of *Reversal Of Fortune*. Much psycho-nonsense is spoken in the press notes about "delicate symbiosis," "dyadic conflict" and the like. But we know where we are - grand guignol country - from the first spooky play with malfunctioning lift-doors to heroine Bridget Fonda's warning prowl around her plain-Jane new flatmate's suspicious personal effects. Expensive perfume? Pearl earrings? Jewelry??

Miss Fonda, a comely computer software expert, has placed the personal ad ("Single white female seeks same") after the loneliness-inducing crisis of a broken romance. Dumpy Jennifer Jason Leigh answers. But the new rent-sharer's initial input of love, labrador pups and shoulders-to-cry-on is soon modulating to sexual jealousy, knifed neighbours and defenestrated poches.

Like most mystery thrillers, the film is better with the mystery than the thrills. These last come tumbling down on us in the final reel as if someone has opened a cupboard in the Gothic Props department - dead persons returning to life, hairsbreadth chases through boiler rooms, zapping with iron hooks...

How much less frightening than the early drip-drip of anxiety as Ms Fonda watches the schizophrenic Ms Leigh titrate one personality into another, recouping her little girl lost as wait-with-a-vengeance. Schroeder and screenwriter Don Roos, adapting a novel by John Lutz, know when to lessen suspense with laughter. (Protective gay neighbour to frightened Fonda: "I can be butch when I want

to. I get it from my mother.") And designer Milena Canonero turns the European-style New York apartment - all high ceilings, ornately jaundiced walls and crumbling balcony grilles - into a crucible for terror as resonant as any since *Rosemary's Baby*.

* David Lynch's *Twin Peaks: Fire Walk With Me* is a strange film. Is it the exhausted ravings of a writer-director still trying to coax money from a cult TV series? One suspects it is. This two-hour prequel discloses the before-death bi-jinks

SINGLE WHITE FEMALE (18)
Babett Schroeder

TWIN PEAKS: FIRE WALK WITH ME (18)
David Lynch

SISTER ACT (PG)
Emile Ardolino

of murdered "heroine" Laura Palmer (Sheryl Lee). Once supposed a small-town innocent, Palmer is here revealed as Miss Loose Morals of the 1990s. She is a girl who sleeps around, sniffs coke, tears off her top in red-light dance dives, has sex à trois, and wears a smouldering come-hither look that Jean Harlow would be proud of.

Meanwhile Agent Cooper (Kyle McLachlan) flexes his storm-lantern jaw somewhere in the spirit world; David Bowie, Kiefer Sutherland and others float through in guest cameos; and there are walk-in mirrors, secret diaries, bloodthirsty prowlers and sudden death. In short, anyone caught mentioning the words "Norman Rockwell" in this American small town would probably be lynched.

The charm of the TV *Twin Peaks* was its elusiveness. Evil was present but metamorphic. The audience was kept hungry for the solid food of information through

endless servings of weird canapés and surreal titbits. The movie instead, knowing it cannot keep a topos bar going through a two-hour film, heats up the red meat, slashes on the wine, burles in the gypsy violinists and ends up effectively raping the audience's taste-buds.

With this film David Lynch becomes the most annoying director in America. He looked like a genius in *Blue Velvet*; he blew it with the kitschy hyperbole of *Wild At Heart*. He looked like a genius again in early episodes of *Twin Peaks*; the peaks blow it here, creating the most ozone-destroying, tourist-deterring eruption since Mount Saint Helen's.

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Whoopi Goldberg in *Sister Act* is the week's third heroine in search of a cogent plot. American audiences clearly think she found it: the film made \$137m, third only this year to *Lethal Weapon 3* and *Beauty And The Beast*. Indeed combine a police chase thriller with a fairy story and you have this tale of a mob-hunted black cabaret singer (Miss G) who finds sanctuary and - yes - salvation in the nunnery where the police hide her as a protected witness.

Think of *Nurs On The Run* and multiply by minus six. Jokes are thin, sentimentality is rife and among those peering into the camera lens making funny faces are Maggie Smith (Mother Superior), Harvey Keitel (chief mobster) and Miss Goldberg herself, whose unlikely sexpot-chanteuse is matched by her more unlikely "sister act." When she coaches the rickety convent choir in hymns and swinging spirituals, and they perform them before the visiting Pope (see the back of His Holiness's head as he bops along in the organ gallery), all same British filmgoers will run screaming to the nearest pub.

Why America's filmmakers stayed and paid is a puzzle. Perhaps the glutinous message about sisterly love transcending self-interested hide-and-seek appeals to



Grand guignol country: Bridget Fonda and Jennifer Jason Leigh in "Single White Female"

popular taste in the age of post-yuppie riot. Then again perhaps audiences just like seeing Misses Goldberg, Smith and company going over the top and staying there, even though rightminded cinephiles wish they would return to the trenches.

* Talking of rightminded cinephiles, *Sight and Sound* magazine has published its latest Top Ten Films Of All Time international critics' poll.

It has its share of non-surprises. *Citizen Kane* tops the chart for the fourth decade running. Renoir's *La Régale du Jeu* and Eisenstein's *Battleship Potemkin* are once more the arthouse favourites. And Hitchcock's *Vertigo* and John Ford's *The Searchers* still carry the torch of popular Hollywood up the pantheon steps.

The casualties are more interesting than the survivors. Italian cinema has fallen down the stairway completely. No *Bicycle Thieves* nor *L'Avventura* nor *8½*. *Singin'*

In *The Rain* has plummeted from third equal in 1982 to nowhere in 1992. And Buster Keaton's *The General* has tumbled into oblivion from a precarious tenth.

Meanwhile Eastern cinema has crept back in with Ozu's *Tokyo Story* and Ray's *Pather Panchali*. So have those austere hermit-mystics Carl Dreyer (*The Passion Of Joan Of Arc*) and Stanley Kubrick (*2001: A Space Odyssey*).

What does it all mean? My theory is that the new list is pre-millennial: suggesting a nervous alertness in us all to those new slabs of time, and perhaps space, awaiting us eight years hence. Localised angst or antics from such as Antonioni or Keaton - Mediterranean alienation, Civil War knockabout - have yielded to more mystical echoes from distant lands and times. Even the two American crowd-pleasers ascending the chart - *Vertigo* and *The Searchers* - are about loss and being lost: about precise places turning into land-

scapes of infinity.

Or then again, perhaps the poll just reflects the knock-on processes of movie fashion and research. Such-and-such a film is restored or reassessed (like Vigo's *L'Atalante*, back in the list after a three-year absence); while others (Kurosawa's *The Seven Samurai*, third in 1982, out this year) have a decade of benign neglect.

Only Kane seems immune to all caprice. It must be magic. There it stands, the greatest movie conjuring trick of all time: a film whose feats of technical presidigitation have been analysed countless times, a film that even gives away its own plot secret (Rosebud equals sled), yet a film so sublimely convoluted that it has a dozen endings for each one that is solved.

Sight and Sound Top Ten: *Citizen Kane*, *La Régale Du Jeu*, *Tokyo Story*, *Vertigo*, *The Searchers*, *L'Atalante*, *The Passion Of Joan Of Arc*, *Pather Panchali*, *Battleship Potemkin*, *2001: A Space Odyssey*.

Theatre

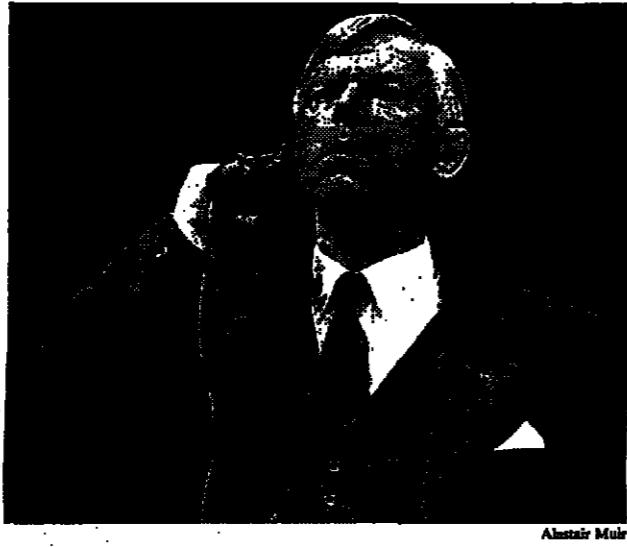
Travels With My Aunt

Wit is not the quality primarily associated with Graham Greene, though perhaps he became more light-hearted as he grew older. Certainly *Travels With My Aunt*, published in 1969, is a very witty novel. It is even better as a play or, more accurately, as a stage performance.

The first stroke of brilliance on the part of Giles Havergal was to see that it could be acted at all. The second was to adapt it almost as a cabaret. There is a cast of only four: all men. Between them they switch parts and go through the whole delightful story from a funeral in London subplot to a palace in Paraguay. Practically every line of dialogue is taken directly from the novel.

In the book the tale seems slightly bizarre: an ageing Aunt Augusta, who has lost neither her money nor her sexual urge, picks up her nephew, a retired and reclusive bank manager, and takes him on her travels. The adventures include a brush with the CIA and the aunt's eventual marriage to an Italian Nazi collaborator, with whom she has been involved for most her life.

Havergal's technique is simply to take sections of the dialogue and let the men speak it. Directing his own adaptation, he has chosen an impeccable cast. Of the four actors, Christopher Gee has only a few small parts, but his presence is necessary for the symmetry. All four are dressed in grey suits with waistcoats, white shirts, red tie and white pocket



John Wells

handkerchiefs

If there is any discrimination between the main three, it is that only Simon Cadell is allowed to play the aunt. He does it to perfection: voice slightly high-pitched, some slightly faltering, neck arched, stooping shoulders and some marvelously restrained movements with his arms and hands. Yet even Cadell plays more than one role. All the actors switch in and out of the parts of Henry Pulling, the nephew, which is a wonderfully clever way of giving life to one of the least exotic characters. The most outstanding is John Wells who has a stage presence that will be forever associated with his impersonation of Denis Thatcher.

It is in the smaller parts, male and female, that Wells and the other main actor, Richard Kane, excel. Kane plays Wordsworth, Augusta's black factotum and lover from Sierra Leone. Then he becomes Miss Paterson, the frail little spin-

Ibsen and Bergman — a marriage made in heaven

President Mitterrand paid for it, Giorgio Strehler opened it, and Ingmar Bergman was the catch of week one. At the first European Theatre Festival launched last week in Düsseldorf, radical chic has never been more sparkling. Bergman and Ibsen; Strehler and Colombe; Brecht directed by his son in law; a revolutionary Catalan *Figaro*; from London the RNT's *Angels in America*: stars stud the stage, tickets are gold dust, visitors fill smoky bars for midnight post-mortems. The mood recalls Edinburgh, the variety Vienna and the quality Salzburg: on the first few days' tasting this new festival, whose venue will change each year, looks set to become Europe's most heady and prestigious theatre binge.

Bergman doing Ibsen is a marriage made in heaven, and the Royal Theatre Stockholm's *Peer Gynt* offers a rare chance to see film-maker as stage director.

Peer Gynt, its series of frozen scenes in Peer's life unravelled like magic boxes, is a natural vehicle for cinematic theatricality, in to it Bergman, always an autobiographical artist, injects a personal vision which transforms this often wooden piece into an emotional coup de force. A century on, Bergman's art is rooted in scenes close to Ibsen: moral integrity; a sense of sin powerfully visualised; individual expression within claustrophobic relationships; the meeting of dream and reality.

Bergman's set is a sinister red room, centre stage, enclosed within the larger frame of Peer's home. High, thick wooden walls carved with flowers, dim gaslights, a grandfather clock, a sturdy crib, hem it in on three sides. Actions, memories, are compressed into this chamber of the imagination; like dreams, each seen has its own visual logic. The wedding guests, in flame-red folk-dress buttoned up to neck and wrists, weighed down with gold brocade and buckles, hijack the room for a hellish, anti-erotic tap dance full of jerkily suppressed lunges for freedom. The

trolls, green tarts in flounces, frills and dreadlocks, drag Peer on a rhino to an orgy in a madhouse. They hang over the roof of the room swinging erect green tails and snorting lewdly. Sex screams out, Peer hurtles about trying to conceal a huge rubber penis emerging between his legs.

Later, laser beams focus on top-hatted men in black encircling Peer; their accusations echo as distortions from loudspeakers across a vast auditorium and against a chorus of church bells: a choking vision of guilt.

Loneliness, repression and sin are the motifs. Solveig's family, Amish-style

handkerchiefs

standing over the grave of Henry's father on a rainy day in Boulogne. There is a splendid vignette of all four of them in their grey suits and umbrellas as the Patersons story unfolds.

Wells is both Tooley, the drug-taking, possibly pregnant daughter of the CIA man whom he meets on the Orient Express, then the girl's father whom he comes across on the way to Asuncion. By this time Pulling has passed back to Cadell.

We should not forget that Greene was a narrative master, full of local detail like guarantee. Even in this stage form, the story is never lost sight of. It is an evening to treasure and the novelist who never did quite so well as a playwright would surely have approved.

Malcolm Rutherford

Wyndham's Theatre
(071) 867 1116

Shostakovich's Tenth Symphony, repeated tomorrow, Mon: Hartmut Haenchen conducts Netherlands Chamber Orchestra and Chorus

In sacred works by Penderecki and Bach family. Next Wed:

Symphony Orchestra of Bolzano e Trento plays Rossini and Haydn. Next Thurs: Labéque Sisters (360 9810)

LONDON

● Oedipus Trilogy: the RSC's production of Sophocles' plays

has its last performances of the season tomorrow, Sat and next Thurs. The repertory also

includes Romeo and Juliet and The Two Gentlemen of Verona.

Japanese director Yukio Ninagawa's production of The

Tempest will make a brief

appearance at the Barbican next month (Dec 3, 4, 5). Hamlet starring Kenneth Branagh opens on Dec 12 (Barbican 071-871 8891)

● No Man's Land: Harold Pinter and Paul Eddington in Pinter's 1975 play. Till Dec 19 (Almeida 071-389 4404)

● Annie Get Your Gun: a wild

west story, peppered with Irving Berlin songs. Previews start tonight. Press night next Wed (Prince of Wales 071-838 5987)

● Macbeth and The Tempest: a season of English Shakespeare Company productions directed by Michael Bogdanov opens next Wed (Roxbury 071-494 5090)

● Covent Garden The Royal Ballet

has Kenneth MacMillan's Mayerling (tonight, Sat, next

Thurs) and Swan Lake (next Tues). The Royal Opera has John Cox's new production of Die Frau ohne Schatten, conducted by Bernard Haitink and designed by David Hockney (tomorrow, next Mon, Wed and Sat). Madama Butterfly is revived next Fri (071-240 1066)

Colliseum ENO's repertoire for

the next two weeks consists of Wozzeck and Ken Russell's new production of Princess Ida (071-836 3161)

● CONCERTS

South Bank Centre in tonight's Philharmonia programme

conducted by Hugh Wolff, Lynn Harrell plays Haydn's Cello

Concerto in C. Tomorrow and Sun: Gustav Leonhardt conducts Orchestra and Choir of Age of Enlightenment in works by Purcell and John Blow. Sat: Glenn Campbell in concert. Sun afternoon: Shura Cherkassky piano recital. Next Tues: Young Musicians Symphony Orchestra plays Satie and Ravel. Next Wed: Libor Pesek conducts RIPO. Next Thurs: David Willcocks conducts sacred works by Durufle and Poulenc. Next Fri: Irina Arkhipova song recital. Next Sat: Mariss Jansons conducts LPO. Dec 2: James Levine conducts Vienna Philharmonic. Dec 3: Les Arts Florissants (071-828 8800)

● Macbeth and The Tempest: a season of English Shakespeare Company productions directed by Michael Bogdanov opens next Wed (Roxbury 071-494 5090)

● Barbara Feltz's The Royal Ballet

has Kenneth MacMillan's Mayerling (followed by a similar programme on Nov 28). Sat: Drottningholm Theatre Saga,

narrated by Elisabeth Söderström. Sun: Christopher Hogwood conducts Messiah.

Tues: Paavo Berglund conducts ECO in music by Sallinen and Nielsen. Next Thurs and Sun: Colin Davis conducts Sibelius.

Next Fri: Andrew Davis conducts BBCSO. Nov 30: Yuri Bashmet. The Barbican's Scandinavian arts festival runs till Dec 13 (071-838 8891)

● Wigmores Hall Tomorrow: Karita Mattila. Sun morning: Hakan Hardenberger. Next Tues: Solveig Kringelbo (071-935 2141)

● CONCERTS

Auditorio Nacional de Música

Tonight's chamber music concert is given by Little Sextet.

Tomorrow, Sat: Antoni Ros Marba conducts Spanish National

Orchestra in a concert in honour of the 80th birthday of Catalan

composer Xavier Montsalvatge.

Next week: Jerzy Semkow conducts Sibelius and Brahms (337 0100)

● PRAGUE

CONCERT

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday November 19 1992

Safe haven for Moslems

IN THE spring of last year western governments were in a quandary about Iraq. They did not like what was going on there, but were fearful of the consequences of doing anything about it, and tried to escape doing so by disclaiming any responsibility for the Kurdish uprising. But they found they had misjudged public opinion and moved sharply into a different gear. Troops were sent in. President Saddam Hussein withdrew his forces, and a "safe haven" was established in which the Kurds could return to their homes.

We may now be close to a point where something similar will happen over Bosnia. Public opinion in Britain has been aroused by the Home Office's mishandling of an attempt by a British charity to bring a small group of 183 refugees to Britain. By saying that these particular refugees are no different from 2m other displaced people in former Yugoslavia, Mr John Major has simply highlighted the scale of the problem, and the inadequacy of Britain's response.

His government argues, rightly, that accepting those 2m people in foreign countries would not be the right solution to the problem. It would amount to validating the odious Serb tactic of "ethnic cleansing", that is, mass expulsion. They should, where possible, be enabled to return to their homes, or at least resettled in their own country. Britain claims that through its small contingent in the UN force in Bosnia, it is making a contribution at least as important as Germany by taking larger numbers of refugees. Far better to feed and protect the people on the spot than to evacuate them hundreds or thousands of miles from their homes.

Intervention force

Yes, but the UN force is neither large enough nor adequately equipped or mandated for the task. It is getting food through intermittently to Sarajevo and other beleaguered cities, but not in large enough quantities to avert the prospect of tens of thousands dying of cold and starvation within the next few weeks. And even if people are fed, they cannot be expected to stay in their homes under constant shelling. If the war is to be stopped on any other basis than acceptance of Serbian victory

Tunnel vision in Brussels

WHEN MR Filippo Maria Pandolfi became European research commissioner four years ago, he inherited in the EC's high definition television (HDTV) policy a costly prestige project which had lost its way. But instead of setting the policy back on track, Mr Pandolfi and his colleagues appear intent on moving it still further in the wrong direction.

The HDTV programme was conceived in the mid-1980s chiefly as a means of bolstering Europe's embattled electronics industry. Pioneered in Japan, the technology promised not just to revolutionise home entertainment by bringing cinema-quality pictures to the small screen, but also to trigger a bonanza for makers of television sets, video recorders and advanced electronic components.

Urged on by Philips and Thomson, Europe's two main consumer electronics manufacturers, the EC agreed to fund the development of its own HDTV technology and broadcasting standard, HD-Mac. Central to its approach was the belief that gaining supremacy over standards would put the Japanese at a disadvantage by forcing them to compete on a battle-ground defined by European manufacturers.

However, two obstacles have emerged to frustrate the grand strategy. First, European broadcasters have balked at committing themselves to supply services and programmes in an HDTV format while there are still no television sets to receive them. After trying to impose its will on the broadcasters by legislative diktat, Brussels sought to persuade them to make common cause with equipment manufacturers. Both tactics have failed.

Different tack

The Commission is now trying a different tack. It will today ask telecommunications ministers for authority to spend Ecu500m over five years - on top of the estimated Ecu1bn in subsidies already invested in HDTV technology - in an effort to win the broadcasters' co-operation. The money would finance production of programmes and studio equipment needed to broadcast wide-screen television services, as a stepping-stone to full HDTV. It is

claimed that it could stimulate sales of television sets and video recorders worth Ecu27bn in the next 10 years.

But this proposal runs up squarely against the second obstacle: HD-Mac risks being made obsolete by more advanced, fully digital, HDTV systems under development in the US and other parts of Europe. These would make possible still more sophisticated services, carried on more channels using lower-powered transmitters. Some EC officials now admit privately that HD-Mac may never become widely established, while Brussels' public position on the standard has grown steadily more equivocal.

Taxpayers' money

Even if HD-Mac's future were assured, the case for using taxpayers' money to create a market for it would be highly questionable. But the growing uncertainty over the standard's fate robs the Commission's proposal of any semblance of a coherent rationale. Indeed, the whole HDTV exercise is starting to look like an expensive European champion policy in search of a champion to back.

The EC needs to rethink its priorities and recognise that its HDTV policy started from the wrong premise. From the outset, it has been driven chiefly by the interests of equipment manufacturers and their national governments, which saw the programme as a way to create a market sheltered from Japanese competition. Whether broadcasters, programme makers and viewers needed, or were ready to accept, what the producers were determined to provide was at best an afterthought in the formulation of strategy. It is hardly surprising that their response has ranged from indifference to outright hostility.

The sensible course for the Community is to abandon its costly dreams of technological hegemony and attempts to massage demand. Instead, it should seek to agree with the US on a common digital standard to be adopted on both sides of the Atlantic. That would not guarantee a rapid take-off for HDTV. But it offers the best hope of creating the mass market needed to bring HDTV out of the laboratory and into millions of living rooms.

The first Soviet republics to achieve independence - Latvia, Lithuania and Estonia - have also been among the first to experience the harsher side of freedom. Half their population of some 8m live in poverty; heating and lighting are minimal. The leaders of the three Baltic states are concerned about surviving the winter - rightly, since the Lithuanians have just rejected the government of the Sajudis nationalist movement in general elections.

The three states assume that, when winter is over, the worst will be behind them. But the worst could be to come. Unemployment is starting to rise sharply; prices, which have risen steeply in recent months, are expected to increase further, albeit at a slower rate; and the big state-owned enterprises have yet to be restructured or privatised.

The difficulties facing the Baltic states are manifold: their economies are in decline; their criteria for citizenship are undefined or controversial; government institutions are embryonic.

Lithuania's nationalist government, headed by Mr Vytautas Landsbergis, was rejected because of the country's privation. The weakness of the country's political institutions has now provoked a dogfight over the transfer of power to the Democratic Labour party of Mr Algirdas Brazauskas, the former Communist leader. The Estonian and Latvian leaderships fear unemployment - most of all among their large Russian minorities, which they have not yet granted full citizenship, and which could rebel against the building of states of which they are not yet members.

Yet these are societies in transition. They have formal statehood, political plurality, constitutions in place, membership of the main international organisations, embassies at home and abroad. They have flags, anthems, national guards, sports teams, media and airlines. All have re-established the independence they enjoyed until 1940.

There is no present danger that these states will collapse back into a Russian embrace. At stake, rather, is whether they will for years be plagued with instability and poverty, or instead achieve a modest but productive place in the north-eastern corner of Europe.

First their successes. All have introduced a currency - though only the Estonian kroon is hard-backed by gold returned to the republic from the Bank of England and pegged at eight kroon to the D-Mark. The link with the German currency has helped bring inflation down from 24 per cent a month in July to 7 per cent in September. The Latvian rublis has remained more or less stable against the hard currencies - now about 160 to the US dollar - but is backed "mainly by faith", according to Mr Uldis Klaus, a central bank adviser. The Lithuanian talonas is less stable, with a market price of 200-plus to the dollar, and fluctuates widely.

All the Baltic countries have begun privatisation: Lithuania claims to have privatised more than 50 per cent of state-owned holdings; all have at least begun the sale of shops and small businesses. On Tuesday, the Estonian Privatisation Agency announced an international tender to privatise 38 state-owned companies. Mr Andres Bergman, the agency's head, said the aim was to tempt foreign investors to become "part of a manufacturing centre for northern Europe". The first list of Latvian companies to be

The three Baltic states are struggling with economic hardships and the problem of Russian minorities, writes John Lloyd

The winter of discontent

The Baltic states: cold comforts of freedom

ESTONIA	
Capital:	Tallinn
Population:	1.6m
Russian-speaking population:	*35%
Inflation October:	**10%
Minimum wage:	\$2 per month
Currency & rate:	Kroon: 12.7: \$1

LATVIA	
Capital:	Riga
Population:	2.7m
Russian-speaking population:	*over 40%
Inflation October:	**25%
Minimum wage:	\$10 per month
Currency & rate:	Rublis: 160: \$1

LITHUANIA	
Capital:	Vilnius
Population:	3.7m
Russian-speaking population:	*9%
Inflation October:	**27%
Minimum wage:	\$10 per month
Currency & rate:	Talonas: 200: \$1

privatised had to submit their plans yesterday - both foreigners and Latvians can bid for shares.

But to most Balts the price they are paying for the transition to independence still seems high. The International Monetary Fund, of which all three are members, has laid down a standard programme of monetary and fiscal discipline and rapid movement towards convertible currencies and privatisation property.

"We are sticking to the IMF plan, absolutely, 100 per cent," says Mr Ivars Godmanis, the Latvian prime minister. "But it's very hard: how our old people will live this winter I don't know." Mr Teet Rajasalu of Estonia's Institute of Economics, reckons purchasing power has dropped by more than half since the currency was introduced earlier this year because of the steep rise in the price of imports, including energy. "By early next year our prices might reach world market levels - but not our wages."

Only Estonia, under President Lennart Meri and Premier Mart Laar, is unambiguously pro-market. One deputy from the ruling Fatherland bloc of parliamentary parties spoke of the ethical nature of sex shops (now opening in Tallinn) because they efficiently match demand with supply. Mr Ivar Raig, head of the parliament's budget committee, calls for a "real privatisation of land and companies, not

the timid steps we have so far taken. This is the basic mission of our government."

The other two states, while seeing no alternative to market reform, hesitate. The Latvian premier, Mr Godmanis, heads a fiscally parochial coalition. To make his ambitious privatisation plans work he will need a more coherent government to be elected next spring. The central bank under Mr Eivarts Repše has a tight control of the money supply - so much so that Latvia's credit-starved enterprises are threatening strikes. Lithuania's state companies are still receiving credit from the central bank but production has halved over the past year.

Lithuania, where a new left-of-centre government is now being formed, is the first to suffer a backlash against market policies, though all agree that the attempts to break up and sell off the state farms in the country were badly handled. "There could be real hunger this winter," warns Mr Brazauskas, although he insists the country will not "in principle" deviate from the IMF's narrow path.

For the politicians and the people throughout the region, economic problems dwarf the crises of the state and of citizenship. The fall of Mr Landsbergis is a warning that patriotism - and the hatred of the

BOC subsidiary, decided to attack the Japanese market for vacuum pumps - a radical move in an industry which had traditionally been bound within countries or regions; it demonstrated to everyone in the company the standards that had to be met in the world's most demanding market. Richardson defied convention by packaging its Laser knives as gifts. While the trade association thought the industry's future lay in classic silverware, with high margin and low volume, Richardson's focus was on fashionable, mass-market products.

At all stages the rejuvenators must be careful not to do too many things at once. "Problems arise when the sequences are rushed through in ways that lead subordinates to view them as no more than passing fads." To expect instant results from such over-hyped programmes as total quality management, time-based competition and empowerment leads to disappointment and disillusion.

There is no suggestion here that the patient rebuilding of a business is made more difficult by stock market pressures for quick returns. Most of the companies analysed by Baden-Fuller and Stopford were quoted or parts of quoted groups. They delivered excellent value to shareholders. Many of them managed a consistent record of pre-tax profits amounting to 25 per cent of capital employed, well above the level achieved by their competitors.

This book is both a description of how mature businesses have become entrepreneurial and a guide for managers who wish to follow their example. The message is optimistic: the survival of struggling companies is in their own hands. Instead of urging the government to "do something", managers would do well to read this book, and act on it.

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Geoffrey Owen

workers, bureaucrats, soldiers and secret policemen. It means, as Mr Meri cheerfully explains, that the Russians are "not second-class citizens, they are non-citizens". Mr Godmanis says he is content to see Russians become Latvian citizens though less relaxed about the presence of 40,000 Russian troops, the largest presence in the Baltic states. He says that "the citizenship question will have to be defined by the next parliament" - though since most Russians presently cannot vote, it will not represent them.

A UN human rights commission, invited into Latvia by Mr Godmanis, is now preparing a report on the civil rights of non-ethnic Latvians. Mr Godmanis rejects any suggestion that the state is discriminatory. His - and the Estonians' - overriding need is to re-establish the state on the basis of its ethnic majority, and to ensure thereafter that the admission of others to citizenship is done on an individual basis.

Mr Churkin said on a flight back to Moscow that he was sure that the pull-out of his country's troops by next August would go ahead as agreed. Mr Brazauskas, who does not have this problem, believes the Russian threat in the Baltics no longer exists. He dismisses the possibility of a reactionary takeover in Moscow followed by a renewed thrust to the north on the pretext of protecting ethnic Russians. Neither Mr Meri nor Mr Godmanis share that insouciance. Mr Godmanis makes the point that "until the people see their government control the army, they will not feel that they have a real government". But none of the new crop of western ambassadors in the Baltic states believes that there is a serious Russian threat.

The last crisis of the state itself, can only be solved with time. It is first a matter of people; none of the new politicians were in the habit of making decisions, and thus they tend not to.

Some ministers are learning. Mr Godmanis in Lithuania is clearly determined and tough; Mr Leear and Ms Lis Henne, Estonian deputy prime minister for economic reform, appear intelligent and quick; in Lithuania, Mr Vytautas Aleknauskis the economic reform minister, has won glowing reviews from the little circle of foreign advisers and may stay in the new "technocratic" government promised by Mr Brazauskas.

But the ministries they run are still rudimentary. One minister spent a day adjudicating on where to put a photo-copy donated by a foreign government. In all the Baltic ministries, groups of men and women sit gossiping just like in the old Soviet days when it did not matter if they worked or not.

It is on the streets where the real money is being made - much of it illegal. The Baltics have become conduits for metals traders - men who make unwritten contracts for the supply of lead, copper, zinc and aluminium and ship it across lightly guarded borders and ports. Bribery is not uncommon. They are the *newcomers* riches of the cities, flashing about in Mercedes cars and frequenting the hard currency bars, where they are tolerated for the business they bring.

And the old reflexes of cheating the state live on. Yet there are also men and women, young and old, who will remain in cold offices late into the night, trying to master the new demands. This will be a hard time, but the three states in the Baltic are still moving westwards.

ECONOMIC VIEWPOINT

Tour of world economy after the Berlin Wall

By Samuel Brittan

International growth and output



Every successful human society works with a mixture of rules and spontaneous decentralised endeavours. You only have to go to any city shopping street to see stores driven by the profit motive and shoppers trying to gain the most for every pound or dollar or D-Mark they spend. You will also see traffic lights regulating the vehicles and policemen enforcing traffic rules – although the most important of the rules, such as driving on one side, do not depend mainly on coercion. But there will be no overall plan for the whole street and its activities.

I have laboured the obvious to show that all-or-nothing arguments about markets versus planning or private versus public spending are inherently absurd. But there are reasons for preferring markets and private spending where there is a choice. One is freedom of choice by consumers, workers and investors. Another, more subtle one is that markets can make use of dispersed knowledge and discovery methods unavailable to a state planner.

There is a different reason why writers like William Keegan, the Observer economics editor, have an inherent distaste for the market. This is that "it brings out the worst in human characteristics". Economists make a huge mistake in ignoring this moral dimension.

I will readily concede that the gain motive is not the most beautiful on earth; but I have a prize for the first non-economist reader who can guess who wrote: "It is better that a man should tyrannise over his bank balance than his fellow citizens; and whilst the former is sometimes denounced as being but a means to the latter, sometimes at least it is an alternative."

Such arguments were rudely terminated when the only developed system of "real existing socialism" came crashing down with the Berlin Wall in 1989. (The system was never called by true believers Communism – that would only come when the state had withdrawn away.) The Soviet downfall was a bitter pill for many western intellectuals. This is not because they were secret sympathisers, but because it became more difficult to talk of a Third Way between two extremes, one of which no longer existed. More specifically, it became more difficult to use terms like "market forces" and "capitalism" in a condescending way when the old Soviet bloc was crying out for them.

Since then, the economic interventionists have recovered their nerve. The ex-Soviet countries have found their road to capitalism hard, while

the capitalist economies have been suffering an unusually prolonged recession. Above all, the interventionists have taken heart from Clinton's election.

In the UK, a Conservative prime minister has resurrected sectoral preference for manufacturing, is in danger of shunting backwards to generalised incomes policy by extorting, and is also whipping up populist hostility to financial institutions, which could end up by prolonging the recession. These developments have

Someone who dislikes capitalism, but is no longer a socialist, will hanker for another version of capitalism

given William Keegan the opportunity of a tract in favour of a much more managed form of capitalism. In *The Spectre of Capitalism* (Hutchinson, £16.99) he has provided a useful Cook's tour of the world economy before and after the Fall of the Wall. One cannot blame him for going to town on what the Left was quick to call capitalist "triumphalism" and the disappointments it experienced. His favoured whipping boy is the US-IMF free market model, including its Czech and Hungarian followers.

more about how to achieve it. How in fact did Bretton Woods work? Nigel Lawson makes a powerful case in *New Conservatism* – a 1980 speech reprinted at the back of his book *The View From Number 11* and which is, despite its title, the best piece of political economy in the book – that the dollar standard of these years served as monetarism at one remove, until it was undermined by the inflationary financing of the Vietnam war. This is the case that Keegan has never answered, despite

his personally generous review of Lawson's book.

As for the trade side of the goal, surely the Uruguay Gatt round is an attempt to extend competitive market forces to an unprecedented range of goods and services – which is why the French farmers so hate it. But if Keegan wants to call the exercise international co-operation, why quarrel?

There, however, I redraw the line at Keegan's adulation of the Japanese and German models. If you are looking for any country that has experienced the succession of easy credit, inflated property values and debt overhang, it is Japan.

The tables in this article, which are also in the statistical annexes in Lawson's book, suggest that, although Japanese growth rates have until recently been faster than elsewhere, there is a large catching-up element. Real output per head is much lower than in the US and slightly lower than in Europe. Even manufacturing productivity is well below American levels.

Germany actually experienced slower productivity growth than the UK up to the peak of the last economic cycle. Much more important the highly centralised and unionised German wage determination system was responsible for a wildly premature attempt to unify pay and social security levels in the two parts of the country – which had made unification so painful both for Germany and the rest of Europe. Not all good things go together; what Germany has to offer Europe is not its system of pay bargaining, but an independent Bundesbank intent on price stability.

But I must be fair. Keegan's chapters on Japan and Germany are not starry-eyed; and the discerning reader can learn a lot. The problem is that someone who basically dislikes capitalism, but sees that socialism does not work, and is stronger on examples than analysis, will hanker for another country's version of capitalism just as German radicals denounce anti-competitive bank domination of industry in their country.

The Golden Age of the pre-1973 mixed economy was able to work as well as it did because inflation-blinded restricted real pay, the dollar standard restrained inflation and interest groups had not become as influential as they are today, especially in continental Europe. Ideological history is great fun. But I wish Keegan would look at the real obstacles in the way of going back to the soft Keynesianism of the postwar enlightenment, which go far beyond so-called extreme free-market writing.

OBSERVER

Deputy defector

■ Politicians on Poland's Catholic right may soon regret the removal of the censorship that went with communism.

Some of their number, along with rivals on the left, are allegedly among the dozen or so parliamentary deputies seduced last summer by authoress Marzena Domorosz, who has now named as well as described her apparently effortless conquests in a 140-page typescript.

True, it has yet to find a publisher. Although it was originally commissioned by the fast-growing publishing house EGW, the company's chief, Roman Gorski, has decided not to bring it out.

But the decision is unlikely to stifle the ambitions of Domorosz, a striking blonde, who gained entry to parliament by claiming to work for Figaro. She wrote the book, she says, "so that people would know why deputies are absent from the chamber during important debates".

Since Poland has yet to experience a high-level public sex scandal, no one can forecast the effect of publication on the electorate. Perhaps, like the French, the Poles might admire politicians with exciting private lives.

In any event, however, the left-wing deputies Dominos defected from their duties stand to suffer less from her revelations than her bedfellows on the opposite side. The Catholic right is just preparing to battle for a statutory ban on abortion.

Gambling man

■ The abrupt resignation of Lord Williams from Mirror Group Newspapers means Lord Hollick is now the Labour



that they do the same. By contrast, more than half of their counterparts from Germany as well as two-thirds of those from Italy admit to indulging in other pursuits. The difference is that, whereas the Italians typically go out on the town, the Germans work out in the gym.

Eurospoke?

■ "Subsidiarity" is child's play compared with some of the Eurospeak terms bandied about by former top OECD official David Henderson in his lecture on European Community developments at the London School of Economics.

One was "deepening", *approfondissement* in French, signifying a strengthening of central control in the EC so decision-making does not become paralysed by being spread among too many member states.

Another he cited was *acquis communautaire* – the principle that new entrants to the Community must accept everything countries already in it have previously agreed.

Night shifts

■ So what do Britain's executives do on an evening when they're travelling on business abroad?

Four in every five of them say they stay working in their hotel rooms, says a survey by Official Airline Guides. Swiss businessmen are either even more diligent or less truthful, with nine out of 10 claiming

not content with those, however, he suggested that at least two more will be needed if the EC continues to expand. The first was *désacquisition*, or ditching unwanted assets such as the Common Agricultural Policy. The second was *déprofondissement*, the opposite of deepening.

Although Observer's pedantry specialist thinks the latter should be *déapprofondissement*, it's to be hoped that Henderson proves right.

Big Spender

■ Yet another sign of hard-pressed times, stagnating economies and collapsed consumer spending yesterday. Britain's home secretary, Kenneth Clarke, approved slot increases for public slot machines.

Now their limits are £2 for a cash prize (formerly £2.40) and £2 for a non-cash prize (up from £4.80). Obviously designed to pull in holidaymakers otherwise tempted by Las Vegas.

I.O.Ewes

■ Being fleeced by the bank is now a regular experience for farmers in south-west China. Formed in 1989, their state-financed bank in Sichuan province deals solely in sheep.

It buys high-quality ewes to lead to the farmers, who then hand over wool as interest until they have bred enough of their own ewes to repay the loan in kind. The result, says the official Xinhua news agency, is a near halving of the local population living below the poverty line.

If Premier Major wishes to set up a similar outfit to cushion the effects of recession in Britain, there's an obvious candidate to run it – Basayl.

MEGA

LETTERS TO THE EDITOR

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British Gas not barring competitors

From Mr Cedric Brown.

Sir, Your reported ("Regulator defies British Gas", November 17) that our regulator, Sir James McKinnon, had told the Monopolies and Mergers Commission that he had rejected our proposals for a rate of return higher than 4.5 per cent. He also pointed to the difficulties experienced by two companies in their efforts to enter the pipeline market.

I must explain, therefore, that British Gas worked hard to find a way for these potential competitors to enter the market by transporting some of our gas. We also took the initiative some six months ago to raise the matter with Sir James in order to find a solution; at that time he took no action to address the situation.

The companies' proposals came to naught because their required rate of return to make a success of the proposals was several times higher than the rate of return British Gas was allowed to charge on the transportation business under the regulatory regime.

This goes some way to explaining the impasse which led British Gas to seek the present wide-ranging MMC investigation of the UK gas industry.

Cedric Brown,
chief executive,
British Gas,
102 Grosvenor Road,
London SW1V 3JL

Old enough to say 'never'?

From Mr Michael Denison.

Sir, In his review of *An Ideal Husband* (November 13) Alastair Macaulay described me as "never a convincing actor".

"Never" is a big word to apply to a career spanning 54 years, and would only be appropriate if he had seen me as Paris in *Troilus and Cressida* in 1958 and in my subsequent appearances. Can he be so old?

Michael Denison,
Globe Theatre,
Shaftesbury Avenue,
London W1

Independent advice would aid credibility of economic policy

From Prof James McGilvray.

Sir, Your leader, "Wise words on Germany" (November 17) reviews the economic report of Germany's "five wise men", and quite rightly commends this as "a good case for independent economic advice".

In previous editorials you have strongly advocated an independent Bank of England, with constitutional responsibility for monetary/price stability. There is surely an equally strong case for an independent UK institution or authority, akin to Germany's wise men or the US president's Council of Economic Advisors, to pronounce on macroeconomic trends and policy implications. Such a body would be independent of the Treasury or any other ministry and, as Germany, influence the agenda for

debate and policy formulation.

It has been obvious for a long time that the Bank of England, responsible for monetary policy, and the Treasury, responsible for fiscal policy (and both subject to political control), are not able to provide the kind of authoritative independent commentary and advice on economic trends and policy options which are needed, not only to establish a more rational framework for debate but also (as you have argued with respect to an independent Bank) to restore some credibility to UK macroeconomic policy.

J W McGilvray,
department of economics,
University of Strathclyde,
100 Cathedral Street,
Glasgow, Scotland G4 0LN

Recession and air fares both bite

From Mr R Bond.

Sir, I refer to your headline "Recession and fares take BA down 20 per cent" (November 18). I have just arrived back from Milan by BA, travelling economy class, having paid £241.50 return. On the outward journey I met an American businessman on the flight who had come from Philadelphia by BA. We compared costs and I was amazed to find that, even at today's exchange rate, he had paid roughly the same for his Philadelphia-Milan return ticket.

I export 100 per cent of my services to Europe and, like many other small companies, find the going tough. There is no fares war where I work, only recession.

R F Bond,
35 Firestone Glade,
Wootton Bridge,
Isle of Wight PO33 4JH

Commitment to Personal Investment Authority

From Mr M A Jones.

Sir, Your report, "Insurers challenge proposed regulator" (November 14), seriously misrepresents ABI's attitude towards the proposed Personal Investment Authority. On November 12, we stated publicly and in writing:

"ABI remains committed to the establishment of the PIA but it is not realistic to expect insurance companies to continue to

offer support unless a very large majority of other product providers and advisers agree to join."

It is therefore totally incorrect to state that we have advised our members to steer clear of PIA.

We have defined "a very large majority" as at least 95 per cent of all product providers and advisers in the retail investment market. We should

hope for this level of commitment from life companies if PIA receives a similar level of support from product providers and intermediaries currently regulated by the Securities and Investments Board and IMRO.

M A Jones,
chief executive,
Association of British Insurers,
51 Gresham Street,
London EC2V 7HQ

Continental chambers are not so all-providing

From Mr Brian Wright.

Sir, As someone involved in the discussions about one-stop shops, I read Gisela Davis's letter (November 16) about the chambers of commerce and the Department of Trade and Industry proposals for one-stop shops with interest. However, she has fallen into the trap of thinking everything in continental Europe is well organised and everything in the UK is not.

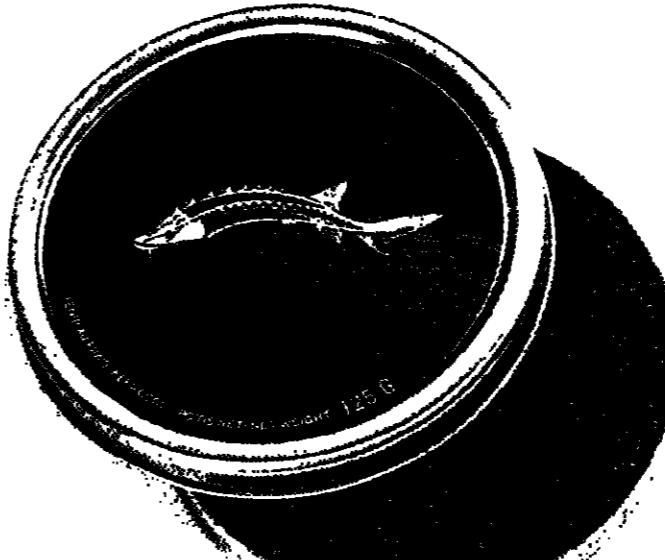
There are strong chambers of commerce in Germany, France and the Netherlands which manage activities such as apprenticeship training and

company registration. But they are not market-driven and many do not provide the small firms advice service.

Indeed, there is a growing number of small firms initiatives all over the continent which are being set up to compensate for the institutional nature of the chambers. Furthermore, many of them are using UK experience of enterprise agencies.

However, I acknowledge we have a lot to do in the UK and it is my hope that the one-stop shop discussion will result in a rationalisation between the 250-plus public service enter-

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FINANCIAL TIMES

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Parliament asked to abandon party politics and support French farmers Paris attacks US-EC trade talks

By Our Foreign Staff

US and European Community trade negotiators were last night set for a determined attempt in Washington to settle a longstanding row over European oilseeds subsidies.

Twelve trade and farm negotiators from both sides planned to meet for two hours immediately after EC officials arrived in Washington. Talks are to resume this morning with EC negotiators planning to return to Brussels tonight to report back tomorrow to member states.

The French government, however, yesterday denounced the deal which Brussels is likely to conclude with the US, but did not spell out how it would react.

After a cabinet meeting the government issued a statement saying the conditions did not exist for a global and balanced accord in the General Agreement on Tariffs and Trade and recalling France's opposition to any restraint on farm output going

beyond the EC reforms of last May.

Parliament would probably debate the issue next week, according to the statement. Mr Pierre Bérégovoy, the prime minister, called for French politicians to set aside their differences and to unite in "a broad movement of national cohesion" to defend French farmers' interests.

Mr Bérégovoy said it was for politicians to pass judgment on what European Commissioners Mr Ray MacSharry and Mr Frans Andriessen negotiate.

France yesterday also claimed strong backing from other EC member states in its effort to limit farm trade concessions in the Community's negotiations with the US, in what looked like a further attempt to cast doubt on the outcome.

A clear majority of the 12 insist on a "balanced" agreement with the US. They also believe any farm trade deal must be compatible with the EC's reform of the Common Agricultural Policy, according to senior French officials in the Council of Ministers.

More significant, they say, is that Denmark, the Netherlands, Belgium and Ireland support France's demand that any agreement to reduce subsidised food exports should be less onerous to EC farmers than the deal thought likely to emerge in Washington tonight.

The Washington talks between Mr MacSharry and Mr Ed Madigan, US agriculture secretary, follow the breakdown of negotiations in Chicago on November 3, after which the US imposed \$300m in punitive tariffs on \$700m in EC white wines, rapeseed oil and wheat gluten. An additional \$700m in punitive tariffs could be levied on EC farm and industrial products if no settlement is reached.

US officials emphasise that more is at issue than simply a few million tonnes of oilseeds production. "The much larger issue is the integrity of the Gatt system," an official said.

Last-minute push. Page 5

Japanese leaders warned over delay to special budget

By Charles Leadbeater
in Tokyo

JAPAN'S political leaders risk seriously damaging fragile business confidence by failing to enact a special budget to boost the economy, two of Japan's most powerful economic policymakers warned yesterday.

Mr Yasushi Mieno, governor of the Bank of Japan, and Mr Takeaki Noda, head of the Economic Planning Agency, warned that the delay to the parliamentary budget debate risked deepening economic downturn.

The budget, needed to enact the Y10,700bn (\$88bn) emergency spending package announced in August, is being held up by a dispute between the ruling Liberal Democratic party and the opposition. The row centres on which LDP leaders will testify over their involvement in the Tokyo Sagawa Kyubin scandal.

Further talks yesterday between the LDP and the opposition failed to break the deadlock. Opposition parties insist they will not convene the parliamentary budget committee until the LDP agrees that at least five leaders will give sworn testimony to the legislature.

Mr Noda, presenting a gloomy report on the economic outlook, said: "Public distrust in politics is a big factor in undermining business sentiment. From the people's point of view the government and the ruling party - not just the opposition - are responsible for the impasse."

Mr Mieno warned that a delay would greatly affect business and stock market sentiment. In a rare comment on the politics of economic policy, he said: "We really hope the Diet discussion on the budget will start as soon as possible." He said many hard-pressed companies were anxiously waiting for benefits of the emer-



Yasushi Mieno: emergency package should not be delayed

gency package.

Mr Mieno said he was not considering a cut in the official discount rate, although he acknowledged the economy was still in the midst of painful adjustment.

He also said the Bank of Japan did not plan to offer financial support to a recently established banking industry body designed to reduce the banks' bad loans.

A senior Economic Planning Agency official warned that the economy was so fragile it was being supported only by public works spending and housing investment.

Meanwhile, even though the special supplementary budget

has not been passed through parliament, pressure is mounting on the ministry of finance to deliver a further fiscal stimulus through the 1993 budget.

Concern that small companies may face a credit crunch because of the increasingly cautious approach to lending by banks is an important factor behind the ministry of finance's decision to sanction a 10 per cent increase next year in the fiscal investment and loan programme, the so-called second budget.

The ministry has agreed that appropriations from the budget should rise to Y45,000bn next year.

Meanwhile, even though the special supplementary budget

yesterday that the government would stop paying £13m a year to fund the UK share of EFR research after the project's first design phase ends in March.

The nuclear industry is not prepared to commit its own funds to continue the programme, which is intended to design a demonstration fast reactor to be built in the late 1990s, probably in France.

The government decided last summer to close Britain's prototype fast reactor at Dounreay in 1994.

Mr Eyre is "bitterly disappointed" at the government decision because he believes fast reactors will be essential to achieve the full potential of nuclear power in the 21st century.

Unions reacted angrily. "As we are pleading with Germany to stay with the European Fighter Aircraft, here we go pulling out of the EFR," said Mr John Bill-

lard, national officer of the Institution of Professionals, Managers and Specialists.

"Once again the government is causing huge damage to Britain's technological capability and international standing by reneging on its commitments."

If Pems sold Britain's withdrawal from fast reactor research would leave the field open not only to France and Germany but also to Russia and Japan, which are investing heavily in the technology.

But some experts believe that, with uranium and plutonium supplies likely to remain plentiful for the foreseeable future, fast reactors are an unnecessary and unwelcome step in the development of nuclear power.

They say it would be better to concentrate on research into fusion reactors, which are not expected to become commercially available for a further 40 years.

Britain to withdraw from fast nuclear reactor research

By Clive Cookson,
Science Editor, in London

BRITAIN is to withdraw from the European Fast Reactor nuclear research programme, the UK government will announce today.

The decision could cost as many as 400 skilled jobs, mainly at Atomic Energy Authority plants at Risley in north-west England and Dounreay on the north coast of Scotland.

The withdrawal from EFR, a co-operative project with France and Germany, spells the end of Britain's development of fast reactors - which are also known as fast breeders.

Unlike conventional nuclear reactors, fast reactors "breed" their own plutonium fuel. Since the mid-1950s, the British government has spent almost £2bn (\$3bn) on fast reactor research and development.

Mr Brian Eyre, chief executive of AEA Technology, told unions

yesterday that the government

is causing huge damage to Britain's technological capability and international standing by reneging on its commitments."

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World Weather

	Boulogne	R	7	45	Frankfurt	C	6	-43	Majores	S	16	64	Porto	C	10	F	Tenerife	C	20	74
Alexandria	S	15	50	Brussels	C	5	43	Geneva	S	5	43	Malaga	S	19	66	Oporto	Sn	1	34	Tokyo
Algiers	F	21	70	Buenos Aires	F	21	70	Gibraltar	S	1	64	Melilla	F	16	64	Paris	R	5	41	Toronto
Amsterdam	F	8	46	Colombia	R	2	77	Helsinki	R	9	45	Murcia	C	31	88	Prague	F	3	37	Tunis
Athens	F	20	68	Cortes	F	21	70	Iceland	R	1	57	Nicosia	R	17	63	Reykjavik	F	3	27	Valencia
Bahrain	F	24	75	Cuba	F	18	65	Imperial	R	2	58	Montevideo	R	22	73	Rio de Janeiro	R	26	62	Vilnius
Bangkok	F	32	90	Chicago	C	4	36	Innsbruck	S	4	33	Madrid	F	22	72	Rio de Janeiro	R	12	51	Vienna
Barcelona	S	16	50	Dacca	F	18	65	Interlaken	R	7	45	Milan	S	13	55	Rome	S	12	51	Waraw
Berlin	R	8	43	Copenhagen	C	5	41	Istanbul	R	2	58	Montevideo	C	4	25	Stockberg	C	5	41	Washington
Berling	S	24	75	Corfu	R	17	63	Johannesburg	C	16	64	Monaco	R	1	59	Francisco	R	9	48	Zurich
Belfast	F	8	48	Dallas	C	11	63	Lisbon	C	17	63	Nairobi	R	1	4	Sao Paulo	F	8	48	
Berlin	R	8	43	Edinburgh	F	11	63	London	C	9	48	Naples	R	19	66	Stockholm	F	20	69	
Bilbao	C	13	52	Geneva	F	9	45	Los Angeles	F	14	57	New Delhi	C	26	77	Strasbourg	R	7	45	
Bordeaux	S	31	86	Lisbon	S	20	65	London	F	5	37	New York	F	27	61	Sydney	R	18	64	
Bordeaux	Dr	11	52	Madrid	F	10	61	Montevideo	F	16	61	Nice	S	14	67	Tanger	F	18	64	
Bordeaux											Nicosia	S	23	73	Tel Aviv	S	31	66		

Temperatures at midday

1 Noon GMST temperatures

C - Cloudy D - Drizzle

F - Fair Pg - Fog H - Hall

R - Rain S - Sunny

S - Snow St - Snow

T - Thunder

Wind speeds in mph

Cloud cover in octants

Humidity in per cent

Pressure in millibars

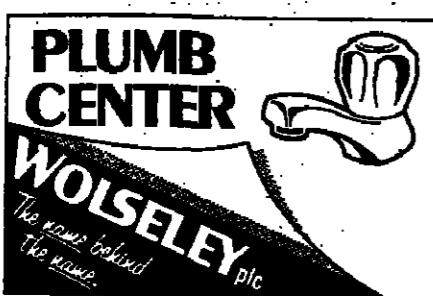
Temperature in degrees Celsius

Wind force in Beaufort scale

Wind direction in degrees

Wind speed in mph

Wind direction in degrees



FINANCIAL TIMES COMPANIES & MARKETS

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INSIDE

Saab-Scania cautious after profits jump



Profits at Saab-Scania, the Swedish vehicle and aerospace group, have jumped 13.6 billion (Sk1.6bn) for the first nine months from Sk1.47bn a year earlier. However, Mr Lars Kyberg, group president, warned that his previous profits forecast for the year stood flat at around the Sk1.70bn achieved last year. Page 19

Daewoo given merger deadline
Daewoo, South Korea's fourth biggest conglomerate, must merge its shipbuilding and machinery subsidiaries by the end of the year, the country's government said yesterday. In 1988 the government agreed to provide rescue loans on condition that the merger went ahead. Daewoo has asked the government several times to drop the merger condition. Page 20

SEC filing hits Bangkok shares

Thailand

The Securities and Exchange Commission filed a case yesterday against Sia Song, a well-known market player, and his associates, for manipulating stock prices on the Bangkok stock exchange. The SET Index dropped 5.4 per cent before recovering to close 2.6 per cent down on the day when the finance ministry said it had set up a fund to shore up the market. Back Page

ICI Bioscience renamed Zeneca
ICI will decide in February whether to go ahead with its plan to split into two separately quoted entities, Sir Denis Henderson, chairman, said yesterday. Market conditions have deteriorated since the scheme was announced in July, he admitted. Yesterday the group's bioscience business, which would break away from ICI, was renamed Zeneca. Page 21

Ambitions for Bulgarian wine



Bulgarian wine producers are making an effort in talks with the EC to gain access to European markets. Wine is Bulgaria's biggest agricultural export, and with the collapse of markets in the former Soviet Union, wine producers need new openings for their produce. Page 25

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NYSE (Y)	Fins Lyon
Rises	565 + 15
Apple	57 1/4 + 2
British	25 1/4 + 12
Hewlett Packard	57 1/4 + 23
Microsoft	91 1/2 + 12
Sun Micro	32 1/2 + 1
Delta Int.	5 - 3
PATRIS (FPY)	Central Finance 265 + 38
Raises	Chapal Mining 159 + 29
Cogif	Widener 380 + 57
Ets	1700 + 50 Nippon Housing 250 + 47
	Tokusho 250 + 54
New York prices at 12.30pm. Frankfurt closed.	

LONDON (Pence)	
Alcan	525 + 5
Amico Day	32 + 5
Carparts	489 + 19
Eurode	72 + 5
Hawker Siddeley	203 + 11
Lambeth	183 + 7
Leigh Int.	117 + 6
Merrill Group	79 + 6
Reynolds	19 + 3
Sanderson Disc	237 + 25
Stans	16 + 18
Usher-Walker	71 + 10
Vesper	412 + 11
Alcan	373 - 11
Amico	433 - 5
Carparts	264 - 15
Eurode	564 - 42
Hawker Siddeley	3407 - 205
Lambeth	407 - 131
Leigh Int.	3853 - 147
Merrill Group	255 - 20
Reynolds	246 - 19
Sanderson Disc	250 - 47
Stans	250 - 47
Usher-Walker	145 - 9
Vesper	222 - 16
Fins Lyon	565 + 15
Finol	407 - 131
Patent	3853 - 147
Perod	255 - 20
TOKYO (Yen)	280 - 58
Central Finance	265 + 38
Chapal Mining	159 + 29
Widener	380 + 57
Nippon Housing	250 + 47
Tokusho	250 + 54

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Sandvik declines 21% in nine months

By Robert Taylor
in Stockholm

ary-September period, down from Skr13.28bn for the same months of 1991.

SANDVIK, the Swedish speciality steel and carbide group, yesterday reported a 21 per cent decline in nine months profits (after financial items) to Skr1.17bn (\$165m) from Skr1.48bn for the first nine months of 1991.

Turnover fell by 5 per cent to Skr12.47bn, with part of the decline due to the strength of the krona. Group order intake totalled Skr12.67bn for the Janu-

ary-September period, down from Skr13.28bn for the same months of 1991.

Sandvik warned that net profit for this year would fall short of Skr1.5bn. Last year the group made Skr1.9bn after tax.

The company suffered a fall in its profit (after financial items) from its cemented carbide activities in the second half of the year. Group order intake totalled Skr12.67bn for the Janu-

ary-September period, down from Skr13.28bn for the same months of 1991.

Sandvik recorded a 13 per cent improvement in invoiced sales in Sweden to Skr8.81bn from Skr8.65bn but its most successful expansion took place in Latin America with 27 per cent growth to Skr8.97bn.

There was a 13 per cent drop in the demand for its goods in North America to Skr2.04bn and a more modest 3 per cent setback in the EC to Skr5.57bn.

The group recored a Skr1.0bn

rise in its liquid assets in the first nine months to Skr5.8bn. Return on investment was 10.4 per cent compared with 13.1 per cent for the whole of last year. Earnings per share calculated after full tax totalled Skr22.6 over the past twelve months.

Sandvik also announced yesterday it had reached agreement with SKF, the Swedish rolling bearing company, for the sale of SKF's 80 per cent interest in CTT Tools to Sandvik at the end of this year.

The charges in both periods cover voluntary redundancies and moving offices.

Net revenue for the quarter rose 13 per cent to \$4.3bn from \$3.8bn. Net revenue in the US rose 9 per cent to \$1.9bn, while international sales were up 16 per cent at \$2.4bn.

Mr Lewis Platt, who became HP president and chief executive at the beginning of the month, said: "Our results this quarter were mixed. We're disappointed that we didn't translate respectable revenue growth into earnings improvement."

HP said that its cost of sales rose by one per cent to 58.1 per cent of net revenue, compared with the previous quarter. The company listed pricing pressures, the cost of product transitions, more sales through distributors, a shift to products with lower gross margins and costs of expanding its peripheral operations as contributing factors.

Operating expenses rose 11 per cent excluding special charges, over the corresponding period of 1991. Four percentage points of this increase were due to the impact of currency fluctuations, HP said.

For fiscal 1992, HP's net revenue rose 13 per cent to \$16.4bn. Net earnings for the year were \$249m, down 27 per cent.

Earnings for 1992 were reduced by a \$332m first-quarter charge due to the adoption of accounting changes for retiree health benefits. Net earnings per share for the year were \$2.18, down from \$3.02. Employment increased by 3,600 to 92,600, mostly a result of acquisitions of Avantek, Colorado Memory Systems and Texas Instruments' multi-user system business.

"The business climate will remain very challenging this year, and we're not counting on any significant help from the economy," Mr Platt said.

Pessimists point to the weakness of the industry's capital base, which will undermine its capacity to compete in overseas markets.

Some observers even believe that the worst of the domestic mortgage indemnity problem may have passed. Royal would already be comfortably in the black if it were not for its exposure to domestic mortgage

indeed, which will cost it at least £450m in the three years to 1993.

Insurers only assume a first tranche of losses – usually equivalent to the first 25 per cent to 30 per cent of a loan's value. But such has been the fall in house prices already that a further drop in prices and increase in repossessions could affect building societies directly.

Insurers have also reduced staff numbers and their own expense base. Since 1990 General Accident has reduced its staff numbers by 20 per cent, for example.

The industry appears to be beginning to see the benefit of what it calls "corrective actions" taken over the last two years. Premiums have risen, with sharp increases in home and motor insurance.

Industry figures indicate that there are fewer road accident and motor insurance claims, partially because motorists have less money available to pay for petrol. Royal and GA say that as the density of traffic flows have declined, only one in four of their motor policyholders have claimed on their insurance this year. Motor claims frequency is declining by around 10 per cent.

Motor insurance Royal and GA are increasingly persuaded by the success of the "direct writers", companies such as Direct Line and Churchill, which underwrite motor insurance via direct telephone sales and mass media advertising. In particular direct writers are able to retain greater numbers of customers each year, which reduces their cost base.

Royal and GA are now more prepared to promote their direct writing subsidiaries even if it means offending brokers, the industry's traditional intermediary.

Three in 10 Royal motor policyholders now buy their policies from the Bristol-based The Insurance Service, a Royal subsidiary.

SG Warburg had all three roles in the last issue.

The structure of the last BT sale will be used as a springboard for the next sale, involving offers to both retail and institutional investors.

Retail investors will be offered some special inducements to buy shares. Last time they received a 45p discount on the 360p price paid by institutions.

The Treasury plans to develop last year's use of "share shapes" to promote its goal of wider share ownership. However, investment bankers are sceptical of this approach.

Ministers expect that it will be easier to market the shares this time because the regulatory and political environment is more stable. The last sale was dogged by uncertainty ahead of a price review by Oftel, the regulatory body, and the coming general election.

The Treasury is confident that there will still be an appetite for BT shares because its current share price is 13 per cent higher than the 350p at which they were sold on

INTERNATIONAL COMPANIES AND FINANCE

Energy review casts doubt over PowerGen activities

By David Lescelles,
Resources Editor

THE government review of UK energy policy has raised questions over the operations of PowerGen, the UK's second largest generator, according to Mr Ed Wallis, chief executive, who unveiled its interim profit yesterday.

It was unclear how the review would affect the electricity industry's operating environment, he said. There was also uncertainty whether PowerGen would obtain authorisation for a new gas-fired power station at Connah's Quay in Clwyd, which forms a large part of its future plans. The increase in gas power has been blamed for contributing

to the crisis in the coal industry, and there has been pressure on the government to curb its growth.

Mr Wallis said the government was unlikely to overturn agreed projects. But PowerGen would maintain a cautious dividend policy until the future of the industry became clearer. Yesterday saw the dividend raised 0.8 per cent to 3.35p.

PowerGen earned £58m (£169m) in the six months to September 30, up from £27m. The increase was more marked at the operating level which excludes interest earnings from British Coal next year. But there was a chance that the government might mandate higher stocks to lift coal demand.

The underlying increase was

less, Page 16

GAN acquires 10% of Imperio

By Alice Rawsthorn in Paris
and Peter Wise in Lisbon

GAN, one of France's largest insurance groups, is accelerating its international expansion by acquiring a 10 per cent stake in Imperio, the biggest insurer in Portugal.

The investment comes at a time when a number of French insurers are expanding into other countries. Assurances Générales de France (AGF) recently strengthened its involvement with AMB of Germany and Union des Assurances de Paris (UAP) is still locked in negotiations to try to expand into the German market by taking a stake in Colonia.

France's insurance compa-

nies have been hit by the economic slowdown and by the fall in the value of their property holdings.

However, they have not suffered to the same extent as their counterparts in the US and UK.

GAN, the smallest of France's big three state-controlled insurers, recently reported a fall in net profits to FF798.7m (£50.37m) in the first half of this year from FF861.9m in the same period in 1991.

Imperio controls 12.5 per cent of the Portuguese insurance market with premiums from SF1.2bn.

The GAN deal is a by-product of a change in control at Imperio which puts entrepre-

neur Mr Jose Manuel de Melo back at the helm of Imperio, 17 years after the company was nationalised.

He is paying the state €15.4bn (£10.3m) for 70 per cent of Imperio.

In a subscription operation for the remaining 30 per cent of capital, GAN was the leader among 11 foreign investors, acquiring 10 per cent.

Company employees acquired 10.5 per cent and small savers 4.5 per cent, both at discounted prices.

Mr de Melo, who is rebuilding a financial and industrial empire largely destroyed by Portugal's post-revolutionary nationalisations of 1975, indicated he did not plan large management changes.

Discount house shares jumped a week ago as the market digested the impact of September's upheaval in financial markets on the results of King & Shaxson, another specialist money market dealer.

The latter has denied the existence of a deal but this has not prevented Rinascente shares rising from £3.600 to as

high as £8.450 in under six weeks. Yesterday they quoted at £8.380.

Fiat has made no secret it is looking at ways of raising cash and reducing non-core businesses to fund heavy capital spending over the next decade in the automotive sector.

Rinascente was founded in 1917. Control was sold by Fiat to the Cabassi group in the 1980s. Fiat reacquired 51 per cent in 1984.

With half-year turnover of £2.235m (£1.56m), Rinascente is a useful source of cash flow to Fiat.

However, Rinascente requires at least £1.170m to be invested by 1996 in new malls

and hypermarkets to bring Italy closer to the European norm in modern retailing. Only 35 per cent of Italian food sales are through super/hypermarkets, less than half the level of France.

Expansion has been largely financed by the sale of older properties but with property prices slipping and the market depressed, it is increasingly difficult to fund investment from such a source.

Prior to speculation about a disposal by Fiat, Rinascente's ordinary shares were capitalised at £8.75p, while the savings and privileged shares had a combined capitalisation of £10.50p.

The present acting chief executive, Mr Sven-Erik Hervall will remain responsible for co-ordinating the group's Swedish construction operations and property management until Skanska's annual meeting next May. Mr Schorling will take up his new post on January 1.

"Skanska will have a president with well-documented leadership qualities and sound business sense with extensive knowledge of the building trade from the supplier side and wide international experience," said Mr Percy Barnevick, the company's chairman.

• The first wave of Czechoslovakia's voucher privatisation programme will probably end in late January. Reuter reports

from Prague.

Von Roll expects bigger losses

By Ian Rodger in Zurich

VON ROLL, the Swiss steel and engineering group in which Proventus of Sweden bought a 19.7 per cent voting stake last December, said it expected its 1992 losses to be significantly higher than last year's SF370m (\$20.8m).

A recovery was not expected until the second half of 1993 at the earliest, so that a loss was

anticipated next year as well, the company said.

This contrasts with a statement in August when the directors said they looked for an improvement in the second half of this year.

They said sales rose 6 per cent in the first half to SF1.1bn but margins fell 13 per cent to SF1.6bn.

Proventus said when reveal-

ing its stake that the investment would be of long-term advantage, because of Von Roll's interests in waste management systems and other environmental technologies.

Von Roll management did not welcome the investment and made clear that Proventus would be held to the by-laws for bidding any shareholder from exercising more than 6 per cent of the total voting capital.

However, the reorganisation at Von Roll, under way since Mr George Blundell took over as chief executive earlier this year, is believed to have resulted in a cautious approach and so benefit less from recent market upheavals.

Mr David White, deputy chairman of Cater Allian, which announces results today, said yesterday: "We're not making any statement. It's been suggested on one or two occasions in the past, and we didn't make any statement then either."

TAP-AIR PORTUGAL, the state-owned airline, could reduce its workforce by 12 per cent by the end of 1993 to cut heavy financial losses, company officials said yesterday.

The officials said 1,500 of TAP's 10,500 workers were expected to leave as a result of voluntary redundancy schemes, early retirement and the cancellation of fixed-term contracts. They stressed there would be no forced dismissals.

TAP, which has not been profitable since 1973, earlier forecast 1992 would be a break-even year. But officials now admit losses will soar above Esf85m (£56.4m) compared with a loss of Es2.1m in 1992.

Officials said the higher than expected losses were caused by currency factors which had affected all sources of income from ticketing to maintenance and to a fierce price war that had slashed tariffs. TAP's forecast loss is in spite of a 13 per cent increase in traffic and a

rise in seat-occupancy rates.

As part of its retrenchment plans, TAP did not renew the contracts of 600 temporary staff which expired in October. It will also offer early retirement deals to 835 workers who will reach the age of 55 before the end of this year.

The government is preparing to privatise 49 per cent of TAP's capital in the second half of next year. Iberia, Spain's national carrier, has said it is a leading contender to purchase a large stake in TAP.

• The government of Israel is to publish this survey on December 7 1992.

Israel's future will be shaped by two over-riding issues that will face the new government: how to pursue the Middle East peace negotiations and how to regenerate a lacklustre economy weighed down by immigration from the former Soviet Union.

The FT proposes to

publish this survey on December 7 1992.

Notice is hereby given that the rate of interest on the Floating Rate Subordinated Capital Notes due 18th February, 1993 is 4.40252% per annum on an interest amount of US \$563.02 per US \$500 principal amount of Notes payable on February 18, 1993.

Agent Bank: Morgan Guaranty Trust Company of New York, 35, Avenue des Arts, 1040 Brussels

The dividend is not subject to any tax. The rate of interest on the Floating Rate Subordinated Capital Notes will be applicable to IDR-holders presenting their coupon to the offices of the Depository without the appropriate non-Belgian resident certificate.

Depository: Morgan Guaranty Trust Company of New York, 35, Avenue des Arts, 1040 Brussels

The notes are not redeemable prior to maturity. The浮息率 will be applicable to IDR-holders presenting their coupon to the offices of the Depository without the appropriate non-Belgian resident certificate.

For the period from November 19, 1992 to February 18, 1993 the Notes will carry an interest rate of 4.40252% per annum on an interest amount of US \$563.02 per US \$500 principal amount of Notes payable on February 18, 1993.

Agent Bank: Bank of America NT & SA London

Prices are determined for every half-hour in each trading hour period. Prices are in pounds sterling per unit of principal amount of Notes.

To convert prices to pounds per thousand-hour period, multiply by 1000 and divide by 1000.

Notes will be issued in units of £1000 each.

Interest will be paid quarterly on the last day of each quarter.

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INTERNATIONAL COMPANIES AND FINANCE

Saab-Scania hoists profits as orders remain healthy

By Robert Taylor

in Stockholm

SAAB-SCANIA, the Swedish vehicle and aerospace group, increased profit after financial items to SKr1.65bn (\$375m) in the first nine months, a substantial improvement on the SKr97m recorded in the same period of 1991.

Orders grew to SKr27.4bn from SKr18.5bn, mainly due to the development of the JAS39 Gripen fighter aircraft project.

Consolidated net income advanced to SKr1.65bn from SKr1.02bn last time, while return on capital employed grew to 12 per cent from 9.8 per cent.

However, Mr Lars Kyberg, group president, warned that his previous profits forecast for the year stood firm at around

the SKr1.70bn achieved last year.

This suggests that the reduced demand for trucks and commercial aircraft, as well as the growing losses at Saab Automobile, jointly owned with General Motors of America, will lower the group's profits in the fourth quarter.

Mr Kyberg added that Saab-Scania was prepared for "a difficult 1993 and for an upturn further ahead," mainly thanks to extensive capital spending on new product programmes and rationalisation measures.

The group suffered a 5 per cent cut in consolidated sales in trucks and buses to SKr15.9bn from SKr16.6bn in the first nine months. It reported a weak market for both products across Europe with 21,900 trucks and buses

in the SKr2.19bn for the same period of last year.

The total value of investor's share portfolio fell by 2 per cent from SKr17.84bn when the general Stockholm bourse index dropped by 24 per cent.

Hollinger revenues rise strongly

By Bernard Simon

in Toronto

HOLLINGER, the publishing company controlled by Mr Conrad Black, has reported a substantial rise in revenues and a modest third quarter profit.

The Toronto-based company, whose flagship is a 65 per cent stake in the UK Telegraph group, posted net earnings of C\$9.1m (US\$7.1m), or 13 cents a share, compared with a C\$7.8m loss, equal to 21 cents a share, a year earlier.

Revenues jumped by 25 per cent to C\$21.5m.

Hollinger provided no other details in its third quarter announcement, and the

company spokesman was unavailable for comment.

Nine-month earnings were C\$63.2m, or C\$1 a share, up from C\$21.9m, or 18 cents a share. The latest figure includes a C\$4.2m gain from the sale of a 9 per cent stake in United Newspapers, the recent Telegraph share issue and refinancing costs, all of which were reported in the first six months of the year.

Besides its stake in the Telegraph, Hollinger publishes over 200 mostly small newspapers in north America and owns the Jerusalem Post.

The Telegraph also has a 15 per cent stake in Australia's

John Fairfax group.

Earlier this month Mr Black broadened his base in North American publishing by becoming the largest single shareholder in Southam, Canada's biggest newspaper chain.

Hollinger agreed to pay C\$25.5m for the 23 per cent stake in Southam previously held by Torstar, another Canadian publishing group.

Hollinger is prevented by a Southam "poison pill" from immediately buying more of Southam's stock. But the deal fits the strategy which Mr Black has favoured in the past of gaining control of troubled companies by starting off with a minority stake.

Maple Leaf in third-term advance

By Bernard Simon

MAPLE LEAF FOODS, the Canadian food processor 56 per cent owned by Hillsdown Holdings of the UK, has overcome fiercely competitive markets to report a small increase in third-quarter earnings from continuing operations.

The steady performance was in spite of a 6 per cent drop in sales, and was ascribed mainly to improved margins as a result of the restructuring and belt-tightening measures which Hillsdown has put in place since it took over the company in mid-1990.

Earnings from continuing

operations climbed to C\$19.4m (US\$15.2m), or 24 cents a share, from C\$15.2m, or 22 cents, a year earlier. Sales fell to C\$58.5m from C\$74.7m.

The company also reported interest income of C\$1.7m, compared with financing charges of C\$3.3m a year earlier.

Mr Charles Bowen, chief executive, said the drop in sales resulted from falling consumption and an unusually wet summer.

Economies of scale helped margins in several areas of Maple Leaf's business. For example, a joint flour milling venture with ConAgra, the US

food processing giant, has enabled the Canadian company to benefit from ConAgra's payroll and purchasing facilities.

Fork earnings rose as a result of combining production into a single plant.

On the other hand, poultry continues to suffer from overcapacity, while the bakery business was hurt by intensifying competition and downgrading to lower-priced products.

Maple Leaf is seeking an acquisition in the US food industry. It has the advantage of virtually no long-term debt and cash reserves of over C\$160m.

Asarco shakes up divisions as focus shifts

By Laurie Morse in Chicago

ASARCO, one of the world's largest non-ferrous metals producers, is reorganising its business divisions to reflect its new thrust as an integrated mining company.

The company, now organised around mining, smelting and refining operations, is restructuring into two new divisions, one comprising all its copper mining and processing businesses, and a second covering its lead/zinc and aggregates businesses. Asarco's specialty chemicals business will not be affected by the change.

"The focus of Asarco's business strategy since 1985 has been on acquiring ore reserves and expanding our mining capabilities," said Mr Richard Osborne, Asarco chairman.

With expansion projects at Mission and Ray copper mines in Arizona completed this year, and modernisation work on its El Paso, Texas, smelter scheduled to be finished in early 1993, Mr Osborne said the company had met its goal of becoming a fully integrated producer of copper, and of lead in Missouri.

The expansions and improvements were made over a five-year period at a cost of about \$1.0bn.

Capacity of its Mission copper mine was expanded by 42 per cent, and operations at the Ray mine, also in Arizona, expanded by about 58 per cent. Asarco mined 73,900 tons of copper in the third quarter, and 31,400 tons of lead. In 1991, Asarco had copper sales of \$1.03bn.

The report suggests funds should account for premiums paid and received, and should mark option prices to market, even though this does not reflect real exposure. "In an ideal world, we would go further," said Mr Glynn Peat, chairman of the futures and options working party.

Pensions Fund Investments: Futures and Options by the Pensions Research Accountants Group, published by Holmes, Watson & Partners, London.

The report focuses on strategies and risks to be considered by trustees and ways of constraining investment managers. Prag supports Life's view on reporting futures on an "associated economic exposure" basis - looking at the total exposure of a particular position, rather than just taking account of the initial margin payment. But the valuation of options is more complicated, since accurate reporting requires technical calculations of the relationship between cash prices and option prices.

The report suggests funds should account for premiums paid and received, and should mark option prices to market, even though this does not reflect real exposure. "In an ideal world, we would go further," said Mr Glynn Peat, chairman of the futures and options working party.

Pensions Fund Investments: Futures and Options by the Pensions Research Accountants Group, published by Holmes, Watson & Partners, London.

Cascades returns to the black

By Robert Gibbons

CASCADES, a Canadian-based paper and packaging group with plants in Europe, earned C\$13.6m (US\$10.6m), or 25 cents a share, in the first nine months, against a loss of C\$4.9m, or 9 cents a share, a year earlier. Sales were C\$64.3m, up 4 per cent.

Third quarter profit was

C\$1.3m, or 2 cents a share, against a loss of C\$6.3m, or 16 cents, a share a year earlier on sales of C\$21.7m, compared with C\$6.5m. Both 1991 periods included write-downs for a pulp mill closure.

Cascades expects to make an initial public offering of Cascades Paperboard International this year. This new subsidiary includes nearly all its international packaging interests.

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INTERNATIONAL COMPANIES AND FINANCE

Daewoo given unit merger deadline

By John Burton in Seoul

THE South Korean government said yesterday that Daewoo, the nation's fourth biggest conglomerate, must merge its shipbuilding and machinery subsidiaries by the end of the year.

The government agreed in 1989 to provide rescue loans to debt-ridden Daewoo Shipbuilding, an unlisted subsidiary, on condition it would later merge with its listed Daewoo Heavy Industries to improve the group's financial stability and rationalise operations.

The rescue package included loans and loan extensions totalling Won400bn (\$502.8m) from the state-owned Korea

Development Bank. Daewoo also agreed to dispose of other assets, including four subsidiaries, property and stock, to keep the shipyard afloat.

Nonetheless, Daewoo has invested Won500bn in Daewoo Shipbuilding as a result of the asset sales.

Daewoo's shipbuilding unit suffered losses in the late 1980s, caused by labour problems. Losses amounted to Won69.5bn in 1987, but narrowed to Won39.7bn by 1990.

Daewoo has asked the government several times to drop the merger condition since Daewoo Shipbuilding has returned to profitability, with earnings reaching Won9bn in 1991.

Analysts said yesterday that Daewoo may try to delay the

It estimates that profits will reach Won150bn this year on sales of Won1.69bn, as the company diversifies into other business sectors, including vehicle manufacturing.

The government did not reveal what penalties it might impose against Daewoo if the company refused to obey the order.

• Daewoo said yesterday it would begin developing a coal mine in China's Shandong province this year.

The mine venture will be a joint project with the Shandong government, each investing \$150m.

Daewoo will also study the feasibility of manufacturing petrochemicals and rail carriages and building a hotel in the region.

Mercedes takes stake in Ssangyong Motor

By John Burton

MERCEDES-BENZ, the German carmaker which is part of the Daimler-Benz group, yesterday acquired a 5 per cent shareholding in Ssangyong Motor, South Korea's fifth biggest vehicle producer, with the formal signing of a contract in Seoul.

Mercedes is the first European company to hold equity in a Korean automotive company. It has an option to increase its shareholding to 10 per cent by the end of 1996.

NZ recycling venture planned

SIMSMETAL, an Australian recycling company, has agreed to take control of the New Zealand operations of Pacific Metal Industries, a Fletcher Challenge (FCL) subsidiary, for NZ\$20m (£US\$10.5m), writes Terry Bell in Wellington.

The companies will form a 50-50 joint venture which will dominate New Zealand's recycling of ferrous and non-ferrous materials.

The FCL unit has been the leading ferrous scrap recycler in New Zealand with an annual throughput of 150,000 tonnes.

The venture, to be known as Sims Pacific Metals, will be contracted to supply Pacific Steel, the FCL-controlled Auckland iron mill, with raw and imported materials.

Proton wins a waiver on 30% foreign share ceilingBy Kieran Cooke
in Kuala Lumpur

PROTON, the Malaysian carmaker, has won approval from the Malaysian government for foreigners to own more than 30 per cent of its shares.

Until now Malaysia has imposed a 30 per cent foreign shareholding limit on local companies involved in important sectors of the economy.

Proton has a Malaysian government shareholding of just under 50 per cent. Mitsubishi, the Japanese carmaker, which has been central in developing the Proton car, holds about 20 per cent of its equity.

Foreign share buyers have shown strong interest in Proton recently and the 30 per cent shareholding ceiling was reached this month. The local market had expected Proton to apply for a separate foreign listing, but the government decided to waive the 30 per cent ruling.

Analysts doubt the government will lift the 30 per cent foreign shareholding limit across the board. They say such moves will be made only when there is sustained foreign interest in a stock.

There have been rumours that Hicom, the Malaysian government controlled industrial holding company with a 29 per cent Proton stake, might sell its shares in the car maker to raise cash for acquisitions.

Nocil profits slip to Rs50m

NATIONAL Organic Chemicals Industries (Nocil), the Indian petrochemicals group in which Anglo Dutch oil group Royal/Dutch Shell holds 33.8 per cent and the local Mafatral Group holds 14 per cent, suffered a first-half setback, writes R. G. Murthy.

Net profits slumped by nearly two thirds to Rs49.8m (\$1.75m) in the six months to September 30, from Rs132.2m a year earlier, on sales marginally above at Rs2.72bn against Rs2.70m. Gross profits fell to Rs182.7m from Rs378.9m.

Shell has given Nocil the go-ahead for the first phase of a Rs4.32bn convertible bond issue to finance the building of a Rs30bn naphtha cracker.

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Mr Alan Coates, the current chairman, retires from this position to become deputy chairman.

Mr John Fletcher, 41, will succeed Mr Pemberton as chief executive.

The company said it was seeking shareholders' approval for the issues and for an

increase in its capital to Rs15bn from Rs1.5bn. Of 350m new Bt10 bonds, 175m will be set aside for buyers who wish to exercise their rights.

Land and House will use Bt50m of the money raised to reduce debt and the rest to buy land and property.

Unconsolidated third quarter net profits rose 66 per cent to Bt314m over the same period

S African insurance group rises to R81mBy Philip Gavith
in Johannesburg

SOUTHERN Life, South Africa's second largest listed insurance company, increased attributable profits by 18.5 per cent to R81m (\$27m) in the six months to September.

Net premium income rose to R1.15m from R53.2m during the same period in 1991. Net investment income, however, fell from R530.8m from R542.6m.

Mr Jan Calitz, managing director, attributed this to lower interest rates and minimal growth in dividends from share investments. The rise in total income was limited to a 12 per cent increase, to R1.68m from R1.49m.

Attributable profits rose to R81m from R68.3m, equivalent to 49 cents a share against 40.5 cents.

The interim dividend was lifted to 32 cents per share from 27 cents.

Mr Calitz said the company had continued its practice of setting interim earnings and dividend figures at 50 per cent of the previous year's total.

Full actuarial valuations were undertaken at the end of each year.

Total assets rose 6.3 per cent to R17.5m from R16.4m.

The figures reflect the recent weak performance of the South African stock market.

New business totalled R511m, a 38 per cent rise over the 1991 first half.

Single premium business accounted for R299m and new recurring business for R212m.

Appointments at Brambles

BRAMBLES Industries, an Australia-based transport and waste-management company, said yesterday that Mr Gary Pemberton will retire as chief executive in March but will take on the role of chairman, AP-DJ reports from Sydney.

Mr Alan Coates, the current chairman, retires from this position to become deputy chairman.

Mr John Fletcher, 41, will succeed Mr Pemberton as chief executive.

Company executives in Bangkok said an announcement was expected in the next few days, following delays caused by the unfamiliarity of Thai accountants and advisers with such a transaction and by the slowness of the Stock Exchange of Thailand in granting its approval.

One stockbroker in Thailand said yesterday: "Official concerns are that given the weak

Toyota and bank named as takers in Indonesia's Astra

By William Keeling in Jakarta

ASTRA International, Indonesia's dominant automotive company, yesterday announced the identity of the two buyers of 40m shares sold last Friday for Rp400bn (\$191m) by the Soeryadaya family, its majority shareholder.

The shares, 16.5 per cent of those issued, were sold in two 20m blocks to the pension fund of state-owned Bank Dagang Negara (BDN) and to Newark

Bank Summa. We don't want to create a precedent here," he explained.

Executives of 17 private banks, which are forming a consortium to take over Bank Summa, which was suspended from clearing operations by Bank Indonesia, the Indonesian central bank, last week with bad debts of over Rp1,000bn.

Banks say the Soeryadaya family may have pledged much of their remaining Astra stake against loans.

The announcement that BDN

pension fund has taken 20m Astra shares could cause a rift within the Indonesian government over the use of state

Thai group to take control of parent

By Victor Mallet in Bangkok

CHRISTIANI and Nielsen (Thai), the Thai construction company, is planning to take control of its Danish parent Christiani and Nielsen and move the group's headquarters to Bangkok in what is thought to be the first such "reverse takeover" of its kind in Thailand.

The move, confirmed by the Thai company yesterday, reflects the increasing strength of the subsidiary compared with its ailing Danish parent.

One stockbroker in Thailand said yesterday: "Official concerns are that given the weak

nature of the parent company it might be open to some kind of hostile takeover."

Christiani and Nielsen (Thai), which is 42.17 per cent owned by the Danish parent, declined to give financial details of the proposed deal yesterday.

Company executives in Bangkok said an announcement was expected in the next few days, following delays caused by the unfamiliarity of Thai accountants and advisers with such a transaction and by the slowness of the Stock Exchange of Thailand in granting its approval.

"We want to put some gas into it."

He added: "It does make commercial sense. It does give access to resources which this company does not have at the moment... I think it's a bit unusual - the first time that a Thai company is taking over its parent."

Christiani and Nielsen (Thai) shares have been suspended at its parent.

Land and House plans two bond issues

By Victor Mallet

LAND and House, the Thai property developer, yesterday announced plans to launch a \$50m convertible bond, expected to be listed in London, and a Bt2bn (\$73.7m) bond for the Thai market.

The company said it was seeking shareholders' approval for the issues and for an

increase in its capital to Bt5bn from Bt1.5bn. Of 350m new Bt10 bonds, 175m will be set aside for buyers who wish to exercise their rights.

Land and House will use Bt50m of the money raised to reduce debt and the rest to buy land and property.

Unconsolidated third quarter net profits rose 66 per cent to Bt314m over the same period

CONTRACTS & TENDERS**Treuhandanstalt**

(The government agency privatising eastern Germany property)



Tender for the sale of plants of the
CHEMIE AG Bitterfeld-Wolfen
in Sachsen-Anhalt/Eastern-Germany

(CB-1) Bleaching activator plant

of Chemie AG Bitterfeld-Wolfen

O-4400 Bitterfeld

The bleaching activator is a new patented product which was developed by Chemie AG. It is distinguished by high efficiency and ecological relief. The product DADHT has already been established on the market with success and is suitable as an additive for detergents and disinfectants as well as for bleaching paper products free from chlorine. At present the newly equipped production plant is operated by 22 employees. The plant is located on a property of approx. 4,400 sqm.

(CB-2) Granulating plant

of Chemie AG Bitterfeld-Wolfen

O-4400 Bitterfeld

At the granulating plant of Chemie AG PVC granulates of different hardness are produced by 49 employees at present. The five product lines (two cable-granulating plants, one physiologically nonobjectional granulating plant, one hard-granulating plant and one soft-granulating plant) are located at the company's extensive site (5,800 sqm) with an open-air storage unit of about 2,800 sqm.

For further free information (plant profiles, visit authorization, etc.) please contact:

Treuhandanstalt
Central Tender Office
Leipziger Straße 5-7
D-1080 Berlin/Germany
Tel. +49-30-31542618
Fax +49-30-31542641
Telex 305141 thaz d

Tender conditions

1. In accordance with the legal mandate, the Treuhandanstalt (the "THA") intends to sell the aforementioned objects by means of a tender.

These objects are sold as assets. Bids for other items for local assets (building, equipment and real estate), inventory is to be valued at the time of acquisition.

2. Anyone is entitled to bid.

3. In deciding among the bids, the THA will take into consideration, among other things, the bid price, the business plan submitted, commitment to maintain or create jobs, and pledges to invest, each of which will be considered part of the bid.

4. Interested parties are requested to perform their own research and can obtain further information without charge from the Central Tender Office of the THA. The THA is not responsible for the accuracy and completeness of this information.

Prospective bidders will receive written authorization from the Central Tender Office to visit the plant on the basis of which an entitled person will arrange for a guided visit.

5. Bids are to be submitted in a sealed envelope marked only with the name of the plant, for which the bid is submitted.

6. Geography: not later than 2 p.m. (local time), on January 14, 1993 (the closing date). The bid will be forfeited if the bidder does not attend the tender or fails to hold its bid open during the required period or refuses to sign a contract in accordance with its bid.

7. The THA will decide on the bids within ninety (90) days after the closing date. The THA is not bound to accept any bid and may accept a bid other than the highest.

8. To the extent that a previous owner has submitted a claim seeking restitution (in whole or in part) of a plant, a sale will require either the approval of the claimant and/or a certificate of investment preference according to the respective law (InvOr).

Office hours for the Central Tender Office of the Treuhandanstalt are Monday through Friday from 8:00 a.m. until 4:00 p.m. (local time).

HOUSE MORTGAGE RATE

Clydesdale Bank PLC announces that its House Mortgage Rate is being reduced to 8.55% per annum

For new loans the rate will apply from 1st December 1992 and for existing loans the rate will be effective from 1st January 1993.

Derivatives

The Financial Times proposes to publish this survey on December 8, 1992

If Europe's No. 1 telecommunications company can master possibly the biggest telecommunications challenge ever, it can probably solve your most complex problem as well.

The reunification of Germany represented an enormous challenge for Telekom. In the interests of the fastest possible economic recovery, employment and commercial competitiveness, it was essential to transform the completely insufficient and

outmoded telecommunications infrastructure in the East. An unprecedented task.

We're succeeding. Already today, 98 percent of all business organisations are now equipped with at least one telephone line. And in a few years, the eastern part of Germany will possess one of the most sophisticated telecommunications networks in the world and, at the same time, profit from our expertise in innovative technologies such as ISDN and fibre optics. No one is as advanced as Telekom in the development of ISDN, the future in telecommunications networks, and today we already operate Europe's biggest and most modern fibre optics network. Naturally, Telekom's customers also profit from our comprehensive satellite capacity – after all, we are members of the world's four most important satellite organisations. All of which makes the reunified Germany particularly attractive as the central hub and base for the flow of information throughout Europe. So if you're looking for a global, experienced partner, just get in touch with us.

Communications Networks made in Germany.



We tie markets together.



Te-l-e-k-o-m

INTERNATIONAL CAPITAL MARKETS

Dutch, Belgian rate cuts dominate trading

By Tracy Corrigan

SMALL interest rate cuts in the Netherlands and Belgium dominated trading in European government bonds yesterday, leading to a late rally in most European markets yesterday.

■ **ALTHOUGH** Germany was closed for a holiday, the impact fed through into the German

GOVERNMENT BONDS

bond market, as speculation mounted that a German interest rate cut may follow shortly. The German bond future on the London International Financial Futures & Options Exchange rose 4 point to close at 91.36.

Dealers said the reaction was exaggerated because of thin volume due to the holiday.

■ **THE** 10 basis-point cut in the Dutch special advances rate to 8.70 per cent yesterday pushed Dutch rates below German rates once again. The special advances rate is comparable to the German repo rate, cur-

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/04/92	107.0612	-0.13	8.91	8.88	8.88
BELGIUM	8.750	08/02	104.1600	+0.20	8.10	7.97	8.24
CANADA	8.500	04/02	102.8000	+0.49	8.07	7.94	7.91
DENMARK	9.000	11/00	100.2250	-0.75	8.03	8.35	8.15
FRANCE	8.500	05/92	101.7967	+0.24	7.98	7.91	8.45
GERMANY	8.500	11/03	104.0600	+0.28	7.29	7.92	7.35
ITALY	8.000	05/02	94.7750	-0.14	13.39	13.40	14.34
JAPAN	4.800	05/02	101.3444	-0.13	4.54	4.58	4.71
NETHERLANDS	8.250	05/02	104.7300	+0.19	7.53	7.51	7.61
SPAIN	10.000	10/02	98.5500	+0.07	12.39	12.58	12.88
UK GILTS	8.750	05/02	102.1000	+1.02	7.12	6.91	7.52
US TREASURY	6.378	05/02	98.31	+0.02	8.31	8.03	8.67
ECU (French Govt)	8.500	03/02	99.0250	+0.30	7.25	8.08	7.57

Yields: Local market standard. *Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents).

Prices: US, UK, Sfrs, others in decimal. Technical Data: ATLAS Price Sources

rently 8.75 per cent, which added to expectations that the repo rate is set to fall.

The Belgian central bank again moved in tandem with the Dutch, cutting its overnight rate by five basis points. "Although German interest rates are on the way down, [yesterday's rate cuts are] a flimsy reason to conclude that

there will be an imminent German rate cut," said Mr Klaus Bader, an economist at UBS Phillips and Drew. "The two currencies [guilder and Belgian franc] move in tandem, and [the central banks] have clearly reacted to the strength of the currencies."

■ NEWS of the Dutch and Bel-

FT FIXED INTEREST INDICES

Nov 10 Nov 17 Nov 18 Nov 19 Nov 20 Nov 21 Nov 22 Nov 23 Nov 24 Nov 25 Nov 26 Nov 27 Nov 28 Nov 29 Nov 30 Nov 31 Nov 32 Nov 33 Nov 34 Nov 35 Nov 36 Nov 37 Nov 38 Nov 39 Nov 40 Nov 41 Nov 42 Nov 43 Nov 44 Nov 45 Nov 46 Nov 47 Nov 48 Nov 49 Nov 50 Nov 51 Nov 52 Nov 53 Nov 54 Nov 55 Nov 56 Nov 57 Nov 58 Nov 59 Nov 60 Nov 61 Nov 62 Nov 63 Nov 64 Nov 65 Nov 66 Nov 67 Nov 68 Nov 69 Nov 70 Nov 71 Nov 72 Nov 73 Nov 74 Nov 75 Nov 76 Nov 77 Nov 78 Nov 79 Nov 80 Nov 81 Nov 82 Nov 83 Nov 84 Nov 85 Nov 86 Nov 87 Nov 88 Nov 89 Nov 90 Nov 91 Nov 92 Nov 93 Nov 94 Nov 95 Nov 96 Nov 97 Nov 98 Nov 99 Nov 00 Nov 01 Nov 02 Nov 03 Nov 04 Nov 05 Nov 06 Nov 07 Nov 08 Nov 09 Nov 10 Nov 11 Nov 12 Nov 13 Nov 14 Nov 15 Nov 16 Nov 17 Nov 18 Nov 19 Nov 20 Nov 21 Nov 22 Nov 23 Nov 24 Nov 25 Nov 26 Nov 27 Nov 28 Nov 29 Nov 30 Nov 31 Nov 32 Nov 33 Nov 34 Nov 35 Nov 36 Nov 37 Nov 38 Nov 39 Nov 40 Nov 41 Nov 42 Nov 43 Nov 44 Nov 45 Nov 46 Nov 47 Nov 48 Nov 49 Nov 50 Nov 51 Nov 52 Nov 53 Nov 54 Nov 55 Nov 56 Nov 57 Nov 58 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COMPANY NEWS: UK

ICI decision on split fixed for February

By Paul Abrahams

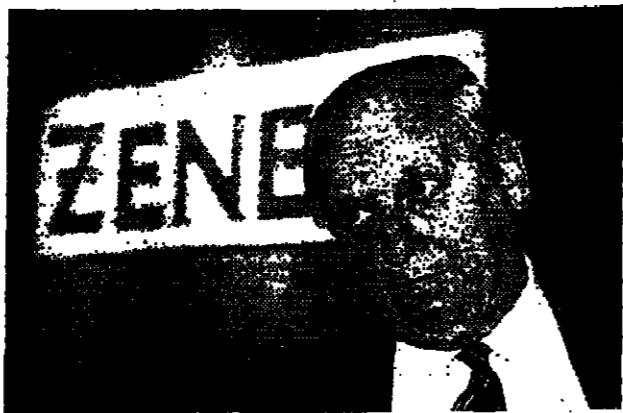
SIR DENYS Henderson, chairman of Imperial Chemical Industries, yesterday admitted there had been a deterioration in market conditions since July, when he announced the company's intention to split into two separately quoted entities.

A decision whether to go ahead with the split would be made in February and be dependent on market conditions, Sir Denys said. The fall in UK interest rates and decline in sterling would prove beneficial, he pointed out.

However, the board would consider the group's trading outlook for next year and the willingness of stock markets to accept a share issue by the bi-science business yesterday renamed Zeneca, which includes the pharmaceuticals, agrochemicals and most of the technical divisions.

Mr David Barnes, chief executive designate of Zeneca, said the split increased the possibility that Zeneca might make a series of acquisitions. Although the group had a viable base it did not have critical size in a number of markets. There was no detailed master-plan of acquisitions, however.

The new ICI executive team will be headed by Mr Ronnie Hampel, as chief executive officer. It will include Mr Colin



Fergus Wilson

Sir Denys Henderson: deterioration in conditions

Short, presently ICI finance director, Mr Chris Hammon and Mr Rob Margetts. Mr Victor White will continue as solicitor and secretary, while Mr Alan Spall will remain general manager of finance and Mr Trevor Harrison general manager of planning.

As well as Mr Barnes, the Zeneca board will involve Mr Peter Doyle and Mr Tony Rodgers, together with Mr John Mayo, finance director. Mr Graeme Musker will be secretary and solicitor, Mr Norman Lyle, general manager of finance, and Mr Hugh Donaldson, general manager of corporate resources.

Sir Denys, who will be non-executive chairman of both

IDV sizes up 33.8% Buton stake

By Philip Rawstorne

INTERNATIONAL Distillers & Vinters, the drinks arm of Grand Metropolitan, is to acquire a 33.8 per cent stake in Buton, the Italian premium spirits producer.

The £21m deal, with a group of minority shareholders, follows IDV's acquisition earlier this week of a 30 per cent stake in Gonzalez Byass, the Spanish sherry and brandy company.

IDV stressed yesterday the move did not signal a full bid for the Italian company, which is controlled and managed by the Sassoli di Blanchi family.

"An approach will be made proposing a commercial relationship between IDV and Buton on a worldwide basis," it said.

"In the event that IDV is unable to develop such a long term relationship, it has made arrangements which will allow it to sell the 33.8 per cent interest back to the vendor shareholders."

A partnership agreement with Buton, on the lines of those being developed with Gonzalez Byass and Jose Cuervo in Mexico, would give IDV access to Italy's leading spirits brand, Vecchia Romagna, a premium brandy, together with a range of liqueurs and wines.

Italian sales of Vecchia Romagna amount to nearly 300,000 cases a year.

Another 200,000 cases are exported, according to International Drinks Bulletin. Buton has been trying to expand export sales and access to IDV's international distribution network would offer considerable opportunities.

The Italian group, which is the only drinks company quoted on the Milan stock exchange, also has a specialty foods business.

ACT metamorphosis attracts admirers

Profits of up to £10m are expected from the computer group, reports Alan Cane

ANYONE awakening from a decade-long slumber might wonder what the fuss over ACT Group is all about.

The Birmingham-based computing services company is expected today to release interim figures showing growth and profitability that would be the envy of larger competitors. Nothing very unusual about that, the erstwhile sleeper might think. ACT was always a quality stock.

But in those ten years the sleeper would have missed a remarkable metamorphosis.

The company has gone from computing services to hardware manufacturing under the Apricot banner and back again to computing services under its original name, the barely profitabile hardware arm disposed of to Mitsubishi Electric of Japan.

The quality of the company's earnings over the past 30 months is convincing observers that ACT is fast becoming a kind of computing services company new to the UK; a supplier of packaged software with a range of products international in appeal and broad enough to protect its profitability in the worst trading environment the industry has ever experienced.

It is expected to announce pre-tax profits of between £2.5m and £10m, up as much as 30 per cent on the same period last year, which itself was boosted by £1m from the sale of shares in SD-Silicon, another services company, to Electronic Data Systems.

European services companies have traditionally been weak in the package business, having neither the homogeneous market nor economies of scale (or, sadly, the money-splurting ideas) which have been the keys to the success of US packaged software companies like Microsoft or Lotus.

There are only a few exceptions: Micro Focus of the UK, whose software engineering tools are the justification for its £24-plus share price, or SAP



Maintaining momentum: Mike Hart, managing director (left) with Roger Foster, chairman

of Germany whose corporate accounting package is used by a clutch of international companies.

ACT, however, now derives more than half its profits from the package business. Through a combination of internal development and acquisition, it has built up a portfolio of products in a diversity of market sectors.

The City seems encouraged to believe that ACT has got the recipe right, predicting pre-tax profits for the full-year of about £22m on sales of more than £150m, the second year in succession in which profits will have risen by about 30 per cent.

Results of that order would put ACT on an unambitious prospective p/e of about 15, in line with the sector average.

ACT operates in five very different areas: finance, healthcare, the public sector, corporate networks and computer support.

Computer support - essentially hardware and software maintenance - is a mature business growing slowly but providing a steady revenue stream. Networking is expanding vigorously, but revenue growth is affected by the falling cost of hardware.

The market for finance and healthcare packages, however, is growing rapidly, a phenomenon ACT has exploited through a series of shrewd, sometimes

systems for banks and insurance companies and into the emerging financial centres of the Middle and Far East and retail banking packages.

Through Quotient and Kindle, ACT took the critical step to become an international software company.

Mr John Patterson, electronics industry analyst with Albert E Sharp, ACT's broker, points out that the group now has 10 developed financial software packages which could be sold in seven different countries, a matrix of 70 marketing opportunities, of which ACT is currently exploring 28.

"There is still an enormous amount to go for," he says. An example is the pioneering sale of ACT Citydesk market information delivery system to Kemper Securities Group in Chicago.

ACT bought Kindle, Ireland's largest software house, and the City of London firm Quotient.

Now MW, the stock processing company, went earlier this year to ACT for £3.8m, representing 18p a share, or 43 per cent of the price prior to the bid, a reflection both of NMW's problems and a sharp rise in the company's price as rumours of the bid spread.

Quotient had a string of overseas offices, but Mr Roger Foster, ACT chairman and founder, says the £34m Kindle acquisition took the company out of its traditional role of developing departmental

systems for banks and insurance companies and into the emerging financial centres of the Middle and Far East and retail banking packages.

Logsys, its public sector systems operation, is a sizeable problem for ACT. It is expected that it will have lost money in the first half of the year.

The problem, according to Mr Mike Hart, group managing director, is speed of change. Logsys was a supplier of computer hardware, typically Apricot, to government departments, a low margin business and an increasingly unprofitable one as government moved to direct procurement from manufacturers.

ACT's answer has been to transform Logsys into a systems integration company, a specialist in linking equipment from different vendors into sophisticated information technology systems. This has meant 18 months of pain as people and skills have had to be changed. Mr Hart says there is light at the end of the tunnel, however. The division has already secured contracts worth £1m a year in connection with Department of Social Security projects.

Can ACT maintain its momentum and become as Mr Richard Holway, editor of the Holway Report and a seasoned observer of the computing services business, suggests the "most profitable UK computing services company"?

It still has some £20m cash from the Apricot disposal to spend on acquisitions and there is no sign that the present management is tiring of the struggle.

Analysts believe the company is tightly managed and that Mr Foster is worth the £273,000 he was paid in 1991, putting him at the top of Holway's league table of computing services salaries.

Mr Foster says he believes ACT's progress is due to strong management at head office and in the branches and a strong team aimed at mergers and acquisitions.

Interest charges behind 20% fall at Young & Co's

By Graham Deller

Profits before tax at Young & Co's Brewery showed a 20 per cent decline, from £3.07m to £2.45m, for the six months to September 26.

However, Mr John Young, chairman of the south London-based brewer, was quick to point out that the fall was partly attributable to high interest rates during the period - interest charges jumped £65,000 to £1.7m; profits at the trading level improved 8.3 per cent to £4.15m.

The previous period included a profit of £247,780 from the disposal of Young's stake in Taunton Cider.

Mr Young said the poor summer had "badly affected" riverside and garden pubs while recession hit houses in the City.

Nevertheless, turnover, taking in a full contribution from HH Finch, rose some 16 per cent to £27.4m (£22.1m). Turnover was 6.2 per cent higher, Mr Young added.

He was "reasonably optimistic" about the outlook: "We estimate that the new, lower interest rates will lead to a saving of £400,000 in the second half."

The interim dividend is maintained at 7p, payable from earnings of 12.27p (15.45p).

Flotation proceeds lift Anglian Group

By Richard Gourley

ANGLIAN GROUP, the maker of double glazing which floated on the stock market in July, yesterday reported only a slight dip in interim operating profit despite the continuing low level of consumer confidence.

But at the pre-tax level profit for the six months ended September 26 1992 rose from £8.86m to £10.3m, on sales down marginally at £71.4m, compared with £72.5m.

This pre-tax profit growth disguised a much higher interest charge in 1991 - £2.83m against £597,000 this time - before the proceeds of the flotation.

By year-end they were expected to account for up to 15 per cent of sales. Mr Hancock said the margins on the public sector side were only slightly

lower than they are in retail sales.

Overall, group operating margins fell from 15.7 per cent to 15.2 per cent.

On a pro-forma basis - restated to take account of the issue of the new shares - pre-tax profits rose in the period from £10.8m to £11.4m and earnings were 0.5p higher at 8.5p.

The group reached the half-year stage with net cash in hand of £16m.

COMMENT

Anglian has had a chilly reception since coming to the market. But the results suggest it has weathered the storm remarkably well, thanks partly

to its vertical integration and partly to the foresight of developing the local government market. An acquisition in this area would be an obvious use for some of its post-flotation cash pile and would use spare manufacturing capacity, although taken too far expansion in this area must lower overall margins. But Anglian is still faced with what to do with its cash. Diversification carries with it risks that this management team may not have previously met. Meanwhile, Anglian is likely to produce profits of £22m before tax this year, or earnings of 17p per share, giving a prospective multiple of under 13 that is undemanding.

Costain seeks dismissals in Australian case

By Andrew Taylor, Construction Correspondent

COSTAIN, the UK construction group, has asked the US courts to enforce an earlier agreement which would have allowed it to buy the New South Wales coal mining business.

Altus, earlier this month agreed to pay \$245m (£162m) for the mining operations and Costain's remaining Australian commercial property interests.

This follows legal moves to prevent Costain from selling the business to Altus Finance, a subsidiary of Credit Lyonnais, the French bank.

Peabody Holding, the US-based coal-mining subsidiary of Hanson and that this was recognised by the specific and voluntary agreement by the parties to accept English law and jurisdiction.

Peabody has demonstrated its bad faith by choosing to ignore this.

We have therefore taken appropriate steps to seek dismissal of the action in the US and have moved in the UK to establish our right to proceed with and complete our agreement with Altus.

ment was with a UK subsidiary of Hanson and that this was recognised by the specific and voluntary agreement by the parties to accept English law and jurisdiction.

Costain said yesterday that it had asked the US Federal court to dismiss the Peabody action. It has also started proceedings against Peabody and Hanson Holdings in the UK High Court seeking a declaration that the deal with Altus be permitted to proceed.

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The final dividend is raised to 2.8p, making the total of 4.4p (4p).

Turnover fell to £12m (£13m). Earnings per share rose to 9.2p (8.9p).

NEWS DIGEST

to Westinghouse last month.

As a result net bank borrowings fell from £7.4m to £3.2m and gearing from 70 per cent to 33 per cent.

Losses per share were 0.05p (4.5p). There is no interim dividend; last year it was 1p but the final was passed.

During the year the group spent £18.92m on mineral exploration and development and £17.5m was written off.

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Gloomy outlook at M Currie European

Net asset value of the Martin Currie European Investment Trust was 82.5p at October 31, compared with 83.8p a year earlier and 85.1p at the April 30 year end.

Net revenue for the six months to end-October advanced from £153,000 to £174,000 for earnings per share of 0.76p (0.66p).

Sir Martin Russell, chairman, described short-term prospects as "unappetising".

Chesterfield raises £11.4m via sales

Chesterfield Properties has raised £11.4m through the sale

of three properties.

It has contracted to sell two leasehold shopping centres - Angel Place, Bridgwater, and Quasar Center, Walsall - and has sold a freehold office investment in Park Place, Leeds.

The consideration was slightly above the December 1991 book value. Further sales are in progress as part of the planned programme.

Earnings per share worked through at 6.31p (5.76p).

Sea Containers marginal increase

Sea Containers, the Bermudan-based marine container lessor, ferries operator and hotel owner, announced pre-tax income of £28.5m (£19m) for the quarter ended September 30, against £27.5m.

Mr James Sherwood, president, said that profits from marine container asset leasing were £10.3m, up 56 per cent. Ferries, however, fell from £2.9m to £2.6m.

Turnover was \$47.7m (\$40.6m). Earnings per share were 1.82 cents (1.33 cents).

The figures brought totals for the nine months to pre-tax profits of \$33.3m (\$33m) on turnover of \$334.4m (\$327.7m).

COMPANY NEWS: UK

Rise to £116m midway, but rental market deteriorates

Land Securities feels pressure

By Vanessa Houlder,
Property Correspondent

LAND SECURITIES, the UK's biggest property company, yesterday announced a 4 per cent rise in pre-tax profits from £112m to £116m for the six months to September 30.

The improvement, in the face of a sharp decline in the property market, reflected the stability of Land Securities' portfolio, three-quarters of which is secured by leases that expire after the year 2000, with upwards-only rent reviews.

However, profit growth is coming under pressure from the further deterioration in the rental market and the impact of interest rate cuts on earnings from cash deposits.

Mr Peter Hunt, chairman,

warned that the slowdown in profits growth, highlighted by a comparison of these results with the £115.7m earned in the second half of last year, indicated a "flattening trend which will continue until such time as rental growth returns."

The board said it was concentrating on maintaining and wherever possible increasing rental income and minimising voids, irrecoverable outgoings and other costs.

Outgoings it could not recover on empty properties have risen to 3 per cent of the annual rent roll. The rental value of unlet premises within the development and refurbishment programme is now £10m, compared with over £12m in May.

Other voids, excluding

vacant properties held for future development or refurbishment, had increased slightly to just over 2.5 per cent. Earnings per share rose from 14.85p to 15.85p. The interim dividend is increased from 6p to 6.3p.

• COMMENT

The defensive qualities that protected Land Securities' investors since the start of the property crash have stood them in less good stead over the last month. The shares underperformed the sector as the attractions of conservative management and relatively low gearing dulled in favour of cheaper and more interest rate sensitive stocks. Indeed, interest rate cuts have been posi-

Tomkins' offer boost after RHM profit fall

By Richard Gourlay

RANKS HOVIS McDougall, the milling, baking and grocery products group, yesterday confirmed the slide in profits that has led to its board recommending a 59.35p offer from Tomkins, the UK conglomerate.

In what seems likely to be its last results statement, RHM said pre-tax profits in the year to September 5 had fallen from £150.3m to £92.6m on sales of £1.56bn.

The figures were broadly in line with expectations, although the decline in the Manor Bakeries business was worse than expected while grocery products produced a marginally larger increase in profits than forecast.

RHM brought forward its results as Tomkins' share price continued a recent drift, ending yesterday down 2p at 269p.

The price is now only 6p above the 200p price at which Tomkins is planning to fund part of the acquisition through a 265.5m rights issue.

With 11 days to go before the November 30 deadline for acceptance of the first instalment of the rights issue, City observers expect the size of this premium to be carefully monitored.

The rights issue has been fully underwritten. But a widespread decision by shareholders to ignore the rights would leave the share registry with the wrong composition of shareholders. This could lead to a price-depressing hangover of Tomkins shares in the market.

In meetings with fund managers and City analysts, Mr Greg Hutchings, Tomkins chief executive, has stressed new management can enhance earnings and limit downside risk.

The message institutions are hearing is that the milling and bread baking side, where RHM yesterday said profits had fallen from £58.5m to £20.3m in the last year, is only one area where a turnaround can be achieved.

There is potential to reverse the decline in profits in the US - where RHM said yesterday profits fell from £12.7m to £2.1m as a result of the recession and abnormal crop conditions for peanuts and tomatoes". RHM said a capital investment programme was nearing completion and "profitable progress should be resumed shortly."

There was also more potential from the grocery division, where sales rose from £25.4m to £29.9m. Manor Bakeries also had potential after last year's fall in profits from £18.5m to £10.9m.

Hauling the UK baking division out of loss remains a priority.

According to one City observer, Mr Hutchings made headway in convincing the City of the deal's logic after the frosty earlier reception.

The City was uncertain whether the downward rating of Tomkins shares reflected a new view of the company. Since the bid, Tomkins shares have fallen 21 per cent, or from a 35 per cent premium to the market's prospective p/e ratio to a 6 per cent premium.

The meeting had been called by dissident shareholders led by Mr Richard Cattermole.

Mr Barrie Hoar said yesterday: "We greatly regret the waste of time and effort that this episode has cost the company and shareholders."

Courtaulds dips to £89m

By Paul Abrahams

COURTAULDS, the specialist materials group reported pre-tax profits down 9 per cent from £97.7m to £88.8m for the six months to September 30.

Mr Sipko Huismans, chief executive, said he was pleased sales had increased from £968m to £975.6m given the depressed state of most of the group's markets.

He refused to predict if trading would improve. He said: "I don't mind being wrong. I just hate being laughed at. However, my chemicals friends say October was a significantly better month, and that the trend continued in November."

He was optimistic about prospects for fibres, films and chemicals. The stronger dollar would help, although benefits would be partly offset by a higher dollar interest rate. The group's products produced a marginally larger increase in profits than forecast.

The results benefited 9p from a pensions surplus. Mr Michael Pragnell, finance director, said the average tax charge was 17 against 19.7 per cent.

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Mr Barrie Hoar said yesterday: "We greatly regret the waste of time and effort that this episode has cost the company and shareholders."

(£562m). Mr Huismans said the improvement was mainly due to better results from Cellulose and Acrylics.

Asian Pacific profits rose 9 per cent from £11m to £12m on turnover down 4 per cent from £104m to £100m.

UK operating profits rose 5 per cent from £33m to £41m on turnover down 4 per cent at £311m (£336m). Margins were helped by the closure of the Barrow plant.

Coatings operating profits were £27m (£28m) on sales of £344m (£343m). Performance materials profits were £1m (£1.5m) on turnover of £94m (£95m). Packaging profits reached £13m (£11m) on sales of £125m (£121m). Chemicals were £19m (£18m) on turnover of £108m (£112m). Fibres and films profits were £31m (£36m) on sales of £222m (£218m).

Costs had been held back through 875 jobs lost since March. Mr Huismans said a larger number would go next year. The interim dividend is increased 4 per cent to 3.8p per share (£3.85p).

See Lex

Asda chief says halcyon days are over

By Maggie Urry

MR ARCHIE Norman, chief executive of Asda, the food retailer, said yesterday the industry was set for a less profitable future, after the golden age of the last five years.

Addressing the Marketing Society, he said last year was the *annus mirabilis* for grocery retailers when profits exploded. However, the industry now faced "saturation".

Mr Norman, who joined Asda 11 months ago from Kingfisher, the non-food retail conglomerate, where he was finance director, said that as a newcomer to the industry "it is hard to understand why people believe the current situation is sustainable". But he said "the halcyon days are over".

Lower inflation, slower growth in demand and "dog eats dog expansion" were now affecting food retailers. Discount retailers were "only at the first stage of development" in Britain.

In his first public speech about how Asda is being revamped, he said the chain was being recreated as a retail brand. Asda would aim to meet the needs of ordinary working people who demand value.

Unigate declines to £42m

By Maggie Urry

THE UK recession's impact on the food industry hit Unigate's first-half profits which fell from £43.3m to £42m at the pre-tax level.

However, the group expects to maintain profits for the full year at about the £92.9m reported for the full year.

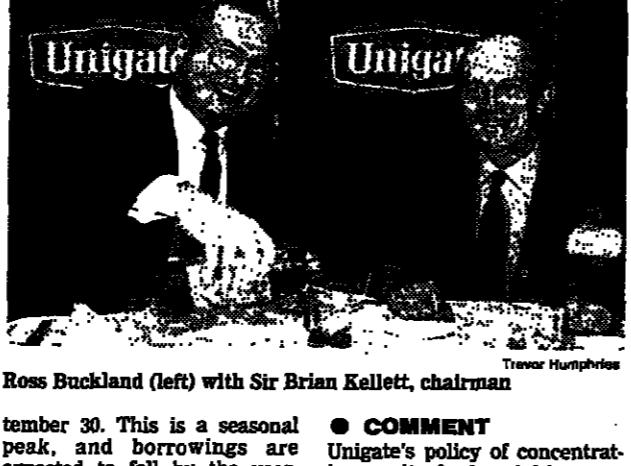
A slightly lower tax rate meant earnings per share dipped to 12.6p (12.7p). The interim dividend is held at 5.7p.

Mr Ross Buckland, chief executive, said he was concerned about the future of the milk industry in the UK. The Milk Marketing Board is to be abolished, and Mr Buckland said that whatever replaced it should not be allowed to become a non-statutory, unregulated monopoly.

Sales were 2.4 per cent higher at £958.7m but a squeeze on margins cut operating profits to £36m (£43.3m). Mr Buckland said that extra advertising and promotion to support the group's brands had cost £3m in the half.

Associated company income rose from £5.9m to £7.7m, as the group's stake in Nutricia, the Dutch food business, was increased from 30 to 33 per cent and its profits rose 12 per cent.

Interest fell from £6m to £4.7m, despite a higher level of debt of £135.3m (£129m) at Sep-



Ross Buckland (left) with Sir Brian Kellett, chairman
Trevor Huntress

COMMERCIAL UNION

NINE MONTHS' REVIEW

Sustained progress produces profit of £6.1m

* A pre-tax profit in the third quarter of £19.6m (1991 loss £14.8m) continued the improving trend seen in earlier quarters.

* New life premium growth of 39%.

* Shareholders' funds £1,301m (31 December 1991 £1,210m).

HIGHLIGHTS

	9 months 1992	9 months 1991
Unaudited	Unaudited	
Total premium income	£3,761m	£3,089m
Operating profit/(loss) before taxation	£6.1m	£(42.4)m
Operating loss after taxation	£(5.7)m	£(42.7)m
Profit attributable to shareholders (note)	£216.3m	£10.9m
Operating loss per share	(1.3)p	(9.8)p

Note: Profit attributable to shareholders includes realised investment gains after taxation of £222.0m (1991 gains £53.6m). Substantial gains were realised in the second quarter on investments in the United Kingdom, including certain investments held for the longer term. The proceeds from these realisations were reinvested so that the composition of the Group's investment portfolio was left substantially unchanged but at a reduced cost. These actions had no material effect on overall shareholders' funds.

Commercial Union plc, St. Helen's, 1 Undershaft, London EC3P 3DQ

Hoars win victory at Hoskins meeting

By Richard Lapper

RECESSION IN THE UK and the continuing weakness of the US insurance market again depressed profit growth at Willis Corroon.

The UK's largest insurance broker yesterday reported a sharp fall in pre-tax profits from £28m to £26.9m for the nine months to September 30.

Turnover from broking activities rose marginally to £460.3m (£457.9m), with growth in new business offset by a decline in premium rates.

In meetings with fund managers and City analysts, Mr Greg Hutchings, Tomkins chief executive, has stressed new management can enhance earnings and limit downside risk.

The message institutions are hearing is that the milling and bread baking side, where RHM yesterday said profits had fallen from £58.5m to £20.3m in the last year, is only one area where a turnaround can be achieved.

There is potential to reverse the decline in profits in the US - where RHM said yesterday profits fell from £12.7m to £2.1m as a result of the recession and abnormal crop conditions for peanuts and tomatoes". RHM said a capital investment programme was nearing completion and "profitable progress should be resumed shortly."

There was also more potential from the grocery division, where sales rose from £25.4m to £29.9m. Manor Bakeries also had potential after last year's fall in profits from £18.5m to £10.9m.

Hauling the UK baking division out of loss remains a priority.

According to one City observer, Mr Hutchings made headway in convincing the City of the deal's logic after the frosty earlier reception.

The City was uncertain whether the downward rating of Tomkins shares reflected a new view of the company. Since the bid, Tomkins shares have fallen 21 per cent, or from a 35 per cent premium to the market's prospective p/e ratio to a 6 per cent premium.

The meeting had been called by dissident shareholders led by Mr Richard Cattermole.

Mr Barrie Hoar said yesterday: "We greatly regret the waste of time and effort that this episode has cost the company and shareholders."

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres. pending dividend	Total for year	Total last year
Anglian Group	int 3.7	Feb 18	-	-	-
Courtaulds	int 3.8	Jan 26	3.65	-	13
David Brown					

COMPANY NEWS: UK

Balterley false accounts prompt fears

Jane Fuller reports on a crop of questions being levelled at Spring Ram

EVEN THE most bullish of analysts following Spring Ram Corporation, the recession-defying kitchens and bathrooms group, admits that the recent episode of false accounting at its Balterley Bathrooms subsidiary has raised a number of urgent questions.

The questions are being asked of a group that has been one of the outstanding success stories of the past decade, including defying the recession with pre-tax profit growth of 35 per cent last year.

From its foundation in 1979, Spring Ram built annual sales to £194.2m in 1991 and pre-tax profit to £37.5m. After flotation in 1988, its market value grew from £11m to £651m in May this year.

Even after the punishment delivered to the share price by the Balterley revelation, the market value is about £290m and it remains well within the top 350 on the stock exchange.

The group has grown organically by building state-of-the-art factories on its greenfield sites – all financed from its own resources. Last December it had about £45m cash, part of which is going towards the latest wave of capital spending.

It is still headed by one of the co-founders, Mr Bill Rooney. The other, Mr Bob Murray, resigned in 1990.

Strong on marketing, Spring Ram has been much less outgoing when it comes to breaking down its figures. Some analysts have questioned its accounting for such items as stock depreciation and government grants.

Likewise its success in motivating the entrepreneurs who run its mushrooming subsidiaries has a questionable side: the pressure on them to meet ambitious targets is intense.

The disclosure of financial irregularities at Balterley Bathrooms – tucked away in a press announcement about an acquisition – wiped nearly £150m of Spring Ram's market value on November 6.

Balterley, acquired in late 1986, lies in Stoke-on-Trent and is comparatively remote from the Leeds-based group's other operations. Although its annual sales amounted to only £10m, profits have been overstated by up to £5.6m. Mr

Stuart Greenwood, Spring Ram's finance director, says the problem dates back three years, but mostly relates to last year.

Balterley appeared to be making "gross margins of more than 50 per cent and pre-tax margins of more than 30 per cent". In fact, it fell into losses last year as "the pricing policy was wrong". Mr Greenwood describes three areas of false accounting: the value of closing stock was inflated to increase the gross profit; the number of items in stock was overstated; and sales were pushed up by ignoring returns from distributors.

Mr Terry Henshall, Balterley's finance director, has been dismissed. Spring Ram stressed there was no element of personal gain. He was acting on an order from the board to build up actual stocks substantially – "the guy's inflation satisfied a pre-determined requirement," Mr Greenwood says.



Stuart Greenwood: financial controls have been tightened

Arthur Andersen, the auditors, were sent back to investigate. The final report is awaited.

During the summer, a variety of bearish rumours circulated to group profits. Up to £3.5m more will be taken as an exceptional charge in this year's accounts.

Against this background, Balterley raises the following questions:

Why was the problem not disclosed sooner?

It was discovered before the full-year results were announced on March 23, but not mentioned either with these figures or with the 1992 interim released on September 24. It was thought that the correct numbers had been published in the 1991 accounts. Mr Greenwood likens the adjustment between the internal and the published accounts to a typist accidentally adding an extra zero to a figure, which was then corrected.

When it was realised in May that the correction had been inadequate, the issue of disclosure was mentioned at a meeting with the group's solicitors, Simpson Curtis of Leeds. At that stage it was decided it was too early to announce because the extent of the problem was not known.

Mr Angus Phaire, building materials analyst at County NatWest, says he and a colleague rang on five occasions and were told it was not true.

Mr Greenwood says no one asked a specific question "that hit the target". He adds that it would not have been right to tell people selectively, rather than making a formal announcement.

Should the falsification of the figures have been discovered sooner?

Mr Greenwood started with Spring Ram early last year as its first ever group finance director. By May he felt uncomfortable with the book-keeping at Balterley. Later in the year Mr Henshall was asked to leave – but not until he had seen through the year-end management accounts.

Mr Greenwood points out that "to some extent you have to rely on the integrity of the people and the system". While

messenger, The bathroom market is relatively weak and some of the numbers are below what we expected."

Is there any cause for concern in the way the group accounts for stock?

Take the three things that went wrong at Balterley: first sales were inflated by a failure to register returns from distributors.

Mr Greenwood says sales are counted when a customer orders and accepts the invoice: "We sometimes hold stuff for a customer, for example during a promotional period. We preload it, but they accept that it is their goods." Provisions are made, and regularly updated, for items sent back or other adjustments made by distributors.

In relation to the second problem – the inflated closing stock value – Mr Greenwood says: "There is a degree of judgment as to stock value." When looking at cost – materials, labour and attributable overheads – the last is a "grey area". Assumptions about overheads and the number of items that will be made give a figure for the overhead per unit.

"If you make more than you thought you would, it reduces the element of overhead in each unit," he says. But you only realise the benefit when you sell it.

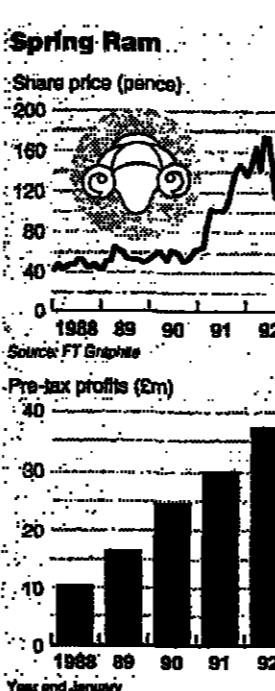
Mr Greenwood says the calculations are reworked every month. This is the area the auditors "crawl over" because if you get the stock value wrong, you screw the numbers up."

Spring Ram makes a virtue of the way it motivates its subsidiaries. They are expected to behave as if they owned them, meaning considerable autonomy.

The divisional structure is light and the board lean. It has five directors, but no non-executives.

Mr Greenwood says financial controls have been tightened up over the past 18 months: "We have checkers checking the checkers. I don't think we would be conned for long now."

As for the pressure to meet targets: "We don't shoot the

**Sidlaw rises 27% on back of increased North Sea market**

By Peggy Hollinger

STRONG GROWTH in services to North Sea operators helped Sidlaw, the oil services, packaging and textiles group, had already acquired two companies. However, Mr Morrow said the venture – designed to sell CLS in the international arena – was expected to cost money in the current year. It was not likely to make "serious" profits until 1995, he said.

Sidlaw experienced a good return from packaging, which saw trading profits advance by 24 per cent to £4.2m. Margins benefited from lower polymer prices and a £250,000 gain on the sale of a printing machine.

Mr Ian Bodle, finance director, said without those two factors margins had actually declined slightly during the year. However, the division was expected to benefit from record levels of capital expen-

iture. During the year, Sidlaw spent about £3m on packaging plant and a further £5.25m to acquire Falcon Packaging.

Capital expenditure for the group as a whole came to £5.4m against £3.2m last time.

Textiles continued to face difficulties, especially in the sale of jute yarn. However, an increase in synthetic yarns largely offset the decline. Redundancy costs of £300,000 helped to depress the operating return to £500,000.

Mr Morrow was optimistic about current trading, especially for the oil services division. However, he added the caveat that packaging and textiles were less predictable because of their greater dependence on the UK economy.

The final dividend is increased to 6.25p for a total of 10p (9p). Earnings per share, based on a higher tax charge, advanced to 22p (16.1p).

YJ Lovell gets extension of loan agreement

YJ LOVELL, the UK housebuilder and property developer, has negotiated a three year loan agreement with its bankers, writes Andrew Taylor.

Mr Robert Sellier, chief executive, said: "The banks have shown their confidence in the long term future of the group. I am very grateful for the support and advice they have given during this prolonged period of difficult trading."

Third, inflation of the number of items in stock. Mr Greenwood says most subsidiaries now have stock on computer, which runs a more accurate "perpetual inventory" system, rather than leaving the count to the period end.

As Mr Greenwood attempts to be as frank as possible in answering the post-Balterley questions, the share price appears to have stabilised just above this summer's low point.

Mr Greenwood says financial controls have been tightened up over the past 18 months: "We have checkers checking the checkers. I don't think we would be conned for long now."

It can only rebuild its premium rating once everyone is satisfied on these questions.

ship for some time, believed the market had been "sending the wrong signals" about the fundamental strength of Usher-Walker's business.

"Usher-Walker is a fine well-respected, well-managed business... By working together Sun believes it can win a good return on its investment."

New Jersey-based Sun has operations in North and South America as well as in Europe, and is affiliated to Dainippon Ink & Chemicals, the Japanese diversified chemicals group.

Usher-Walker's profit faded from £217,000 to £9,000 before tax in the half-year to June 30 under pressure from restructuring and redundancy costs, which amounted to £143,000, as well as tightening margins.

Falling newspaper advertising has reduced demand for black newspaper ink, Usher-Walker's main revenue earner.

Sun plans to keep Usher-Walker as a separate company, with its management intact.

It plans to dispose of Surface Flatness, a printing plates producer bought by Usher-Walker in September last year.

Anglian
GROUP PLC**ANGLIAN GROUP WEATHERS THE RECESSION**

"I am pleased with such a solid performance against a background of relentless recessionary pressures. We are doing well in worse than anticipated conditions."

Retail sales to home owners were down on the same period last year whilst public sector sales through our commercial division showed an increase. This is a highly satisfactory outcome taking into account the highly competitive state of what is at present a weak market. Both retail and public sector margins have held up well."

Sir Colin Barker, Chairman

SUMMARY OF RESULTS

	26 Weeks to 26 September 1992	26 Weeks to 28 September 1991
Turnover	£71.4m	£72.5m
Operating Profit	£10.9m	£11.4m
Profit Before Tax	£10.3m	£8.9m
Earnings per share	9.0p	8.9p
Interim Dividend per share	3.7p	-

Anglian

GROUP PLC

Head Office, Horsford Manor, Holt Road, Horsford, Norwich, NR10 3AQ

This announcement appears as a matter of record only

**-TRAVELLERS-FARE-HOLDINGS-LIMITED.****Travellers Fare Holdings Limited**

Adviser to the shareholders of Travellers Fare Holdings Limited in the sale of the company to Compass Group PLC for £31.7 million

Adviser

Barclays de Zoete Wedd Limited

November 1992

COMMODITIES AND AGRICULTURE

Metal price slump cuts exploration budgets by \$96m

By Kenneth Gooding,
Mining Correspondent

MINING COMPANIES are making severe cuts in their exploration budgets to save cash at a time of low metal prices and gold exploration is suffering most of all.

The western world's big mining will spend about \$84.4m less on exploration this year than they did in 1991 - which itself showed a \$12.8m decrease on the previous years - according to Metal Economics Group, a Canadian research organisation.

It says in a new report that gold this year is attracting \$83.9m or 52 per cent of total spending by the 138 companies that provided this information. This is down from more than \$10.5m or 56 per cent of the total in 1991. In 1989, when the gold price was much higher than at present, gold exploration spending at \$12.8m reached 58 per cent of the total.

On the other hand, says MEG, budget shares devoted to base metals exploration have increased steadily during the past few years. Base metals and/or polymetallics programmes are attracting \$52.6m this year, or 32.6 per cent of the surveyed total, compared with \$57.6m in 1991, or 31 per cent, and only \$30.6m in 18 per cent in 1989.

Expenditures for other met-

als and minerals - primarily diamonds, titanium-bearing and other industrial minerals and platinum - are also rising, with \$24.6m being spent this year (16.4 per cent of the surveyed total) compared with \$24.2m or 13 per cent last year.

The exploration budgets of the 161 companies worldwide that were surveyed total \$1.7bn. The US still attracts most of the spending, taking 21.4 per cent, followed by Australia (18.1 per cent), Canada (17.8 per cent) and Latin America (15.1 per cent).

Mining companies' growing interest in Latin America is reflected in the fact that exploration expenditure there is scheduled to rise by 23 per cent this year. Spending in the US is up by 6.5 per cent but it is down in Canada and in Australia by 30 per cent and 8 per cent respectively.

Eleven companies in the RTZ Group, the world's biggest mining company, are spending about \$20.6m, according to MEG's calculations. The seven companies in the Anglo American Corporation of South Africa group, RTZ's biggest rival, are spending a combined \$20.4m.

Corporate Exploration Strategies: a worldwide analysis, US\$67.50 from Metals Economics Group, PO Box 2004, Halifax, Nova Scotia, Canada B3J 3C4.

CAP reform 'shock to corporate farming'

By David Blackwell

THE REFORM of the European Community's common agricultural policy had "induced a shock to the corporate farming system," the fifth annual conference of Food from Britain, the government-backed promotional body, was told in London yesterday.

But the many inconsistencies and escalating costs of the CAP could be expected to lead to further, probably more radical, reforms later in the decade, Mr Edward Robinson, a director of the Booker food and farming group, predicted.

The squeeze on farm incomes would continue "with increased severity," farm employment would continue to decline, and competitive pressures would continue unabated.

This prospect will in itself foster a climate of continuing uncertainty with which agriculture, and by implication, other parts of the food chain will have to live for some years to come."

Mr Robinson was particularly critical of EC's plan to set aside 15 per cent of cereal growing land next year. This would cut profits at Booker Farming - which manages 27,000 acres of mainly arable crops - by up to £400,000 a year if there is nowhere to send our goods."

However, in the short term, the sector faces more pressing problems while farmers struggle to set up on their own now that most state co-operatives, which controlled agriculture in the communist period, have been dismantled.

Production has plummeted since 1989 with grain, maize, tobacco and sugar beet particu-

Bulgarian farming's post-communist crisis

Production has plummeted after the break-up of co-operatives, writes Virginia Marsh

SENIOR EUROPEAN Community officials flew into Sofia last weekend in an effort to keep talks on Bulgaria's EC association agreement afloat after negotiations last week founded once again, chiefly over access for Bulgarian agricultural products to community markets.

Bulgaria is determined to receive the same treatment as Czechoslovakia, Hungary and Poland, which concluded association agreements last year, and is also asking that wine, its number one agricultural export, be included in the terms.

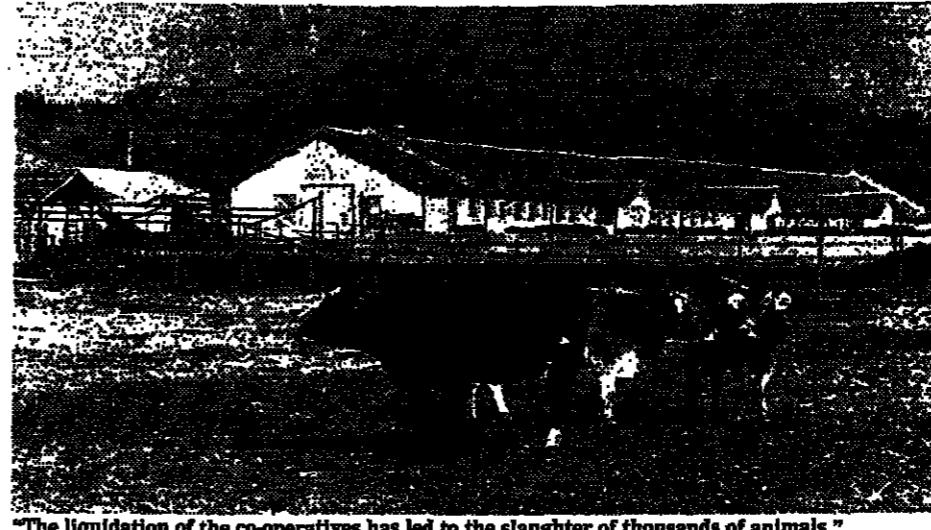
The urgent need for new markets is a prime reason for Bulgaria's strong stand in the EC talks. The country was heavily dependent on the now collapsed Soviet market, which accounted for about 65 per cent of its agricultural exports in the 1980s.

Mr Rangel Tredafilov, an agro-economist who advises the Bulgarian government, believes the search for alternative markets is the sector's greatest long-term challenge.

"We need hard currency earnings but must also export because of our small domestic market, around 9m. There is little incentive to increase productivity if there is nowhere to send our goods."

However, in the short term, the sector faces more pressing problems while farmers struggle to set up on their own now that most state co-operatives, which controlled agriculture in the communist period, have been dismantled.

Production has plummeted since 1989 with grain, maize, tobacco and sugar beet particu-



The liquidation of the co-operatives has led to the slaughter of thousands of animals.

larly hard hit, according to Ministry of Agriculture figures. The grain harvest has fallen from 10.2m tonnes in 1980 to an estimated 7.1m tonnes this year, while the sugar beet crop has dropped from 1.8m tonnes to an estimated 400,000 tonnes, sufficient to meet only 10 per cent of domestic demand.

Nor are prospects for 1993 much better with autumn plantings well down on last year and continuing shortages of seed and fertilisers.

Land reform, which has become a sensitive political issue, is a central problem. The socialists, the main opposition party, claim that the government, an anti-communist alliance, has put property restitution above all else.

They believe the government, acting through so-called "liquidation committees," broke up the co-operative far-

too quickly because to its desire to return land to private ownership. Worse still, they say, the government had no new strategy to replace the old system, often with serious consequences.

In my constituency, which had a stock-breeding industry, the liquidation of the co-operatives has led to the slaughter of thousands of animals," says Ms Elena Poptodorova, a socialists MP. "Those which survived were given to private households where there is no possibility for scientifically-controlled breeding. This policy has destroyed the genetic stock, which our scientists have been building up for years."

Moreover, while co-operatives have been disbanded, by the end of October only about 24 per cent of land had been redistributed, leaving much

farm land unworked.

Agriculture has also been set back by the division of land into small units. The land law allows for restitution up to 30 hectares (74 acres) per person but, according to Mr Tredafilov, there are relatively few claims of this size. Apart from in Dobrudja, a wheat region next to the Danube, small holdings rarely more than five hectares, predominated in pre-communist Bulgaria.

In addition, where there was previously one owner, there might now be several descendants, all with claims, leading to even smaller parcels of land.

New landowners also face difficulties in raising capital to buy machinery, seed or fertiliser, previously provided by the co-operative. Houses can be used as collateral but with the base rate at 41 per cent, few can afford loans.

The situation worries economists and scientists, who fear much of the progress of the past two decades is under threat. "Our intellectual and cultural attitude to agriculture is going backwards," it has become less scientific," says Ms Slavka Bachchevanova, director of a small research institute in Sandanski, a tobacco and wine producing region in south west Bulgaria, close to the Greek border.

With unemployment rising, especially in industry, many new landowners have moved back to the countryside. Most are unskilled workers with little practical experience of farming, she says. "People aim to survive by living off the land and perhaps have a little left over to sell in local markets."

With such a system, Bulgaria is likely to have difficulty in reviving exports or sustaining profitable related industries such as wine and cigarette manufacturing.

Vinprom, Sandanski's local state-owned wine company, could only find five thousand tonnes of grapes to purchase this year, compared to 25 thousand tonnes two years ago, and had to resort to selling stocks to meet demand.

Agricultural workers in Sandanski, disappointed by the parliamentary groups, are putting their support behind a recently formed union of agrarian parties.

"We are looking for new markets," a manager at Vinprom says, "but first, we need clearer government policies so that we can maintain output and preserve the quality of our products."

High costs force CIS farmers out of business

AGRICULTURAL REFORMS are faltering in Russia and elsewhere in the Commonwealth of Independent States as higher prices and mounting shortages put the new private sector under pressure, reports Reuter from Moscow.

Russian officials at a Moscow grains conference said farmers breaking away from the state sector faced daunting problems.

"Many farms cannot compete in the current economic situation, with mounting inflation and many barriers to development," said Mr Valeriy Vashkov, head of the food and agriculture section of the CIS Statistics Committee. He reported that more than 3,000 new private farms had folded.

Russia announced plans last year to dismantle unprofitable collective farms and give farmers rights to buy and sell land. Other former Soviet republics launched similar programmes, aiming to curb the role of big

state agrobusinesses blamed for decades of food shortages and crippling import bills.

Mr Vashkov said sharply higher prices for equipment and fertilisers had made life tough for the new private sector. Prices for some equipment were currently 20 times higher than at the start of the year.

Delegates from other republics attending the grains conference, organised by US grain exporters and Russia's Export-khleb, stressed the need to become self-sufficient in grain production.

The UK was responsible for just 0.5 per cent.

"The reality is, of course, that important elements of agricultural reform are being driven by social policy rather than by economic consideration," said Mr Robinson.

• Mr John Gummer, Agriculture Minister, yesterday announced a scheme implementing EC regulations to register traditional, regional and speciality foods from the UK.

However, Freeport would supply only half the Indone-

sian smelter's concentrate and would welcome some more "captive" smelting capacity.

The Huwei smelter is owned by Rio Tinto Minerals, a wholly-owned subsidiary of Ercros, the troubled industrial group 35 per cent owned by the Kuwait Investment Office's Spanish holding company.

Freeport has been negotiating since April to buy RTM and Ercros's loss-making fertiliser smelter, Fesa-Enteresa. Management changes at Ercros and the KIO have delayed negotiations but Mr Moffett says Freeport is still very interested and still talking to Ercros. He insists, however,

"We won't buy the assets unless the old losses are dealt with by the people in charge when those losses were made".

Some analysts suggest Mr Moffett is unlikely to be able to work out a deal because

Ercros's banks would have to forgive most of its debts and there are great difficulties over Ercros's under-funded pension scheme. Meanwhile, the KIO has left Ercros to sink or swim on its own and is unlikely to offer Freeport any guarantees on behalf of its associate.

Freeport's 74-per-cent-owned subsidiary, Freeport-McMoRan Copper and Gold, is continuing to explore in Indonesia in an area where it already has, in the Grasberg mine, the western world's fifth-largest open pit copper reserve and the biggest single gold mine.

The company expects to sell 650m lb of copper and 620,000 troy ounces of gold this year.

Expansion of mining and milling facilities in Indonesia to 57,000 tonnes a day has only recently been completed but Freeport is spending US\$900m to boost output to 66,000 tonnes

a day by the middle of next year. A further expansion to 90,000 tonnes a day, costing \$545m, is expected to be completed by mid-1996, enabling Freeport to produce about 1.1m lb of copper a year plus 1.2m lb of gold.

Mr Moffett says the \$45m finance for the Indonesian smelter, in which Metallgesellschaft is expected to take 55 per cent, and Freeport and Nippon Mining about 30 per cent each, is virtually completed.

The smelter will be located at Gresik, near the port of Surabaya, where the Indonesian government has a large fertiliser production complex. Mr Moffett says that \$50m was taken off the smelter's cost by the choice of site and sulphuric acid generated by the smelter will replace 150,000 tonnes of sulphur at present imported for fertiliser production.

US company in Trinidad gas deal

By Canute James in Kingston

A US company, Enron Oil and Gas of Texas, has joined a state-owned consortium in Trinidad and Tobago to invest US\$250m over five years to develop natural gas fields and produce gas off Trinidad's south-east coast.

The company, through a wholly-owned local subsidiary, is making an initial investment of \$50m in partnership with the South East Coast Consortium which is made up of Trintec, Trintopec and the National Gas Company.

Enron's investment represents 95 per cent of the financing. It will develop three offshore fields, the first scheduled to start production by November 1993 at 50m cubic feet a day. Output will reach 150m cu ft a day when the three wells are on stream by 1997.

Freeport plans Spanish copper expansion

By Kenneth Gooding,
Mining Correspondent

FREEPORT-MCMORAN, the US natural resources group, plans to expand capacity at the Huwei copper smelter in Spain by nearly half if its negotiations with the plant succeed.

Huwei's capacity would be boosted from about 90,000 tonnes to 130,000 tonnes a year, says Mr James Moffett, Freeport's chairman. This would enable the Spanish smelter to treat more copper concentrate (an intermediate product) from Freeport's rapidly-growing copper mine in Indonesia.

Freeport is also involved in a project to build a 150,000-tonne copper smelter in Indonesia, of which Metallgesellschaft of Germany would be the majority shareholder and operator.

However, Freeport would supply only half the Indone-

sian smelter's concentrate and would welcome some more "captive" smelting capacity.

The Huwei smelter is owned

by Rio Tinto Minerals, a wholly-owned subsidiary of Ercros, the troubled industrial group 35 per cent owned by the Kuwait Investment Office's Spanish holding company.

Freeport has been negotiating since April to buy RTM and Ercros's loss-making fertiliser smelter, Fesa-Enteresa. Management changes at Ercros and the KIO have delayed negotiations but Mr Moffett says Freeport is still very interested and still talking to Ercros. He insists, however,

"We won't buy the assets unless the old losses are dealt with by the people in charge when those losses were made".

Some analysts suggest Mr Moffett is unlikely to be able to work out a deal because

Chicago

SOYABEANS 5,000 bu/mm; cents/bushel

Close Previous High/Low

Dec 66.2/66.44 56.44 56.44 56.44

Jan 66.5/66.74 56.74 56.74 56.74

Feb 67.0/67.24 57.24 57.24 57.24

Mar 67.5/67.74 57.74 57.74 57.74

Apr 68.0/68.24 58.24 58.24 58.24

May 68.5/68.74 58.74 58.74 58.74

Jun 69.0/69.24 59.24 59.24 59.24

Jul 69.5/69.74 59.74 59.74 59.74

Aug 70.0/70.24 60.24 60.24 60.24

Sep 70.5/70.74 60.74 60.74 60.74

Oct 71.0/71.24 61.24 61.24 61.24

Nov 71.5/71.74 61.74 61.74 61.74

Dec 72.0/72.24 62.24 62.24 62.24

Jan 72.5/72.74 62.74 62.74 62.74

Feb 73.0/73.24 63.24 63.24 63.24

Mar 73.5/73.74 63.74 63.74 63.74

LONDON SHARE SERVICE

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Ind	Price	Offer + %	Yield	Ind	Price	Offer + %	Yield	Ind	Price	Offer + %	Yield	Ind	Price	Offer + %	Yield	Ind	Price	Offer + %	Yield
IBI Global Funds Limited	12.10	-0.05		Lloyd's Bank Trust Co (C) Mgmt.	11.14	-0.05		Crucible Group (a)	10.75	-0.05		Norwest Global Fund (a)	9.39	-0.15		Austre-Hungary Fund Ltd	10.00	-0.1	
IBI Global Funds Limited	12.10	-0.05		United States Fund -	11.14	-0.05		Europac (a)	9.11	-0.1		Levi's Stock Fund Managers Discreet Ltd	9.74	-0.1		Northfield International Ltd	10.80	-1	
Hedge Fund	20.97	-0.05		Management International (Jersey) Ltd	9.95	-0.05		Europac (a)	9.11	-0.1		NAVA Asset Management Ltd	9.74	-0.1		Odey Asset Management Ltd	10.10	-1	
International Bonds	12.03	-0.05		Australian Equities	10.49	-0.05		Europac (a)	9.11	-0.1		Old Ironides International Ltd	10.11	-0.1		Old Ironides International Ltd	10.11	-0.1	
International Bonds	12.03	-0.05		Asian Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Omega Investors Ltd	10.59	-0.1		Omega Investors Ltd	10.59	-0.1	
International Bonds	12.03	-0.05		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Omega Overseas Partnership Ltd	10.59	-0.1		Omega Overseas Partnership Ltd	10.59	-0.1	
Sterling Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Fidelity Investment Management Ltd	10.00	-0.05		Options Fund Management				Options Fund Management			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Fund Management Ltd				Orbita Fund Management Ltd			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Investment Management Ltd				Orbita Investment Management Ltd			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
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UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
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UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			
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UK Gilt Fund	20.46	-0.04		Bond Fund US\$	10.92	-0.05		Europac (a)	9.11	-0.1		Orbita Partners Ltd				Orbita Partners Ltd			

WORLD STOCK MARKETS

Price data supplied by Telakurz.

Ex dividend, ex script issue, ex rights, ex all.

3:15 PM November 18

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

The right formula																													
1982	Yld.	Pt	Stk	Csge	Prev.	1982	Yld.	Pt	Stk	Csge	Prev.	1982	Yld.	Pt	Stk	Csge	Prev.	1982	Yld.	Pt	Stk	Csge	Prev.	1982	Yld.	Pt	Stk	Csge	Prev.
Han-Low Stock	Div.	% E 1000	High	Low	Gross	Close	Han-Low Stock	Div.	% E 1000	High	Low	Gross	Close	Han-Low Stock	Div.	% E 1000	High	Low	Gross	Close	Han-Low Stock	Div.	% E 1000	High	Low	Gross	Close		
154 11 AAR Corp	0.49	4.18	180	114	115	114	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	
155 15 A L Litt Co	0.18	0.19	1317	214	20%	20%	-	134	52	52	52	52	52	52	52	52	52	52	52	52	52	52	52	52	52	52	52	52	
156 55 AMP Inc	1.52	2.7	20040	564	53%	55%	-	278	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7		
157 54 AT&T				12000	61	62	62	-	408	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0		
158 30 AXA	2.00	6.3	171	312	312	312	-	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	
159 22 Abbott Lab	0.60	0.2	22	30000	310	304	314	-	674	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0		
160 10 ABB Int'l	0.40	3.8	5	6	104	104	104	-	208	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0		
161 10 AGC Int'l	0.91	1.3	104	104	104	104	-	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	
162 9 AGM Grp	0.87	0.3	57	57	57	57	-	208	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0			
163 8 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
164 10 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
165 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
166 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
167 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
168 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
169 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
170 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
171 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
172 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
173 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
174 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
175 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
176 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
177 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
178 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
179 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
180 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
181 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
182 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
183 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
184 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
185 11 AGM Grp	0.79	0.6	322	322	322	322	-	24	24	24	24																		

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AMERICA

Dow bounces back on improved trade data

Wall Street

AFTER two days of losses, US stock markets bounced back into positive territory yesterday morning on the heels of a big rally in Tokyo and improved trade figures, writes Patrick Harwood in New York.

By 1pm the Dow Jones Industrial Average was up 15.67 at 3,209.99, near its highs for the session. The more broadly based Standard & Poor's 500 was also firmer at the halfway stage, up 3.31 at 422.80, while the Amex composite edged 0.03 to 384.32.

The Nasdaq composite, which had been hit by heavy profit-taking earlier in the week, recovered with a gain of 4.83 to 631.70. NYSE turnover was heavy at 12.8m shares by 1pm, and rises outpaced declines by 996 to 620.

Analysts were not surprised when the market opened firmer. The selling of Monday and Tuesday had lacked real conviction, prices were due for a modest upward correction and sentiment was buoyed by a strong overnight performance from Japanese equities.

Investors were also cheered

by the news that the trade deficit in September had narrowed to \$8.3bn from \$8bn in August. The market had been expecting a larger trade gap, but economists warned that the record level of merchandise exports in September - which was behind the drop in the deficit - was not sustainable because of weakening overseas economies.

Among individual stocks, Hewlett-Packard rose 3.2% to \$57.91 in turnover of almost 3m shares in spite of news that the computer group earned 28 cents a share in its fiscal fourth quarter in the wake of a 36 cents a share restructuring charge. The earnings were below forecasts and analysts were at a loss to explain the stock's rise, although the heavy selling of the shares earlier in the week may have persuaded some investors they had become a bargain buy.

Ford eased 3.3% to \$39.75 in turnover of 2.4m shares after the securities house Warburg, widened its fourth-quarter loss estimate from 20 cents a share to 50 cents a share, primarily because of problems with European markets.

Thomson Corp rose 0.8% to C\$14.14, Toronto-Dominion Bank added C\$1.40 to C\$17.75 and Canadian Pacific firmed C\$1.00 to C\$13.40. Inc. dropped C\$1.00 to C\$24.14.

Canada

TORONTO stocks were firmer at midday, bolstered by gains on Wall Street, a rise in the TSE's communications and media sector and a recovery in bank shares.

The TSE 300 composite index rose 4.25 to 16,222.81 in volume of 21m shares. Decliners led those advancing by 239 to 210 in 241 unchanged.

Thomson Corp rose C\$1.40 to C\$14.14, Toronto-Dominion Bank added C\$1.40 to C\$17.75 and Canadian Pacific firmed C\$1.00 to C\$13.40. Inc. dropped C\$1.00 to C\$24.14.

EUROPE

Continent eases in spite of cuts in interest rates

THE trend on the Continent was weak yesterday in spite of interest rate cuts in the Netherlands and Belgium, writes Our Markets Staff. Frankfurt was on holiday.

PARIS fell on renewed worries about a trade war between Europe and the US. Sentiment was also harmed by the latest survey of business leaders by the Bank of France which showed that industrial output and consumer demand continued to weaken in October and that the investment outlook remained sluggish. The CAC 40 index ended 5.27 lower at 1,759.17 as turnover remained steady at FFr1.75bn.

Some stocks bucked the weaker trend. Lyonnaise-Dumez went as high as FFr506 before closing FFr13 better at FFr506 in heavy trading of 129,325 shares after news that a consortium it had won a 25-year license to supply Sydney, Australia with drinking water. Peugeot jumped FFr9 to FFr323 after a leading domestic broker recommended buying the stock.

MILAN started to consolidate its recent gains, but some stocks were still bought for speculative reasons. The Commit index fell 4.91 to 476.39 as turnover eased to an estimated L300bn from Tuesday's L389bn.

Rising costs of the Fiat group, rose as high as L8,000 before closing down L70 on reports that Mr Silvio Berlusconi, the owner of the Standa retail chain, was considering making an offer for Rinascente.

Privatisation hopes lifted Italy's national carrier Alitalia by L263 or 35.2 per cent to L1,010 from Friday. Shares in Button, a brandy and spirits producer, added L20 or 32.7 per cent to L3,720 on Tuesday's news that Grand Metropolitan of the UK had bought a 34 per cent stake in it.

ZURICH saw an early drop of

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES											
	Open	10.30	11.00	12.00	13.00	14.00	15.00	Closes			
FT-SE Eurotrack 100	1051.94	1053.01	1052.84	1051.83	1051.01	1051.37	1050.97	1051.36			
FT-SE Eurotrack 200	1105.17	1108.85	1106.04	1105.11	1105.04	1105.32	1104.41	1105.59			

Nov 17 Nov 16 Nov 15 Nov 14 Nov 12 Nov 11

1056.32 1058.27 1059.26 1059.91 1045.167

1108.95 1110.19 1114.33 1120.89

of SKr656m after SKr708m.

Astro rose SKr14 to SKr615 on persistent rumours that the investment group, Investor, intended to sell its holdings in the pharmaceutical company.

The tool maker, Sandvik, dropped SKr16 or 5 per cent to SKr325 after its nine-month results disappointed the market.

The company's gloomy trading forecast prompted James Capel to lower its 1992 and 1993 EPS forecasts to SKr20 and SKr15 respectively from SKr24 and SKr17 previously.

COPENHAGEN subsided as a political storm over budget irregularities threatened to upset the economy and tax minister and possibly spark premature elections. The KFX index fell 1.06 to 78.41.

AMSTERDAM ignored the upward trend in London and a cut in the central bank's special advances money market rate. The CBS Tendency index closed 0.5 to 104.0. Elsevier fell FI 2.10 to FI 112.90 after comments by the chairman that 15 per cent annual profit growth could not be relied upon in future.

SOUTH AFRICA

JOHANNESBURG came off earlier highs towards the day as traders squared positions.

The all-share index finished 18 higher at 3,052 and the industrial index rose 13 to 4,091, but off an earlier 4,099 high. The gold index added 15 to 776.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

	TUESDAY NOVEMBER 17 1992					MONDAY NOVEMBER 16 1992					DOLLAR INDEX					
	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992 High	1992 Low	Year ago (approx)
Australia (68)	108.41	+0.2	105.74	95.32	90.07	105.20	+0.8	4.62	108.18	105.58	95.34	98.43	104.41	135.88	106.18	157.35
Austria (19)	139.44	-0.1	136.01	109.74	116.12	108.51	-0.2	2.43	139.51	136.12	110.66	115.23	115.22	166.70	138.51	173.87
Belgium (42)	129.01	-0.1	131.41	108.35	112.27	109.65	+0.3	5.03	133.53	132.24	109.71	112.04	109.30	152.27	134.41	137.05
Denmark (34)	111.36	-0.1	110.52	87.41	90.01	87.41	-0.1	3.97	111.51	110.52	90.01	92.31	102.84	142.12	111.18	142.53
Finland (15)	200.46	+0.4	195.62	157.78	186.54	186.92	+0.9	1.64	186.65	184.90	157.50	157.50	157.50	205.03	186.88	205.03
France (99)	66.89	-0.5	65.24	52.64	55.57	71.73	+0.7	1.97	67.25	65.61	53.05	55.60	71.20	89.80	62.04	83.65
Germany (64)	105.84	-0.5	103.23	83.30	87.93	87.93	+0.1	2.62	106.40	103.82	83.30	87.98	87.98	120.57	122.64	147.40
Hong Kong (83)	122.88	-0.2	118.95	98.78	102.17	101.70	-0.6	1.24	124.53	121.50	98.90	101.24	102.24	205.84	178.38	205.84
Ireland (19)	62.90	+1.0	61.06	49.26	52.01	62.72	+1.5	1.24	61.98	50.48	49.80	51.24	52.77	100.96	47.47	122.24
Italy (77)	88.23	-0.7	95.81	77.30	77.30	77.30	-1.0	1.08	98.95	96.55	78.06	81.81	78.06	140.95	87.27	143.81
Japan (472)	276.86	-0.5	269.85	217.71	229.84	260.09	-0.4	2.43	276.13	271.27	219.40	229.90	270.20	224.24	212.49	204.95
Malaysia (89)	107.24	-0.2	144.03	116.08	127.31	103.30	-1.1	1.18	145.40	145.08	117.89	123.16	109.04	118.54	135.82	135.81
Mexico (18)	107.24	-0.2	144.03	116.08	127.31	103.30	-1.1	1.18	145.40	145.08	117.89	123.16	109.04	118.54	135.82	135.81
Netherlands (25)	105.23	-0.2	104.50	102.33	102.33	102.33	-0.1	1.24	104.50	104.50	102.33	102.33	102.33	123.16	104.50	123.16
New Zealand (13)	33.77	+0.0	37.82	30.52	32.22	32.22	-0.7	1.76	37.76	36.58	30.58	32.24	32.24	59.34	37.39	47.97
Norway (22)	129.64	-0.2	126.45	102.03	107.71	114.55	+0.1	2.11	130.32	127.22	102.88	107.78	107.78	144.41	129.26	173.29
Singapore (38)	197.48	+1.0	192.26	155.40	164.05	149.01	+1.1	2.21	195.46	190.74	154.22	161.52	147.38	229.63	176.65	205.22
South Africa (60)	140.47	-1.3	137.01	110.54	116.70	145.81	+0.4	3.52	143.03	139						